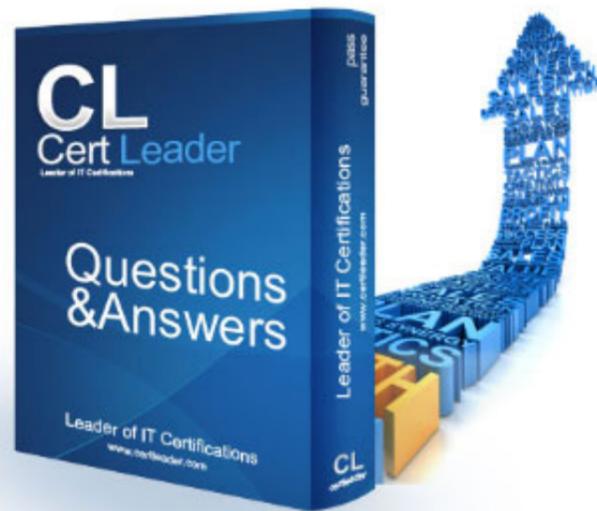# PSM-I Dumps

Professional Scrum Master I

https://www.certleader.com/PSM-I-dumps.html

NEW QUESTION 1
Currently, your Development Teams are organized to address a single layer only (for example, front end, middle tier, back end, and interfaces). What are three things to consider when deciding to move away from such component teams toward feature teams? (Choose three.)

A. You cannot do Scrum without feature teams.
B. Productivity may suffer when making this kind of move.
C. Getting support from the business side first helps.
D. Feature teams have less communication overhead.
E. With feature teams, it is easier to calculate the productivity per team.

Answer: BCD

NEW QUESTION 2
A Scrum Team is only allowed to meet with stakeholders during Sprint Review.

A. True
B. False

Answer: B

NEW QUESTION 3
What are three ways Scrum promotes self-organization? (Choose three.)

A. By not allowing documentation.
B. By the Development Team deciding what work to do in a Sprint.
C. By preventing stakeholders from entering the development room.
D. By removing titles for Development Team members.
E. By being a lightweight framework.

Answer: BDE

NEW QUESTION 4
Which three of the following are true about Scrum? (Choose the best three answers.)

A. Scrum implements self-management by replacing Project Managers with Scrum Masters.
B. Each component of Scrum serves a specific purpose and is essential to Scrum's success and your usage of Scrum to develop complex products.
C. Scrum is a methodology where you can pick and choose which parts of Scrum you think will work for your environment.
D. Scrum is a framework for developing and sustaining complex products.
E. Scrum is based on empiricism and lean thinking.

Answer: BDE

NEW QUESTION 5
When a Development Team is having trouble delivering a working Increment because they don't understand a functional requirement, what should they do?

A. Add a specialist to the Development Team.
B. Partially complete the functionality, and discuss the remaining work at the Sprint Review.
C. Collaborate with the Product Owner to determine what is possible and acceptable.
D. Defer the work to a more appropriate Sprint.

Answer: C

NEW QUESTION 6
Who creates a Product Backlog Item's estimate?

A. The Development Team after clarifying requirements with the Product Owner.
B. The Product Owner with input from the Development Team.
C. The most senior people in the organization, including architects and subject matter experts.
D. The Scrum Master.
E. The Development Team, alone.

Answer: A

NEW QUESTION 7
Which of the following are true about the Product Owner role? (Choose two.)

A. The Product Owner is one person.
B. The Product Owner is accountable for ordering the Product Backlog.
C. Multiple people can share the Product Owner role on a Scrum Team.
D. The Product Owner role can be played by a committee or a team of people.

Answer: AB

NEW QUESTION 8
In order to achieve the benefits of Scrum, it is important to enact the value of commitment. What two actions demonstrate the commitment of Scrum Team members? (Choose two.)

A. Always deliver the items in the Sprint forecast.
B. Help the other Scrum Team members.
C. Do your best
D. Send out a daily status report.
E. Work late.

Answer: BC

NEW QUESTION 9
You have six teams using a traditional method to deliver a product. Your management has asked you to start using Scrum. In the initial project there were separate plans and teams for the layers of a software system, i.e. one for the front-end, one for the middle tier, one for the back-end, and one for the interfaces and services. This resembles what is known as component teams. But you have read that it's a good idea to have teams organized by feature.
What are the advantages of keeping component teams while starting Scrum?

A. There's less initial disruption than organizing into new team
B. As they start, they will discover what works best, and how to potentially re-organize towards this.
C. Component teams generally have the skills needed to create a working Increment of software that provides business value.
D. Because they have worked together for some time, they are likely able to start producing shippable Increments faster that new feature teams would.
E. There are fewer cross-team dependencies than working in feature teams.

Answer: A

NEW QUESTION 10
Every Development Team should have:

A. At least one representative from each major software engineering discipline (like QA, Dev, UX).
B. The competencies and skills needed to deliver a Done Increment in a Sprint.
C. One Lead Developer and no more than 8 other members.

Answer: B

NEW QUESTION 10
Marian is the Product Owner envisioning a project for a new release of her product. She made a projection of a release date based upon a sustained velocity of 17 completed units of work per Sprint. Over the first 3 Sprints, the average velocity was 13 for work that the Development Team estimated as 90% done. The Development Teams, feeling the need to meet the plan, figured that a velocity of 17 was within their reach.
A good way to continue is:

A. The Development Team makes sure that all of the selected scope per Sprint is as "Done" as possible.The undone work is estimated and added to the Sprint Backlog of the next Sprint, so it doesn't mess up the Product Backlog.
B. Add enough people to the Development Team for the deadline to be made.
C. The opportunity to inspect and adapt is los
D. Opaqueness has replaced transparenc
E. Predictability has dropped below zer
F. The produced software is not usabl
G. As the rules of Scrum have not been respected, it is the Scrum Master's duty to assess whether repair is possible, or a restart with a more reliable tea
H. If not, the Scrum Master should cancel the project.
I. The Development Team should remind Marian to find funding for enough Release Sprints in which the remaining work can be done.

Answer: A

NEW QUESTION 14
What are three benefits of self-organization? (Choose three.)

A. Increased creativity.
B. Increased rule compliance.
C. Increased accuracy of estimates.
D. Increased self-accountability
E. Increased commitment.

Answer: ADE

NEW QUESTION 15
What are the two primary ways a Scrum Master keeps a Development Team working at its highest level of productivity? (Choose two.)

A. By ensuring the meetings start and end at the proper time.
B. By removing impediments that hinder the Development Team.
C. By facilitating Development Team decisions.
D. By keeping high value features high in the Product Backlog.

Answer: BC

NEW QUESTION 20
If two Scrum Teams are added to the development of a product that previously had only one Scrum Team, what will be the immediate impact on the productivity of

the original Scrum Team?

A. Its productivity is likely to decrease.
B. Its productivity is likely to stay the same.
C. Its productivity is likely to increase.

Answer: B

NEW QUESTION 21
Which of the following best describes an increment of working software?

A. A decomposition of all Product Backlog items into tasks for future Sprint Backlog lists.
B. Additional features in a usable state that complement those delivered in previous iterations.
C. A new user interface design for functionality delivered in previous iterations.
D. An automated test suite to verify functionality delivered in previous iterations.
E. UML diagrams that describe how to deliver functionality in future iterations.

Answer: B

NEW QUESTION 22
When do Development Team members take ownership of a Sprint Backlog item?

A. At the Sprint planning meeting.
B. During the Daily Scrum.
C. Neve
D. All Sprint Backlog Items are "owned" by the entire Development Team, even though each one may be done by an individual Development Team member.
E. Whenever a team member can accommodate more work.

Answer: C

NEW QUESTION 25
Which Scrum Values are exhibited by not building Product Backlog items that have low business value? (Choose three.)

A. Economic Value Added.
B. Respect.
C. Focus.
D. Earned Value.
E. Courage.

Answer: BCE

NEW QUESTION 30
Why does a Development Team need a Sprint Goal?

A. A Sprint Goal only gives purpose to Sprint 0.
B. Sprint Goals are not valuabl
C. Everything is known from the Product Backlog.
D. The Development Team is more focused with a common yet specific goal.
E. A Sprint Goal ensures that all of the Product Backlog items selected for the Sprint are implemented.

Answer: C

NEW QUESTION 35
A Scrum Master is keeping a list of open impediments, but it is growing and he/she has been able to resolve only a small portion of the impediments. Which three techniques would be most helpful in this situation? (Choose three.)

A. Consulting with the Development Team.
B. Prioritizing the list and working on them in order.
C. Arranging a triage meeting with all project managers.
D. Alerting management to the impediments and their impact.

Answer: ABD

NEW QUESTION 39
Which of the following is a Developer accountable for? (Choose the best two answers.)

A. Selecting the Product Owner.
B. Reporting productivity.
C. Creating a plan for the Sprint, the Sprint Backlog.
D. Organizing the work required to meet the Sprint Goal.

Answer: CD

NEW QUESTION 40
Who can abnormally terminate a Sprint?

A. The Scrum Master
B. The Development Team or its members.
C. The Product Owner
D. The Stakeholders

Answer: C

NEW QUESTION 41
When many Scrum Teams are working on the same product, should all of their increments be integrated every Sprint?

A. Yes, but only for Scrum Teams whose work has dependencies.
B. Yes, otherwise the Product Owners (and stakeholders) may not be able to accurately inspect what is done.
C. No, each Scrum Team stands alone.
D. No, that is far too hard and must be done in a hardening Sprint.

Answer: B

NEW QUESTION 43
What activities would a Product Owner typically undertake in the phase between the end of the current Sprint and the start of the next Sprint?

A. There are no such activitie
B. The next Sprint starts immediately after the current Sprint.
C. Refine the Product Backlog.
D. Work with the Quality Assurance departments on the Increment of the current Sprint.
E. Update the project plan with stakeholders.

Answer: A

NEW QUESTION 48
Which outcome is expected as Scrum Teams mature?

A. They will improve their definition of "Done" to include more stringent criteria.
B. The Sprint Retrospectives will grow to be longer than 4 hours.
C. There is no need for a time-boxed Sprint, since time-boxes are only for new Scrum Teams.
D. Sprint Reviews will no longer be needed.
E. A Scrum Master is no longer needed since they are a mature team now.

Answer: A

NEW QUESTION 50
Select two ways in which technical debt impacts transparency. (Choose two.)

A. When calculated and estimated, the total amount of technical debt shows exactly how long until the Product Owner can release the Increment.
B. It leads to false assumptions about the current state of the system, specifically of an Increment being releasable at the end of a Sprint.
C. As development progresses and code is added, the system becomes more difficult to stabilize, which results in future work being slowed down in unpredictable ways.
D. It enhances transparency for the Product Owner as a Development Team is not allowed to do additional feature development in a Sprint as long as there is technical debt.

Answer: BC

NEW QUESTION 53
The length of a Sprint should be:

A. Short enough to keep the business risk acceptable to the Product Owner.
B. Short enough to be able to synchronize the development work with other business events.
C. No more than one calendar month.
D. All of these answers are correct.

Answer: D

NEW QUESTION 56
When can a Development Team cancel a Sprint?

A. It can'
B. Only Product Owners can cancel Sprints.
C. When functional expectations are not well understood.
D. When the Product Owner is absent too often.
E. When the selected Product Backlog items for the Sprint become unachievable.
F. When a technical dependency cannot be resolved.

Answer: A

NEW QUESTION 58
To get started in terms of what to build, Scrum requires no more than a Product Owner with enough ideas for a first Sprint, a Development Team to implement

those ideas and a Scrum Master to help guide the process.

A. True
B. False

Answer: A

NEW QUESTION 60
When should a Sprint Goal be created?

A. It should have been created in the previous Sprint during Product Backlog refinement.
B. It must be established before Sprint Planning in order to begin planning.
C. A Sprint Goal is not mandatory in Scrum.
D. At any time during the Sprint.
E. During Sprint Planning.

Answer: E

NEW QUESTION 62
When must a Product Owner release each Increment? (Choose the best answer.)

A. When it makes sense.
B. When the Scrum Team finishes their work.
C. Whenever the product is free of defects.
D. After every Sprint, Without exception.

Answer: A

NEW QUESTION 66
What is the key concern when multiple Development Teams are working from the same Product Backlog?

A. Minimizing dependencies between teams.
B. Clear definition of requirements.
C. Meeting original scope projections.
D. Making sure there's enough work for everyone on every team.
E. Maximizing velocity.

Answer: B

NEW QUESTION 70
Which three of the following are time-boxed events in Scrum? (Choose three.)

A. Release Testing.
B. Release Retrospective.
C. Sprint Retrospective.
D. Sprint Planning.
E. Sprint Testing.
F. Sprint 0.
G. Daily Scrum.

Answer: CDG

NEW QUESTION 72
You are the Scrum Master for four Scrum Teams working from the same Product Backlog. Several of the developers come to you complaining that work identified for the upcoming two Sprints will require full-time commitment from a technical specialist who is external to the teams. What are two key concerns for the Scrum Master to take into account in this situation? (Choose two.)

A. The desire to maintain a stable velocity.
B. The benefit of Development Teams figuring out a solution for themselves.
C. The need to have enough work to keep all Development Team members busy.
D. The ability of the Development Teams to produce integrated Increments.

Answer: BD

NEW QUESTION 74
Who is accountable for tracking the remaining work toward the Sprint Goal? (Choose the best answer.)

A. The Developers.
B. The Scrum Master.
C. The Product Owner.
D. The Project Manager.

Answer: A

NEW QUESTION 78

Who starts the Daily Scrum?

A. The person coming in las
B. This encourages people to be on time and helps to stay within the time-box.
C. Whoever the Development Team decides should start.
D. The person who has the token.
E. The Scrum Maste
F. This ensures that the Development Team has the meeting and stays within the time-box.
G. The person who last broke the build.

Answer: B

NEW QUESTION 80
A properly functioning Scrum Team will have at least one Release Sprint and may well have several.

A. True
B. False

Answer: A

NEW QUESTION 81
When does the next Sprint begin?

A. When the Product Owner is ready.
B. Immediately after the conclusion of the previous Sprint.
C. The Monday following the Sprint Review.
D. Immediately following the next Sprint Planning.

Answer: B

NEW QUESTION 82
Which statement best describes the Sprint Review?

A. It is used to congratulate the Development Team if it did what it forecast, or to punish the Development Team if it failed to meet its forecast.
B. It is a demo at the end of the Sprint for everyone in the organization to check on the work done.
C. It is a mechanism to control the Development Team's activities during a Sprint.
D. It is when the Scrum Team and stakeholders inspect the outcome of a Sprint and figure out what to do next.

Answer: D

NEW QUESTION 85
Who should know the most about the progress toward a business objective or a release?

A. The Project Manager.
B. The Scrum Master.
C. The Development Team.
D. The Product Owner.

Answer: D

NEW QUESTION 89
A Scrum Team has been working on a product for nine Sprints. A new Product Owner comes in, understanding he is accountable for the Product Backlog. However, he is unsure about his responsibilities. Which two activities are part of the Product Owner role according to Scrum? (Choose two.)

A. Ensuring that the most valuable functionality is produced first, at all times.
B. Interacting with stakeholders.
C. Providing the Development Team with detailed specifications.
D. Describing features as Use Cases.
E. Creating detailed functional test cases.

Answer: AB

NEW QUESTION 93
What does it mean for a Development Team to be cross-functional?

A. The Development Team includes not only developers but also business analysts, architects, and testers.
B. The Development Team includes cross-skilled individuals who are able to contribute to do what is necessary to deliver an increment of software.
C. Developers on the Development Team work closely with business analysts, architects, developers and testers who are not on the team.
D. The Development Team is a virtual team drawing from separate teams of business analysts, architects, developers and testers.

Answer: B

NEW QUESTION 96
Who determines how work is performed during the Sprint?

A. Architects.
B. The Development Team.
C. The Scrum Master.
D. Subject matter experts.
E. Development Team managers.

Answer: B

NEW QUESTION 100
Which best describes the Product Backlog?

A. It is allowed to grow and change as more is learned about the product and its customers.
B. It provides just enough information to enable a Scrum team to start the design phase of a product.
C. It contains all foreseeable tasks and requirements from which the Scrum team can develop and maintain a complete project plan.
D. It is baselined to follow change management processes.

Answer: A

NEW QUESTION 101
What enhances the transparency of an increment?

A. Doing all work needed to meet the definition of "Done"
B. Reporting Sprint progress to the stakeholders daily
C. Keeping track of and estimating all undone work to be completed in a separate Sprint.
D. Updating Sprint tasks properly in the electronic tracking tool.

Answer: A

NEW QUESTION 102
When might a Sprint be abnormally cancelled?

A. When the Development Team feels that the work is too hard.
B. When the Sprint Goal becomes obsolete.
C. When the sales department has an important new opportunity.
D. When it becomes clear that not everything will be finished by the end of the Sprint.

Answer: B

NEW QUESTION 106
How is management external to the Scrum Team involved in the Daily Scrum?

A. The Scrum Master speaks on their behalf.
B. The Development Team self-manages and is the only management required at the Daily Scrum.
C. Management gives an update at the start of each Daily Scrum.
D. The Product Owner represents their opinions.

Answer: B

NEW QUESTION 107
Which two of the following are appropriate topics for discussion during a Sprint Retrospective? (Choose two.)

A. Identifying high priority process improvements for the next Sprint.
B. The order of items in the Product Backlog.
C. How the team collaborates.
D. Documenting acceptance criteria for items in the next Sprint.

Answer: AC

NEW QUESTION 112
When multiple teams work together on the same product, each team should maintain a separate Product Backlog.

A. True
B. False

Answer: B

NEW QUESTION 117
Which are appropriate topics for discussion in a Sprint Retrospective? (Choose the best three answers.)

A. Arranging the Sprint Backlog for the next Sprint.
B. The value of work currently represented in the Product Backlog.
C. Team relations
D. Definition of Done.
E. How the Scrum Team does its work.

Answer: BCE

NEW QUESTION 120
Which of the following are true about the length of the Sprint? (Choose two.)

A. The length of the Sprint should be proportional to the work that is done in between Sprints.
B. It is best to have Sprints of consistent length throughout a development effort.
C. Sprint length is determined during Sprint Planning, and should hold the time it will take to code the planned features in the upcoming Sprint, but does not include time for any testing.
D. Sprint length is determined during Sprint Planning, and should be long enough to make sure the Development Team can deliver what is to be accomplished in the upcoming Sprint.
E. All Sprints must be 1 month or less.

Answer: BE

NEW QUESTION 125
What are two good ways for a Scrum Team to ensure security concerns are satisfied? (Choose two.)

A. Postpone the work until a specialist can perform a security audit and create a list of security-related Product Backlog items.
B. Add security concerns to the definition of "Done".
C. Add a Sprint to specifically resolve all security concerns.
D. Delegate the work to the concerned department.
E. Have the Scrum Team create Product Backlog items for each concern.

Answer: BE

NEW QUESTION 128
How do you know that a Scrum Team is cross-functional? (Choose the best answer.)

A. Scrum Team has all the skills to create an increment by the end of every Sprint.
B. A few of the Development Team members pair program and do Test Driven Development.
C. There are no conflicts within the Scrum Team.
D. Every member of the Scrum Team is able to perform every task.

Answer: A

NEW QUESTION 130
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