

# The-Open-Group

## Exam Questions OGEA-101

TOGAF Enterprise Architecture Part 1 Exam (English)



#### NEW QUESTION 1

What provides context for architecture work, by describing the needs and ways of working employed by the enterprise?

- A. Architecture Contracts
- B. Business principles business goals, and business drivers
- C. Strategy and vision
- D. Stakeholder needs

**Answer: B**

#### Explanation:

Business principles business goals, and business drivers provide context for architecture work, by describing the needs and ways of working employed by the enterprise. They define what the enterprise wants to achieve, how it wants to operate, and what factors influence its decisions and actions. Reference: The TOGAF® Standard | The Open Group Website, Section 3.2 Preliminary Phase.

#### NEW QUESTION 2

Complete the sentence A set of architecture principles that cover every situation perceived meets the recommended criteria of \_\_\_\_\_

- A. consistency
- B. robustness
- C. stability
- D. completeness

**Answer: D**

#### Explanation:

A set of architecture principles that cover every situation perceived meets the recommended criteria of completeness. Completeness is one of the six criteria that should be applied when developing or assessing architecture principles. Completeness means that there are no gaps or overlaps in the coverage of principles across all relevant aspects of the enterprise's architecture. Reference: The TOGAF® Standard | The Open Group Website, Section 3.3.7 Architecture Principles.

#### NEW QUESTION 3

Which of the following best summarizes the purpose of Enterprise Architecture?

- A. Taking major improvement decisions.
- B. Guiding effective change.
- C. Controlling the bigger changes.
- D. Governing the Stakeholders.

**Answer: B**

#### Explanation:

EA applies architecture principles and practices to analyze, design, plan, and implement enterprise analysis that supports digital transformation, IT growth, and the modernization of IT<sup>2</sup>. EA also helps organizations improve the efficiency, timeliness, and reliability of business information, as well as the alignment, agility, and adaptability of the architecture to the changing needs and requirements<sup>3</sup>. Therefore, the best summary of the purpose of EA is to guide effective change. References: 1: Enterprise architecture - Wikipedia 2: What is enterprise architecture? A framework for transformation 3: 3 The Purpose of Enterprise Architecture - The Open Group

#### NEW QUESTION 4

Which section of the TOGAF template for Architecture Principles should highlight the requirements for carrying out the principle?

- A. Rationale
- B. Name
- C. Statement
- D. Implications

**Answer: D**

#### Explanation:

The Implications section describes the impact of adhering to the principle on the organization, the processes, the information systems, and the technology<sup>23</sup>. It also identifies the changes, costs, and risks that may result from applying the principle<sup>23</sup>. The Implications section helps to communicate the benefits and consequences of the principle to the stakeholders and to guide the implementation and governance of the architecture<sup>23</sup>. The other sections of the TOGAF template for Architecture Principles are<sup>1</sup>:

- Name: This section provides a short and memorable name for the principle that represents its essence and purpose<sup>23</sup>. The name should not mention any specific technology or solution<sup>23</sup>.
- Statement: This section provides a concise and formal definition of the principle that expresses the fundamental rule or constraint that the principle imposes<sup>23</sup>. The statement should be clear, unambiguous, and testable<sup>23</sup>.
- Rationale: This section provides the reasoning and justification for the principle, explaining why it is important and how it supports the business goals and drivers<sup>23</sup>. The rationale should also link the principle to the higher-level enterprise or IT principles that it elaborates on<sup>23</sup>.

References: 2: The TOGAF Standard, Version 9.2 - Architecture Principles 3: TOGAF 8.1.1 Online - Architecture Principles 1: Architecture Principles Template

#### NEW QUESTION 5

Complete the sentence. The architecture domains that are considered by the TOGAF standard as subsets of an overall enterprise architecture are Business, Technology,

- A. Logical and Physical
- B. Information and Data

- C. Capability and Segment
- D. Application and Data

Answer: D

Explanation:

These domains provide a consistent way to describe and understand the architecture from different perspectives, such as business, information, and technology<sup>12</sup>.

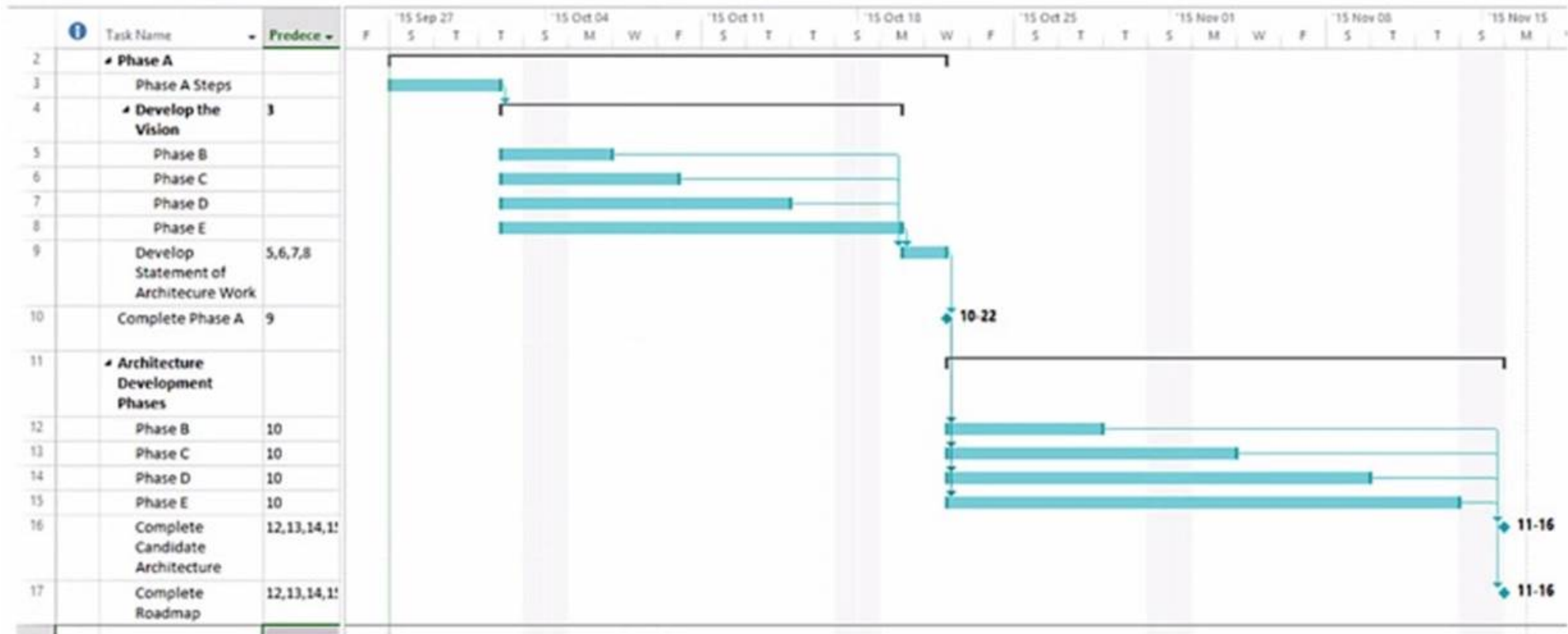
Each domain has its own set of concepts, models, views, and artifacts that define the structure and behavior of the architecture within that domain<sup>12</sup>.

The other options are incorrect because:

- Logical and Physical are not architecture domains, but rather levels of abstraction that can be applied to any domain. Logical architecture describes the functionality and behavior of the system, while physical architecture describes the implementation and deployment of the system<sup>3</sup>.
  - Information and Data are not distinct architecture domains, but rather aspects of the same domain. Information architecture describes the meaning and context of the data, while data architecture describes the structure and format of the data<sup>4</sup>.
  - Capability and Segment are not architecture domains, but rather levels of granularity that can be applied to any domain. Capability architecture describes the current and desired states of a specific business capability, while segment architecture describes a subdivision of the enterprise that has a clear business focus<sup>5</sup>.
- References: 1: The TOGAF Standard, Version 9.2 - Definitions 2: TOGAF® Standard — Introduction - Definitions 3: [Logical vs Physical Architecture] 4: [Information Architecture vs Data Architecture] 5: [The TOGAF Standard, Version 9.2 - Applying the ADM Across the Architecture Landscape]

NEW QUESTION 6

Consider the following chart:



Which important concept for Enterprise Architecture Practitioners does it illustrate?

- A. Enterprise Architects must use Gantt charts to communicate with Stakeholders.
- B. An Enterprise Architecture must be developed in phases with a limited fixed duration.
- C. ADM phases must be run in a sequenced approach to produce the Architecture.
- D. ADM phases must be run simultaneously until the relevant information has been produced.

Answer: C

Explanation:

The chart shown is a Gantt chart, which is commonly used for project management to illustrate a project schedule. In the context of TOGAF (The Open Group Architecture Framework), which is a framework for enterprise architecture, this Gantt chart is demonstrating the sequenced approach to the Architecture Development Method (ADM). The ADM is the core process of TOGAF which provides a tested and repeatable process for developing architectures. The ADM is described as being iterative, over the whole process, between phases, and within phases. For each iteration of the ADM, a fresh decision must be taken about each of the parameters (scope, granularity, time period, and architecture assets).

The ADM consists of a number of phases that have to be followed in sequence:

- ? Preliminary Phase: Framework and principles
- ? Phase A: Architecture Vision
- ? Phase B: Business Architecture
- ? Phase C: Information Systems Architectures, including Data and Application Architectures
- ? Phase D: Technology Architecture
- ? Phase E: Opportunities and Solutions
- ? Phase F: Migration Planning
- ? Phase G: Implementation Governance
- ? Phase H: Architecture Change Management
- ? Requirements Management

Each phase is dependent on the outputs of the previous phase and the Requirements Management phase runs throughout. The Gantt chart clearly shows the dependency and sequence in which these phases occur, implying that a structured approach is followed to produce the enterprise architecture.

References:

- ? The TOGAF Standard, Version 9.2, a standard of The Open Group
- ? The TOGAF documentation available at <https://publications.opengroup.org/standards/architecture> and <https://publications.opengroup.org/guides/architecture>

NEW QUESTION 7

Complete the sentence The purpose of the Preliminary Phase is to \_\_\_\_\_.

- A. describe the target architecture

- B. define the enterprise strategy
- C. identify the stakeholders and their requirements
- D. architect an Enterprise Architecture Capability

**Answer:** D

**Explanation:**

The purpose of the Preliminary Phase is to architect an Enterprise Architecture Capability that meets the needs and expectations of the enterprise??s stakeholders and supports and enables subsequent phases of architecture development and transition. This phase involves defining the scope, principles, framework, and governance for the Enterprise Architecture Capability. Reference: The TOGAF® Standard | The Open Group Website, Section 3.2 Preliminary Phase.

**NEW QUESTION 8**

Which of the following is a responsibility of an Architecture Board?

- A. Conducting assessments of the maturity level of architecture discipline within the organization
- B. Allocating resources for architecture projects
- C. Creating the Statement of Architecture Work
- D. Establishing targets for re-use of components

**Answer:** D

**Explanation:**

? An Architecture Board is an executive-level group responsible for the review and maintenance of the strategic architecture and all of its sub-architectures<sup>1</sup>. It is a key element in a successful Architecture Governance strategy<sup>2</sup>.

? An Architecture Board is typically made responsible, and accountable, for achieving some or all of the following goals<sup>2</sup>:

? Therefore, the correct answer is option D, which captures one of the goals of an Architecture Board as stated in the TOGAF Standard, Version 9.22.

? Option A is incorrect, because conducting assessments of the maturity level of architecture discipline within the organization is not a direct responsibility of an Architecture Board, but rather a part of the Architecture Capability Framework<sup>3</sup>.

? Option B is incorrect, because allocating resources for architecture projects is not a direct responsibility of an Architecture Board, but rather a part of the Architecture Governance Framework<sup>4</sup>.

? Option C is incorrect, because creating the Statement of Architecture Work is not a direct responsibility of an Architecture Board, but rather a part of the Architecture Development Method<sup>5</sup>. References:

? 1: Architecture Board - The Open Group<sup>3</sup>

? 2: TOGAF Standard, Version 9.2 - Part VI: Architecture Governance Framework - Architecture Board

? 3: TOGAF Standard, Version 9.2 - Part VI: Architecture Governance Framework -

Architecture Capability Framework

? 4: TOGAF Standard, Version 9.2 - Part VI: Architecture Governance Framework - Architecture Governance Framework

? 5: TOGAF Standard, Version 9.2 - Part II: Architecture Development Method - Phase A: Architecture Vision

**NEW QUESTION 9**

Which of the following describes the practice by which the enterprise architecture is managed and controlled at an enterprise-wide level?

- A. Corporate governance
- B. Architecture governance
- C. IT governance
- D. Technology governance

**Answer:** B

**Explanation:**

According to the TOGAF Standard, 10th Edition, architecture governance is ??the practice by which enterprise architectures and other architectures are managed and controlled at an enterprise-wide level?? <sup>1</sup>. Architecture governance ensures that the architecture development and implementation are aligned with the strategic objectives, principles, standards, and requirements of the enterprise, and that they deliver the expected value and outcomes. Architecture governance also involves establishing and maintaining the architecture framework, repository, board, contracts, and compliance reviews <sup>1</sup>. The other options are not correct, as they are not the term used by the TOGAF Standard to describe the practice by which the enterprise architecture is managed and controlled at an enterprise-wide level. Corporate governance is ??the system by which an organization is directed and controlled?? <sup>2</sup>, and it covers aspects such as leadership, strategy, performance, accountability, and ethics. IT governance is ??the system by which the current and future use of IT is directed and controlled?? <sup>2</sup>, and it covers aspects such as IT strategy, policies, standards, and services. Technology governance is ??the system by which the technology decisions and investments are directed and controlled?? <sup>3</sup>, and it covers aspects such as technology selection, acquisition, deployment, and maintenance. References: 1: TOGAF Standard, 10th Edition, Part VI: Architecture Governance, Chapter 44: Introduction. 2: TOGAF Standard, 10th Edition, Part I: Introduction, Chapter 3: Definitions. 3: TOGAF Series Guide: Using the TOGAF Framework to Define and Govern Service-Oriented Architectures, Part II: Using the TOGAF Framework to Define and Govern Service-Oriented Architectures, Chapter 5: Technology Governance.

**NEW QUESTION 10**

Which of the following best describes the purpose of the Architecture Requirements Specification?

- A. It contains an assessment of the current architecture requirements
- B. It provides a set of statements that outline what a project must do to comply with the architecture
- C. It is sent from the sponsor and triggers the start of an architecture development cycle
- D. It defines the scope and approach to complete an architecture project

**Answer:** B

**Explanation:**

The Architecture Requirements Specification is one of the TOGAF deliverables that provides a set of quantitative statements that outline what an implementation project must do in order to comply with the architecture<sup>12</sup>. It is a companion to the Architecture Definition Document, which provides a qualitative view of the solution and aims to communicate the intent of the architect. The Architecture Requirements Specification provides a quantitative view of the solution, stating measurable criteria that must be met during the implementation of the architecture<sup>3</sup>. It typically forms a major component of an implementation contract or contract



for more detailed Architecture Definition<sup>4</sup>. References:

- Deliverable: Architecture Requirements Specification - The Open Group
- Architecture Requirements Specification - Visual Paradigm Community Circle
- The TOGAF Standard, Version 9.2 - Definitions - The Open Group
- The TOGAF Standard, Version 9.2 - Architecture Requirements Specification - The Open Group

#### NEW QUESTION 10

Which statement about Requirements Management is most correct?

- A. The purpose of Requirements Management is to process change requests
- B. Stakeholder requirements are captured once in Phase A and managed throughout the ADM cycle
- C. Requirements Management is a step of all ADM Phases
- D. Requirements Management and stakeholder engagement are placed at the center of architecture development

**Answer: D**

#### Explanation:

This statement about Requirements Management is most correct because it reflects the central role of Requirements Management and stakeholder engagement in the ADM cycle. Requirements Management is not a step of all ADM Phases, but rather an ongoing process that ensures that all relevant requirements are elicited, analyzed, prioritized, and addressed throughout the architecture development and transition. Stakeholder engagement is also a continuous activity that involves identifying, communicating, and managing stakeholder expectations and concerns. Reference: The TOGAF® Standard | The Open Group Website, Section 3.1 Introduction to the ADM.

#### NEW QUESTION 13

Consider the following statement:

Separate projects may operate their own ADM cycles concurrently, with relationships between the different projects  
What does it illustrate?

- A. Implementation governance
- B. Enterprise Architecture
- C. Iteration
- D. Requirements management

**Answer: C**

#### Explanation:

The statement illustrates iteration and the ADM. Iteration is the technique of repeating a process or a phase with the aim of improving or refining the outcome. Iteration allows for feedback loops and adaptations at any point in the architecture development and transition process. Separate projects may operate their own ADM cycles concurrently, with relationships between the different projects, to address different aspects or levels of the architecture in an iterative manner. Reference: The TOGAF® Standard | The Open Group Website, Section 3.1 Introduction to the ADM.

#### NEW QUESTION 17

What is the purpose of the Preliminary Phase?

- A. Developing an Enterprise Architecture Capability.
- B. Describing the target architecture.
- C. Defining the Enterprise Strategy.
- D. Identifying the stakeholders and their requirements.

**Answer: A**

#### Explanation:

An Enterprise Architecture Capability is the ability of the organization to perform effective and efficient architecture work, including the definition, governance, and management of its architectures<sup>2</sup>. The Preliminary Phase involves the following activities<sup>1</sup>:

- Reviewing the organizational context, scope, and drivers for conducting Enterprise Architecture
- Establishing the Architecture Capability desired by the organization, including the maturity level, roles, responsibilities, processes, and tools
- Defining and establishing the Organizational Model for Enterprise Architecture, which describes how the architecture function is organized and integrated within the enterprise
- Defining and establishing the Architecture Governance framework, which provides the mechanisms for ensuring the quality, consistency, and compliance of the architecture work
- Selecting and implementing the tools that support the Architecture Capability, such as repositories, modeling tools, and communication tools
- Defining the Architecture Principles that will guide and constrain the architecture work, based on the business principles, goals, and drivers of the organization
- Defining the Organization-Specific Architecture Framework, which is an adaptation of the generic TOGAF ADM to suit the specific requirements, standards, and practices of the organization

The Preliminary Phase is essential for preparing the organization for the successful development and implementation of its architectures, as well as for ensuring the alignment of the architecture work with the business strategy and objectives<sup>1</sup>.

References: 1: Preliminary Phase 2: Enterprise Architecture Capability

#### NEW QUESTION 20

Which of the following best describes the purpose of the Gap Analysis technique?

- A. To govern the architecture throughout its implementation process
- B. To develop a set of general rules and guidelines for the architecture
- C. To identify items omitted from the Target Architecture
- D. To allocate resources for architecture projects

**Answer: C**

#### Explanation:

The purpose of the Gap Analysis technique is similar to the previous question, but with a focus on the Target Architecture. The technique helps to identify the items that are not included or specified in the Target Architecture, such as capabilities, services, components, standards, or technologies. These items may be essential for achieving the vision and goals of the enterprise, or for addressing the stakeholder concerns and requirements. By identifying the items omitted from the Target Architecture, the technique helps to ensure that the architecture is comprehensive, feasible, and realistic.

**NEW QUESTION 22**

Complete the sentence The Enterprise Continuum provides methods for classifying architecture artifacts as they evolve from .

- A. Solutions Architectures to Solution Building Blocks
- B. generic architectures to reusable Solution Building Blocks
- C. Foundation Architectures to re-usable architecture assets
- D. generic architectures to Organization-Specific Architectures

**Answer:** D

**Explanation:**

The Enterprise Continuum provides methods for classifying architecture artifacts as they evolve from generic architectures to Organization-Specific Architectures. Generic architectures are architectures that have been developed for use across a wide range of enterprises with similar characteristics. They provide common models, functions, and services that can be reused and adapted for specific purposes. Organization-Specific Architectures are architectures that have been tailored to meet the needs and requirements of a particular enterprise or a major organizational unit within an enterprise. They reflect the unique vision, goals, culture, structure, processes, systems, and technologies of that enterprise or unit. Reference: The TOGAF® Standard | The Open Group Website, Section 2.3 Enterprise Continuum.

**NEW QUESTION 24**

The ensures that a project transitioning into implementation also smoothly transitions into appropriate Architecture Governance.

- A. Migration Plan
- B. Transition Plan
- C. Implementation Governance Model
- D. Implementation Strategy

**Answer:** C

**Explanation:**

The Implementation Governance Model is a framework that defines the roles, responsibilities, processes, and standards for governing the implementation of the target architecture. It ensures that a project transitioning into implementation also smoothly transitions into appropriate Architecture Governance, which is the practice of ensuring compliance with the enterprise architecture and its principles, standards, and goals. The Implementation Governance Model is part of the Implementation and Migration Plan, which is the output of Phase F: Migration Planning of the Architecture Development Method (ADM)<sup>12</sup> References: 1: The TOGAF Standard, Version 9.2, Part II: Architecture Development Method (ADM), Chapter 21: Phase F: Migration Planning 2: The TOGAF Standard, Version 9.2, Part VI: Architecture Capability Framework, Chapter 50: Architecture Governance

**NEW QUESTION 25**

Complete the sentence. Actions arising from the Business Transformation Readiness Assessment technique should be incorporated in the

- A. Architecture Requirements Specification
- B. Architecture Roadmap
- C. Implementation Governance Model
- D. Implementation and Migration Plan

**Answer:** D

**Explanation:**

The Business Transformation Readiness Assessment technique is used to evaluate the readiness of the organization to undergo change and to identify the actions needed to increase the likelihood of a successful business transformation. These actions should be incorporated in the Implementation and Migration Plan, which is the detailed plan to transition from the Baseline Architecture to the Target Architecture. The Implementation and Migration Plan also includes the Transition Architectures, the Architecture Building Blocks, the Work Packages, the Implementation Governance Model, and the Architecture Contract<sup>12</sup> References: 1: The TOGAF Standard, Version 9.2, Part III: ADM Guidelines and Techniques, Chapter 27: Business Transformation Readiness Assessment 2: The TOGAF Standard, Version 9.2, Part II: Architecture Development Method (ADM), Chapter 21: Phase F: Migration Planning

**NEW QUESTION 30**

Consider the following statement.

Projects may cycle between ADM phases, in planned cycles covering multiple phases. What does it illustrate?

- A. Requirements management
- B. Iteration
- C. Implementation governance
- D. Enterprise Architecture

**Answer:** B

**Explanation:**

The statement "Projects may cycle between ADM phases, in planned cycles covering multiple phases" illustrates the concept of iteration, which is the process of repeating the ADM phases or steps within a phase to refine the architecture outputs and address the changing requirements and stakeholder concerns. Iteration can occur at different levels of granularity and scope, such as within a single phase, across multiple phases, or across the entire ADM cycle. Iteration can also be applied to different architecture domains, such as business, data, application, and technology. Iteration is a key feature of the ADM that enables the development of architectures that are fit for purpose, adaptable, and responsive to change. References: : The TOGAF Standard, Version 9.2, Part III: ADM Guidelines and Techniques, Chapter 24: Applying Iteration to the ADM

#### NEW QUESTION 34

Consider the following statement:

According to the TOGAF Standard a governed approach of a particular deliverable will ensure a system of continuous monitoring to check integrity changes decision-making and audit of all architecture-related activities

Which deliverable is being referred to?

- A. An Architecture Contract
- B. The Architecture Definition Document
- C. The Architecture Vision
- D. The Statement of Architecture Work

**Answer:** A

#### Explanation:

An Architecture Contract is a deliverable that specifies the responsibilities and obligations of the parties involved in the implementation and governance of an architecture. It ensures a system of continuous monitoring to check integrity changes decision-making and audit of all architecture-related activities. Reference: The TOGAF® Standard | The Open Group Website, Section 3.3.4 Architecture Contracts.

#### NEW QUESTION 38

Complete the sentence Business Transformation Readiness Assessment is .

- A. a joint effort between corporate staff lines of business and IT planners
- B. to ensure the active support of powerful stakeholders
- C. a way to put building blocks into context thereby supporting re-usable solutions
- D. widely used to validate an architecture that is being developed

**Answer:** A

#### Explanation:

Business Transformation Readiness Assessment is a joint effort between corporate staff lines of business and IT planners to evaluate the readiness of the organization to undergo change. It involves assessing factors such as vision, commitment, capacity, capability, culture, and motivation that may influence the success of a business transformation initiative. Reference: The TOGAF® Standard | The Open Group Website, Section 3.3.2 Business Transformation Readiness Assessment.

#### NEW QUESTION 40

Complete the sentence The purpose of Enterprise Architecture is to .

- A. take major improvement decisions
- B. control the bigger changes
- C. guide effective change
- D. govern the stakeholders

**Answer:** C

#### Explanation:

The purpose of Enterprise Architecture is to guide effective change by providing a coherent and consistent view of the enterprise's current and future state, as well as the roadmap and principles for achieving it. Enterprise Architecture helps to align business and IT strategies, optimize resources and investments, reduce complexity and risks, enhance agility and innovation, and deliver value to stakeholders. Reference: The TOGAF® Standard | The Open Group Website, Section 1.3 Executive Overview.

#### NEW QUESTION 43

Refer to the table below:

Phase	Output & Outcome	Essential Knowledge
?	Completion of the projects to implement the changes necessary to reach the adjusted target state.	Purpose and constraints on the implementation team. (Gap, Architecture Requirement Specification, Control) How stakeholder priority and preference adjust in response to success, value, effort, and risk of change. (Stakeholder Requirements)

Which ADM Phase does this describe?

- A. Phase E
- B. Phase G
- C. Phase A
- D. Phase F

**Answer:** B

**Explanation:**

The table describes the output, outcome, and essential knowledge of an ADM phase that oversees the implementation of changes necessary to reach the adjusted target state. This corresponds to Phase G, also known as Implementation Governance, which ensures that the architecture defined in earlier phases is realized, and it oversees the development and implementation of projects to align with this architecture. The essential knowledge required during this phase includes understanding constraints on the implementation team and adjusting stakeholder priority and preference in response to success, value, effort, and risk of change. References: TOGAF Version 9.1 - 1

**NEW QUESTION 44**

Consider the following descriptions of deliverables consumed and produced across the TOGAF ADM cycle.

- ? General rules and guidelines, intended to be enduring and seldom amended, that inform and support the way in which an organization sets about fulfilling its mission
  - ? The joint agreements between development partners and sponsors on the deliverables, quality, and fitness-for-purpose of an architecture.
  - ? A document that is sent from the sponsoring organization to the architecture organization to trigger the start of an architecture development cycle
  - ? A set of quantitative statements that outline what an implementation project must do in order to comply with the architecture.
- Which deliverables match these descriptions?

- A. 1 Architecture Principles -2 Architecture Contracts - 3 Request for Architecture Work - 4 Architecture Requirements Specification
- B. 1 Architecture Contracts - 2 Architecture Requirements Specification - 3 Architecture Vision - 4 Architecture Principles
- C. 1 Architecture Requirements Specification -2 Architecture Principles - 3 Architecture Vision - 4 Architecture Contracts
- D. 1 Architecture Principles -2 Architecture Contracts - 3 Architecture Requirements Specification-4 Request for Architecture Work

**Answer:** A

**Explanation:**

According to the TOGAF standard, the deliverables that match the descriptions are as follows:

- ? 1 Architecture Principles: These are general rules and guidelines, intended to be enduring and seldom amended, that inform and support the way in which an organization sets about fulfilling its mission<sup>1</sup>. They reflect a level of consensus among the various elements of the enterprise, and form the basis for making future IT decisions<sup>1</sup>.
  - ? 2 Architecture Contracts: These are the joint agreements between development partners and sponsors on the deliverables, quality, and fitness-for-purpose of an architecture<sup>2</sup>. They are used to ensure that the architecture is implemented and governed according to the agreed-upon specifications and standards<sup>2</sup>.
  - ? 3 Request for Architecture Work: This is a document that is sent from the sponsoring organization to the architecture organization to trigger the start of an architecture development cycle<sup>3</sup>. It defines the scope, schedule, budget, deliverables, and stakeholders of the architecture project<sup>3</sup>.
  - ? 4 Architecture Requirements Specification: This is a set of quantitative statements that outline what an implementation project must do in order to comply with the architecture<sup>4</sup>. It defines the requirements for each architecture domain, as well as the relationships and dependencies among them<sup>4</sup>.
- References: 1: Architecture Principles 2: Architecture Contracts 3: Request for Architecture Work 4: Architecture Requirements Specification

**NEW QUESTION 48**

Which of the following best describes the class of information known as the Reference Library within the Architecture Repository?

- A. Guidelines and templates used to create new architectures
- B. Specifications to which architectures must conform
- C. A record of the governance activity across the enterprise
- D. Processes to support governance of the Architecture Repository

**Answer:** A

**Explanation:**

The class of information known as the Reference Library within the Architecture Repository contains guidelines and templates used to create new architectures. The Reference Library provides a set of resources that can be leveraged or customized for specific architecture development purposes. It includes generic building blocks, patterns, models, standards, frameworks, methods, techniques, best practices, etc. Reference: The TOGAF® Standard | The Open Group Website, Section 2.4 Architecture Repository.

**NEW QUESTION 53**

Consider the following statements:

- \* 1. Each contracted party is required to act responsibly to the organization and its stakeholders.
- \* 2. All decisions taken, processes used, and their implementation will not be allowed to create unfair advantage to any one particular party.
- \* 3. Digital Transformation and operations will be more effective and efficient.
- \* 4. Strategic decision-making by C-Level executives and business leaders will be more effective.

Which statements highlight the value and necessity for Architecture Governance to be adopted within organizations?

- A. 1 & 2
- B. 2 & 3
- C. 3 & 4
- D. 1 & 4

**Answer:** A

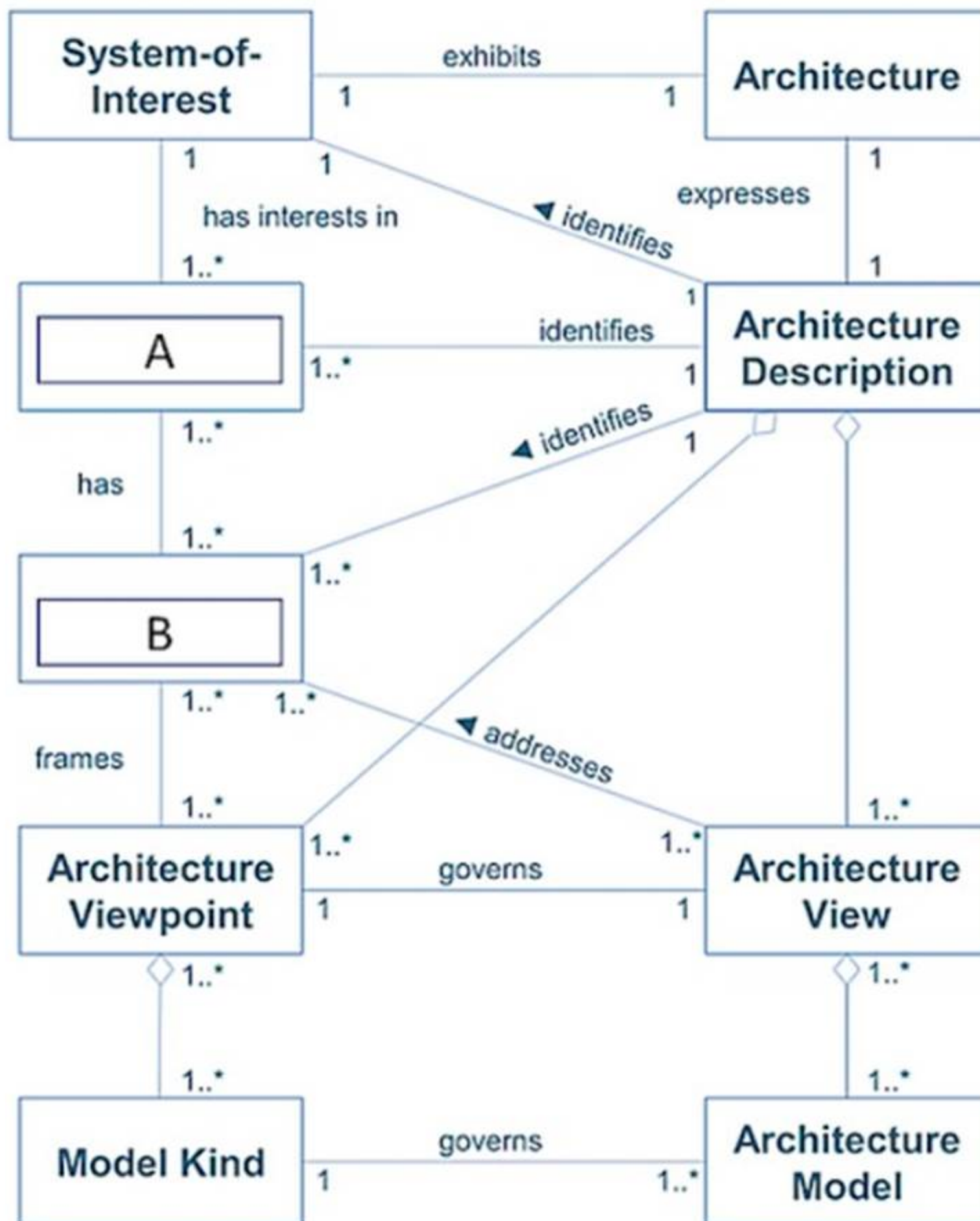
**Explanation:**

Architecture governance is the practice of ensuring compliance with the enterprise architecture and its principles, standards, and goals. Architecture governance provides the means to establish, monitor, and control the architecture development and implementation processes, and to resolve any issues or conflicts that may arise. Architecture governance also ensures that all stakeholders are represented and involved in the decision-making process, and that their interests and concerns are balanced and aligned. Statements 1 and 2 highlight the value and necessity for architecture governance to be adopted within organizations, as they emphasize the importance of responsibility, accountability, fairness, and transparency in the architectural activities. Statements 3 and 4 are more related to the benefits and outcomes of having a good enterprise architecture, rather than the governance aspect. References: : The TOGAF Standard, Version 9.2, Part VI: Architecture Capability Framework, Chapter 50: Architecture Governance : The TOGAF Standard, Version 9.2, Part III: ADM Guidelines and Techniques, Chapter 29: Architecture Governance



**NEW QUESTION 56**

Exhibit:



Consider the image showing basic architectural concepts. What are items A and B?

- A. A-Candidate Architecture, B-Trade-off
- B. A-User, B-Requirement
- C. A-Stakeholder, B-Concern
- D. A-Base Architecture, B-Target Architecture

**Answer: C**

**Explanation:**

In the context of TOGAF, a stakeholder is any individual, team, or organization who has interests in, or concerns relative to, the outcome of the architecture. Concerns are those interests which pertain to any aspect of the system's functioning, development or operation, including considerations such as performance, reliability, and security<sup>1</sup>. References:

- The TOGAF Standard, Version 9.2 - Definitions - The Open Group

**NEW QUESTION 57**

Consider the following statements.

- \* 1. All processes, decision-making, and mechanisms used will be established so as to minimize or avoid potential conflicts of interest.

- \* 2. More effective strategic decision-making will be made by C-Level executives and business leaders.
- \* 3. All actions implemented and their decision support will be available for inspection by authorized organization and provider parties.
- \* 4. Digital Transformation and operations will be more effective and efficient.

Which statements highlight the value and necessity for Architecture Governance to be adopted within organizations?

- A. 1 & 4
- B. 1 & 3
- C. 2 & 4
- D. 2& 3

**Answer: B**

**Explanation:**

Statements 1 and 3 highlight the value and necessity for Architecture Governance to be adopted within organizations. Architecture Governance is the practice and orientation by which Enterprise Architectures and other architectures are managed and controlled at an enterprise-wide level<sup>12</sup>. It ensures that architectural decisions are aligned with the organization's strategy, objectives, and standards. Architecture Governance also involves establishing and maintaining processes, decision-making, and mechanisms to avoid or minimize potential conflicts of interest, such as between different stakeholders, business units, or projects<sup>34</sup>.

Moreover, Architecture Governance requires transparency and accountability for all actions implemented and their decision support, so that they can be inspected and evaluated by authorized parties, such as auditors, regulators, or customers<sup>5</sup>. References:

- The TOGAF Standard, Version 9.2 - Architecture Governance - The Open Group
- Architecture Governance - The Open Group
- Tutorial: Governance in TOGAF's Architecture Development Method (ADM)
- Architecture Governance in TOGAF: Ensuring Effective Management and Compliance
- The TOGAF Standard, Version 9.2 - Definitions - The Open Group
- [Architecture Governance in TOGAF: Ensuring Alignment and Control]

**NEW QUESTION 60**

What can architects present to stakeholders to extract hidden agendas, principles, and requirements that could impact the final Target Architecture?

- A. Solutions and Applications
- B. Alternatives and Trade-offs
- C. Business Scenarios and Business Models
- D. Architecture Views and Architecture Viewpoints

**Answer: D**

**Explanation:**

? According to the TOGAF Standard, Version 9.2, an architecture view is a representation of a system from the perspective of a related set of concerns<sup>1</sup>. It consists of one or more architecture models that demonstrate how the system addresses the stakeholder concerns<sup>1</sup>.

? An architecture viewpoint is a specification of the conventions for constructing and using an architecture view to address specific stakeholder concerns<sup>1</sup>. It defines

the perspective, scope, notation, and techniques for creating an architecture view of a system<sup>1</sup>.

? Architects can present architecture views and viewpoints to stakeholders to extract hidden agendas, principles, and requirements that could impact the final Target Architecture, because<sup>23</sup>:

References:

- ? 1: The TOGAF Standard, Version 9.2, Chapter 22: Architecture Views, Viewpoints, and Stakeholders
- ? 2: The TOGAF Standard, Version 9.2, Chapter 4: Introduction to Part II, Section 4.2: What is an Architecture Framework?
- ? 3: The TOGAF Standard, Version 9.2, Chapter 31: Architectural Artifacts, Section 31.1: Basic Concepts

**NEW QUESTION 65**

Consider the following ADM phases objectives.

	Objective
1	Ensure that the business value and cost of work packages and Transition Architectures is understood by key stakeholders
2	Ensure conformance with the Target Architecture by implementation projects
3	Ensure that the architecture development cycle is maintained
4	Ensure that the Architecture Governance Framework is executed

Which phase does each objective match?

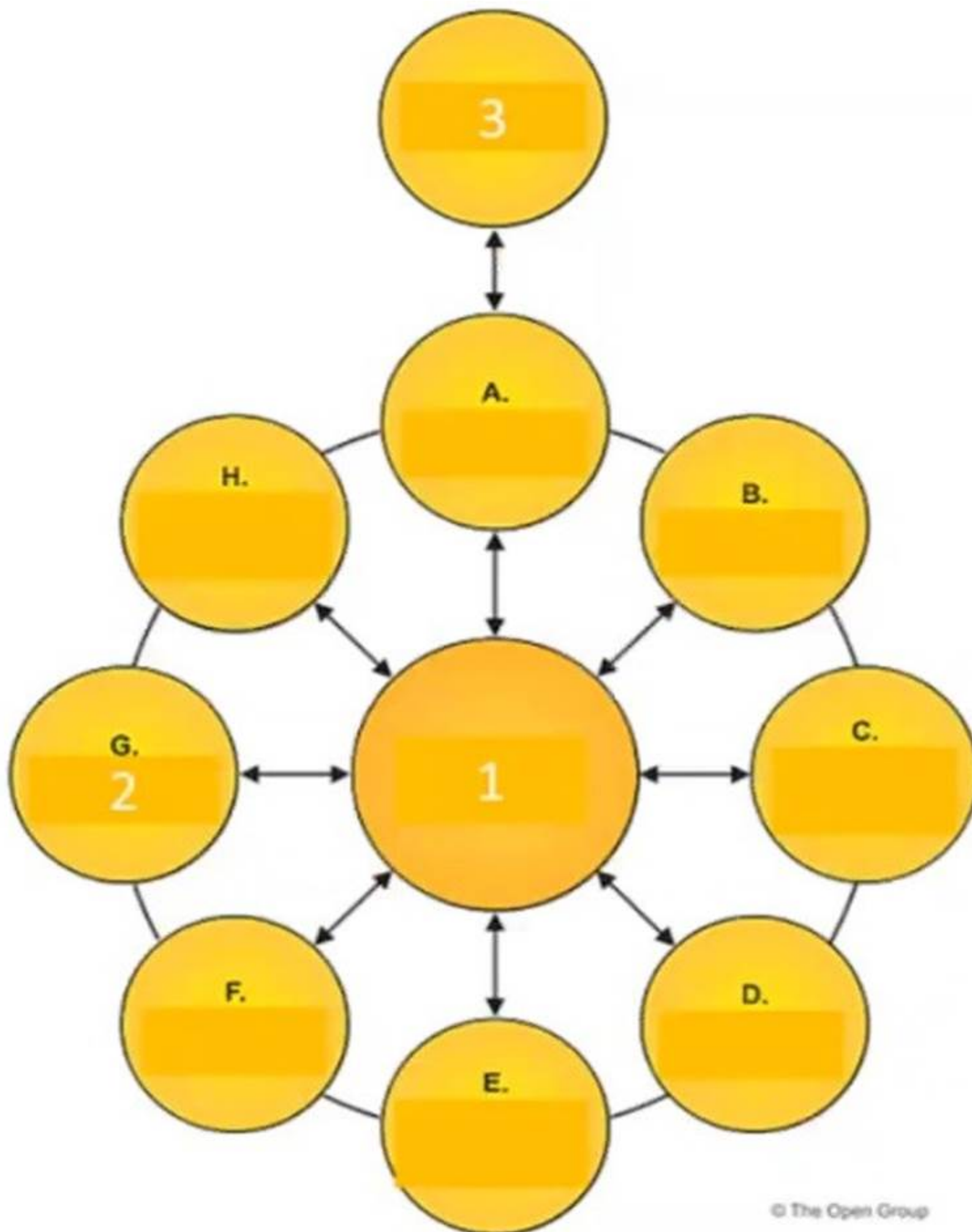
- A. 1F-2G-3G-4H
- B. 1H-2F-3F-4G
- C. 1F-2G-3H-4H
- D. 1G-2H-3H-4F

**Answer: B**

**Explanation:**

? According to the TOGAF Standard, Version 9.2, the ADM phases and their objectives are as follows1:  
 ? Based on the above definitions, we can match each objective with the corresponding phase as follows:  
 References:  
 ? 1: The TOGAF Standard, Version 9.2, Chapter 5: Architecture Development Method (ADM)  
 ? 2: The TOGAF Standard, Version 9.2, Chapter 21: Architecture Change Management  
 ? 3: The TOGAF Standard, Version 9.2, Chapter 20: Migration Planning  
 ? 4: The TOGAF Standard, Version 9.2, Chapter 19: Implementation Governance

**NEW QUESTION 66**  
 Exhibit



Consider the illustration showing an architecture development cycle Which description matches the phase of the ADM labeled as item 2?

- A. Conducts implementation planning for the architecture defined in previous phases
- B. Establishes procedures for managing change to the new architecture
- C. Operates the process of managing architecture requirements
- D. Provides architectural oversight for the implementation

**Answer: D**

**Explanation:**

Based on the illustration, the phase of the ADM labeled as item 2 is the Implementation Governance phase. This phase provides architectural oversight for the implementation. It ensures that the implementation project conforms to the architecture. It also provides a framework for monitoring and managing the implementation.



The Implementation Governance phase involves the following activities:

- ? Finalizing the Architecture Roadmap and the supporting Implementation and Migration Plan
- ? Assigning an Architecture Board to oversee the implementation
- ? Establishing Architecture Contracts with the implementation partners
- ? Reviewing and approving the implementation project plans and deliverables
- ? Performing Architecture Compliance reviews to ensure alignment with the architecture
- ? Performing Architecture Audit reviews to ensure quality and performance of the architecture
- ? Resolving any architecture issues or change requests that arise during the implementation
- ? Maintaining the architecture lifecycle and ensuring its continuity

The Implementation Governance phase is essential for ensuring that the architecture is realized as intended and that it delivers the expected business value and outcomes. References: : Implementation Governance

#### NEW QUESTION 70

Which of the following describes how the Enterprise Continuum is used when developing an enterprise architecture?

- A. To identify and understand business requirements
- B. To coordinate with the other management frameworks in use
- C. To describe how an architecture addresses stakeholder concerns
- D. To classify architecture and solution assets

**Answer: D**

#### Explanation:

The Enterprise Continuum consists of two complementary concepts: the Architecture Continuum and the Solutions Continuum<sup>1</sup>. The Architecture Continuum provides a consistent way to describe and understand the generic and reusable architecture building blocks, such as models, patterns, and standards, that can be applied and tailored to specific situations<sup>2</sup>. The Solutions Continuum provides a consistent way to describe and understand the specific and implemented solution building blocks, such as products, services, and components, that realize the architecture building blocks<sup>3</sup>. The Enterprise Continuum enables the reuse and integration of architecture and solution assets

across different levels of abstraction, scope, and detail, ranging from foundation architectures to organization-specific architectures<sup>1</sup>.

The Enterprise Continuum is used when developing an enterprise architecture to support the following activities<sup>1</sup>:

- Selecting relevant architecture and solution assets from the Architecture Repository or other sources, based on the business drivers, goals, and requirements
- Adapting and customizing the architecture and solution assets to suit the specific needs and context of the enterprise
- Defining and developing the target architecture and the architecture roadmap, based on the gaps and opportunities identified between the baseline and the target states
- Defining and developing the implementation and migration plan, based on the architecture roadmap and the solution building blocks
- Governing and managing the architecture and solution assets throughout the architecture lifecycle, ensuring their quality, consistency, and compliance

References: 1: The TOGAF Standard, Version 9.2 - Enterprise Continuum 2: The TOGAF Standard, Version 9.2 - Architecture Continuum 3: The TOGAF Standard, Version 9.2 - Solutions Continuum

#### NEW QUESTION 73

Complete the sentence The TOGAF standard covers the development of four architecture domains. Business. Data, Technology and .

- A. Segment
- B. Transition
- C. Capability
- D. Application

**Answer: D**

#### Explanation:

The TOGAF standard covers the development of four architecture domains: Business, Data, Technology and Application. These domains represent different aspects of an enterprise's architecture and provide a consistent way of describing, analyzing, and designing them. Reference: The TOGAF® Standard | The Open Group Website, Section 2.2 Architecture Development Method (ADM).

#### NEW QUESTION 75

Complete the following sentence. In the ADM, documents which are under development and have not undergone any formal review and approval process are called Documents which have been reviewed and approved are called

- A. "draft"- "finalized"
- B. "draft" - "approved"
- C. "concept" - "deliverable"
- D. "Version 0.1" - "Version 1.0"

**Answer: B**

#### Explanation:

According to the TOGAF Standard, 10th Edition, documents which are under development and have not undergone any formal review and approval process are called draft documents, while documents which have been reviewed and approved are called approved documents <sup>1</sup>. Draft documents are typically marked with a version number of 0.x, indicating that they are incomplete or provisional. Approved documents are typically marked with a version number of 1.0 or higher, indicating that they have been finalized and authorized. The other options are not correct, as they are not the terms used by the TOGAF Standard to distinguish between documents under development and documents that have been reviewed and approved. The terms ??finalized??. ??concept??. ??deliverable??. and ??Version 0.1?? and ??Version 1.0?? are not specific to the TOGAF Standard, and they may have different meanings or interpretations in different contexts. References: 1: TOGAF Standard, 10th Edition, Part II: Architecture Development Method, Chapter 7: Applying Iteration to the ADM, Section 7.2.3 Document Categorization.

#### NEW QUESTION 76

Complete the sentence. The four purposes that typically frame the planning horizon, depth and breadth of an Architecture Project, and the contents of the EA Repository are Strategy, Portfolio,



- A. Project, and Solution Delivery.
- B. Subordinate, and Superior Architecture.
- C. Discreet, and Cohesive.
- D. Segment, and End-to-end Target Architecture.

**Answer:** D

**Explanation:**

The planning horizon, depth, and breadth of an Architecture Project, along with the contents of the EA Repository, are typically framed by Strategy, Portfolio, Segment, and End-to-end Target Architecture. The 'Segment' refers to a part of the organization, typically addressed in a Segment Architecture, while 'End-to-end Target Architecture' encompasses the complete view of the planned architecture across the entire organization.

**NEW QUESTION 81**

Complete the following sentence. In the ADM documents which are under development and have not undergone any formal review and approval process are .

- A. Called ???draft???
- B. Invalid
- C. In between phases
- D. Known as ???Version 0.1???

**Answer:** A

**Explanation:**

In the ADM documents which are under development and have not undergone any formal review and approval process are called ??draft?. This indicates that they are subject to change and refinement as the architecture development progresses. Reference: The TOGAF® Standard | The Open Group Website, Section 4.2.5 Architecture Deliverables.

**NEW QUESTION 84**

Which of the following describes a purpose of Architecture Principles?

- A. To describe likely impacts resulting from successful deployment of the target architecture.
- B. To establish a common understanding of how to control the business in pursuit of strategic objectives
- C. To provide a better understanding about the enterprise's culture and values
- D. To form a contract between sponsoring organization and the enterprise architects

**Answer:** B

**Explanation:**

Architecture Principles are general rules and guidelines that inform and support the way in which an organization sets about fulfilling its mission. They reflect a level of consensus among the various elements of the enterprise, and form the basis for making future IT decisions. One of the purposes of Architecture Principles is to establish a common understanding of how to control the business in pursuit of strategic objectives, by providing a framework for evaluating and agreeing on the changes that affect the enterprise's architecture. References: 3: The TOGAF Standard, Version 9.2, Part III: ADM Guidelines and Techniques, Chapter 23: Architecture Principles : The TOGAF Standard, Version 9.2, Part IV: Architecture Content Framework, Chapter 31: Architecture Principles

**NEW QUESTION 86**

Consider the following descriptions of deliverables consumed and produced across the TOGAF ADM cycle.

1	General rules and guidelines, intended to be enduring and seldom amended, that inform and support the way in which an organization sets about fulfilling its mission
2	A set of quantitative statements that outline what an implementation project must do in order to comply with the architecture.
3	A document that is sent from the sponsoring organization to the architecture organization to trigger the start of an architecture development cycle
4	The scope and approach that will be used to complete an architecture development cycle

Which deliverables match these descriptions?

- A. 1 Architecture Requirements Specification - 2 Request for Architecture Work - 3 Statement of Architecture Work - 4 Architecture Principles
- B. 1 Statement of Architecture Work - 2 Architecture Principles - 3 Architecture Requirements Specification - 4 Request for Architecture Work
- C. 1 Architecture Principles - 2 Architecture Requirements Specification - 3 Request for Architecture Work - 4 Statement of Architecture Work
- D. 1 Request for Architecture Work - 2 Statement of Architecture Work - 3 Architecture Principles - 4 Architecture Requirements Specification

**Answer:** D

**Explanation:**

The Request for Architecture Work is a deliverable that is sent from the sponsor and triggers the start of an architecture development cycle. It defines the scope, budget, schedule, and deliverables for a specific architecture project. The Statement of Architecture Work is a deliverable that is produced by the architect and defines the approach and resources needed to complete an architecture project. It forms the basis of a contractual agreement between the sponsor and the architecture organization. The Architecture Principles are a deliverable that is produced by the architect and defines the general rules and guidelines for the architecture work. They reflect the business principles, business goals, and business drivers of the organization. The Architecture Requirements Specification is a deliverable that is produced by the architect and defines the requirements that govern the architecture work. It covers both functional and non-functional requirements as well as constraints and assumptions.

**NEW QUESTION 87**

Which of the following are the four purposes that typically frame the planning horizon, depth and breadth of an Architecture Project, and the contents of the EA Repository-?

- A. General Foundational Subordinate and Superior Architecture
- B. Segment, Capabilit
- C. Enterprise and End-to-end Target Architecture
- D. Avant-Garde Big-Bang, Discreet and Cohesive
- E. Strategy Portfolio Project Solution Delivery

**Answer:** D

**Explanation:**

Strategy Portfolio Project Solution Delivery are the four purposes that typically frame the planning horizon, depth and breadth of an Architecture Project, and the contents of the EA Repository. They correspond to different levels of abstraction and granularity in the architecture development process. Reference: The TOGAF® Standard, Version 9.2 - The Open Group, Section 2.4 Architecture Repository.

**NEW QUESTION 92**

Complete the sentence The Architecture Landscape is divided into levels known as .

- A. Gaps Plateaus, and Target Architectures
- B. Baselin
- C. Transition and To Be Architectures
- D. Segment Strategic and Capability Architectures
- E. Transitional Complete and incremental Architectures

**Answer:** C

**Explanation:**

The Architecture Landscape is divided into levels known as Segment Strategic and Capability Architectures. These levels correspond to different scopes and purposes of architectures within an enterprise. Segment Architectures are architectures that address specific business units, functions, or processes within an enterprise. Strategic Architectures are architectures that provide a high-level view of the enterprise??s vision, goals, and direction. Capability Architectures are architectures that address specific business capabilities or services that span multiple segments or domains. Reference: The TOGAF® Standard | The Open Group Website, Section 2.4 Architecture Repository.

**NEW QUESTION 93**

Complete the sentence A business scenario describes

- A. shortfalls between the Baseline and Target Architectures
- B. business domain gaps such as cross-training requirements
- C. business and technology environment in which those problems occur
- D. general rules and guidelines tor the architecture being developed

**Answer:** C

**Explanation:**

A business scenario describes business and technology environment in which those problems occur. It provides a realistic context for identifying and addressing business problems and opportunities, as well as their impact on the enterprise??s architecture. Reference: The TOGAF® Standard | The Open Group Website, Section 3.3.1 Business Scenarios.

**NEW QUESTION 95**

In which part of the ADM cycle do building block gaps become associated with work packages that will address the gaps?

- A. Phases G and H
- B. Phases F
- C. Phases B C and D
- D. Phase E

**Answer:** D

**Explanation:**

In Phase E of the ADM cycle, building block gaps become associated with work packages that will address the gaps. This phase involves creating an Implementation and Migration Plan that defines a set of work packages and Transition Architectures that will deliver the Target Architecture. Reference: The TOGAF® Standard | The Open Group Website, Section 3.2.5 Phase E: Opportunities & Solutions.

**NEW QUESTION 97**

Which section of the TOGAF template for Architecture Principles should highlight the business benefits of adhering to the principle?

- A. Rationale
- B. Name

- C. Implications
- D. Statement

**Answer:** A

**Explanation:**

According to the TOGAF Standard, 10th Edition, the rationale section of the architecture principles template should highlight the business benefits of adhering to the principle, as well as the business risks of not adhering to it 1. The rationale section should explain the reasoning behind the principle, and provide evidence or arguments to support it. The rationale section should also link the principle to the business drivers, goals, and objectives of the enterprise, and show how the principle contributes to the value and success of the enterprise. The other options are not correct, as they have different purposes in the architecture principles template. The name section should provide a short and memorable name for the principle, such as ??Information is an Asset?? or ??Business Continuity?? 1. The statement section should provide a concise and formal statement of the principle, such as ??The enterprise??s information is recognized as a core asset, and is managed accordingly?? or ??The enterprise??s ability to provide critical services and products must be maintained in the event of a disaster?? 1. The implications section should identify the impact of the principle on the enterprise, such as the changes, costs, benefits, and risks that may result from applying or violating the principle 1. References: 1: TOGAF Standard, 10th Edition, Part III: ADM Guidelines and Techniques, Chapter 23: Architecture Principles, Section 23.3 Developing Architecture Principles.

**NEW QUESTION 101**

Which of the following is a responsibility of an Architecture Board?

- A. Determining the scope of an architecture compliance review
- B. Allocating resources for architecture projects
- C. Conducting assessments of the maturity level of architecture discipline within the organization
- D. Achieving consistency between sub-architectures

**Answer:** D

**Explanation:**

One of the key responsibilities of an Architecture Board within the context of TOGAF is to achieve consistency between sub-architectures. This board is typically responsible for overseeing the development and maintenance of the enterprise architecture, ensuring that it aligns with the organization's overall strategy and objectives. They play a critical role in ensuring that all sub-architectures (like Business Architecture, Data Architecture, Application Architecture, and Technology Architecture) work together cohesively and support the overall enterprise architecture vision and strategy.

**NEW QUESTION 104**

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