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Exam Questions COBIT-2019

COBIT 2019 Foundation



NEW QUESTION 1

Which of the following management objectives is related to optimization of system performance?

- A. Managed I&T management framework
- B. Managed availability and capacity
- C. Managed service agreements

Answer: B

NEW QUESTION 2

Once IT governance is implemented, what is the NEXT phase in the life cycle of governance?

- A. Measuring objectives
- B. Initiating improvements
- C. Updating the program

Answer: A

NEW QUESTION 3

Time-to-market is a market that is directly related to which of the following enterprise goals?

- A. Optimization of internal business process functionality
- B. Portfolio of competitive products and services
- C. Managed digital transformation programs

Answer: B

NEW QUESTION 4

COBIT addresses governance issues by doing which of the following?

- A. Grouping relevant governance components into objectives that can be managed to a required capability level
- B. Providing a full description of the entire IT environment within an enterprise
- C. Defining specific governance strategies and processes to implement in specific situations

Answer: A

NEW QUESTION 5

Which COBIT domain of management objectives incorporates managed risk?

- A. Build, acquire and implement (BAI)
- B. Align, plan and organize (APO)
- C. Deliver, service and support (DSS)

Answer: B

NEW QUESTION 6

Which of the following comprises the “information flow” component of a governance system?

- A. People, skills and competencies
- B. Assignment of responsibility and accountability roles
- C. Process practices that include inputs and outputs

Answer: C

NEW QUESTION 7

What is the focus of an enterprise that has a cost leadership strategy design factor?

- A. Long-term cost optimization
- B. Medium-term cost equalization
- C. Short-term cost minimization

Answer: A

NEW QUESTION 8

Which of the following is a PRIMARY objective of reviewing the effectiveness of a new IT governance system that has been operational for 6 months?

- A. Obtaining executive management support for IT governance
- B. Identifying further governance requirements
- C. Evaluating business performance reports

Answer: A

NEW QUESTION 9

Which of the following describes the COBIT performance model?

- A. The COBIT performance model is a stand-alone model that can be used in conjunction with the COBIT core model.
- B. The COBIT performance model is integrated into the COBIT core model.
- C. The COBIT performance model is unique and not aligned with existing maturity and capability models.

Answer: B

NEW QUESTION 10

Which of the following is MOST important to providing trust in operations, confidence in the achievement of enterprise objectives, and an adequate understanding of residual risk?

- A. A continuity of operations response plan
- B. A risk management framework
- C. A managed system of internal controls

Answer: C

NEW QUESTION 10

When assessing organizational structures, it is MOST helpful when subcriteria for each criterion are defined and linked to:

- A. job descriptions.
- B. capability levels.
- C. performance metrics.

Answer: B

NEW QUESTION 12

Which of the following would be an appropriate metric to align with a goal of “Delivery of programs on time, on budget, and meeting requirements and quality standards”?

- A. Percent of stakeholders satisfied with program/project quality
- B. Percent of business staff satisfied that IT service delivery meets agreed service levels
- C. Level of user satisfaction with the quality and availability of I&T-related management information

Answer: A

NEW QUESTION 15

Which of the following MUST be defined before determining alignment goals?

- A. External laws and regulations
- B. Stakeholder drivers and needs
- C. Governance and management objectives

Answer: B

NEW QUESTION 19

Which of the following is a principle of a proper governance framework?

- A. It should be based on a conceptual model.
- B. It should be independent of other standards, frameworks and regulations.
- C. It should be self-contained and not allow for the addition of new content.

Answer: A

NEW QUESTION 24

Within the COBIT goals cascade, stakeholder drivers are transformed into:

- A. the enterprise’s actionable strategy.
- B. business unit performance metrics.
- C. the enterprise’s governance framework.

Answer: A

NEW QUESTION 27

Which of the following is CRITICAL to ensuring I&T-related decisions are aligned with the enterprise’s strategies and objectives?

- A. Compliance with legal, contractual and regulatory requirements is confirmed.
- B. Technology and innovation processes are overseen by the board.
- C. Assurance on controls is obtained from independent IT auditors.

Answer: A

NEW QUESTION 29

Which of the following is a KEY principle of an enterprise governance system?

- A. It should focus on all technology and information processing, regardless of where processing takes place.
- B. It should focus only on technology and information processing that takes place within the IT function.
- C. It should focus only on technology and information processing that takes place in cost centers

Answer: A

Explanation:

A governance system should cover the enterprise end to end, focusing not only on the IT function but on all technology and information processing the enterprise puts in place to achieve its goals, regardless where the processing is located in the enterprise.

NEW QUESTION 34

The alignment goal "Delivery of I&T services in line with business requirements" is organized into which IT balanced scorecard (BSC) dimension?

- A. Customer
- B. Financial
- C. Internal

Answer: A

NEW QUESTION 35

The number of focus areas describing a certain governance topic or issue that can be addressed by governance objectives is:

- A. dependent on process maturity
- B. determined by the size of the enterprise
- C. virtually unlimited

Answer: C

NEW QUESTION 38

Innovation and differentiation are examples of:

- A. enterprise goal risk factors.
- B. enterprise objectives design factors.
- C. enterprise strategy design factors.

Answer: B

NEW QUESTION 43

Which of the following domains deals with the definition of IT solutions and their integration in business processes?

- A. Align, Plan and Organize (APO)
- B. Deliver, Service and Support (DSS)
- C. Build, Acquire and Implement (BAI)

Answer: C

NEW QUESTION 45

Which of the following would be an appropriate metric associated with an enterprise goal of "Business service continuity and availability"?

- A. Satisfaction levels of board and executive management with business process capabilities
- B. Ratio of significant incidents that were not identified in risk assessments v
- C. total incidents
- D. Number of business processing hours lost due to unplanned service interruptions

Answer: C

NEW QUESTION 50

Which of the following governance components is ESSENTIAL for effective decision making?

- A. People, skills and competencies
- B. Processes
- C. Organizational structures

Answer: A

Explanation:

Decision-making relies on logic and communicative rationality, aligning people based upon a logical progression from premises to conclusion.

NEW QUESTION 55

After IT department goals have been aligned with enterprise goals, the NEXT step is to link the alignment goals with:

- A. governance and management objectives.
- B. governance and management practices.
- C. governance and management performance metrics.

Answer: A

NEW QUESTION 59

Which of the following BEST describes the “managed innovation” management objective of the COBIT core model?

- A. Optimize available IT capabilities to support the IT strategy and roadmap.
- B. Achieve competitive advantage, improve customer experience and improve operational effectiveness.
- C. Support the digital transformation strategy of the organization and deliver the desired value.

Answer: B

NEW QUESTION 61

Which of the following is based on generic components of a governance system but are tailored for a specific purpose or context within a focus area?

- A. Guiding principles
- B. Variant components
- C. Design factors

Answer: B

Explanation:

These components (of a governance system) can be either generic or “variants of generic.” Generic components are described in the COBIT Core Model and apply in principle to any situation (although they “generally need customization before being practically implemented.”) Whereas variants are based on the generic components but tailored for a specific purpose or context within a focus area.

NEW QUESTION 64

Which COBIT domain of management objectives incorporates managed business process controls?

- A. Build, Acquire and Implement (BAI)
- B. Align, Plan and Organize (APO)
- C. Deliver, Service and Support (DSS)

Answer: C

NEW QUESTION 66

The value that I&T delivers should be:

- A. aligned directly with the values on which the business is focused.
- B. focused exclusively on I&T investments that generate financial benefits.
- C. restricted to maintaining and increasing value derived from existing I&T investments.

Answer: C

NEW QUESTION 67

Which of the following enterprise risk management concepts is MOST important to fully understand prior to finalizing the design of an IT governance system?

- A. The enterprise’s risk tolerance
- B. The enterprise’s risk profile
- C. The enterprise’s risk appetite

Answer: B

NEW QUESTION 69

The enterprise goal titled “Optimization of Business Process Costs” is aligned to which balanced scorecard (BSC) dimension?

- A. Growth
- B. Customer
- C. Internal

Answer: C

NEW QUESTION 74

Which of the following is the MOST essential attribute of the highest process capability level (Level 5)?

- A. Pursuit of continuous improvement
- B. Full achievement of the process’s purpose
- C. Quantitative performance measures

Answer: A

NEW QUESTION 78

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