



PRINCE2-Exams

Exam Questions PRINCE2-Foundation

PRINCE2 Foundation exam

NEW QUESTION 1

- (Topic 1)

Where should a Team Manager look for information on the quality required for a product?

- A. Project Initiation Documentation
- B. Product Description
- C. Team Plan
- D. Quality Management Strategy

Answer: B

NEW QUESTION 2

The Project Manager has day-to-day control for a management stage within the limits laid down by the Project Board.

- A. Mastered
- B. Not Mastered

Answer: A

NEW QUESTION 3

Customer's quality expectations form a specific and precise list of Acceptance criteria are often expressed in broad terms as a means to gain common understanding of general quality requirements.

- A. Mastered
- B. Not Mastered

Answer: A

NEW QUESTION 4

- (Topic 1)

Which is an objective of the quality review technique?

- A. To identify a product's quality criteria
- B. To provide assurance that the project is being conducted properly
- C. To assess that a product conforms to set criteria
- D. To ensure that staff are properly trained in the quality methods

Answer: C

NEW QUESTION 5

- (Topic 1)

How should the Team Manager report that tolerances are forecast to be exceeded?

- A. Create an Exception Report
- B. Create a Highlight Report
- C. Raise an issue
- D. Grant a concession

Answer: C

NEW QUESTION 6

- (Topic 1)

Which is NOT a type of issue?

- A. A problem/concern
- B. A constraint
- C. An off-specification
- D. A request for change

Answer: B

NEW QUESTION 7

- (Topic 1)

What is the first task of product-based planning?

- A. Produce the Initiation Stage Plan
- B. Write the Project Product Description
- C. Identify dependencies
- D. Create the product breakdown structure

Answer: B

NEW QUESTION 8

- (Topic 1)

Which of the following is NOT a purpose of the Closing a Project process?

- A. Plan the activities required to close a project
- B. Enable a comparison of the original objectives of a project against what was actually achieved
- C. Enable premature closure if the Project Board request that a project should no longer continue
- D. Provide a fixed point at which acceptance for the project product is confirmed

Answer: A

NEW QUESTION 9

- (Topic 1)

Which is a purpose of the Plans theme?

- A. Identify, assess and control any potential changes to the baseline
- B. Establish the project's structure of accountability
- C. Assess and control uncertainty
- D. Understand whether the targets are achievable

Answer: D

NEW QUESTION 10

- (Topic 1)

Which is a purpose of a Project Brief?

- A. Capture lessons from previous projects
- B. Ensure that there is a common understanding of the starting point for the project
- C. Confirm that the Project Plan is able to deliver the Business Case
- D. Define the quality techniques and standards to be applied during the project

Answer: B

NEW QUESTION 10

- (Topic 1)

Identify the missing word in the following sentence. The purpose of the [?] theme is to identify, assess and control uncertainty.

- A. Change
- B. Plans
- C. Quality
- D. Risk

Answer: D

NEW QUESTION 15

- (Topic 1)

Which statement defines a risk?

- A. A certain event occurring in the future that will have a negative impact on the project's objectives
- B. An event that has already occurred that the Project Manager must deal with immediately
- C. An uncertain event, or set of events that, should it or they occur, will have an effect on the achievement of objectives
- D. An uncertain event, or set of events that, should it or they occur, will be automatically escalated to the Project Board for a response

Answer: C

NEW QUESTION 19

- (Topic 1)

What process ensures focus on the delivery of a stage's products and avoids uncontrolled change?

- A. Directing a Project
- B. Managing a Stage Boundary
- C. Controlling a Stage
- D. Starting up a Project

Answer: C

NEW QUESTION 22

- (Topic 1)

Which statement describes the Implement' step within the recommended risk management procedure?

- A. Take planned action to respond to a risk
- B. Implement the responsibilities for risks defined in the Risk Management Strategy
- C. Assess the proximity of a risk
- D. Identify the level of risks that can be tolerated by the project

Answer: A

NEW QUESTION 26

- (Topic 1)

Which is NOT an objective of the Controlling a Stage process?

- A. Implement actions to control the impact of risks that occur during the stage
- B. Review the Business Case at regular intervals to assess the impact of changes that occur during the stage
- C. Update the Business Case with any changes agreed with the Project Board
- D. Coordinate the delivery of products as agreed in the Stage Plan

Answer: C

NEW QUESTION 29

- (Topic 1)

Where should an off-specification be recorded?

- A. Risk Register
- B. Issue Register
- C. Work Package
- D. Configuration Management Strategy

Answer: B

NEW QUESTION 34

The Closing a Project process provides a fixed point for the receipt of completed Work Packages for the work performed in the final stage.

- A. Mastered
- B. Not Mastered

Answer: A

NEW QUESTION 36

- (Topic 1)

Which of the following describes a use of a Configuration Item Record?

- A. Define the identification scheme to be applied to the project
- B. Identify the techniques and procedures required within the Work Package
- C. Record the change in a product's status
- D. Record the reporting requirements for the Work Package

Answer: C

NEW QUESTION 37

- (Topic 1)

What process is used by the Project Manager to maintain focus on delivery of a stage's products within agreed tolerances?

- A. Directing a Project
- B. Controlling a Stage
- C. Managing a Stage Boundary
- D. Managing Product Delivery

Answer: B

NEW QUESTION 42

- (Topic 1)

Which PRINCE2 integrated element includes the good practices which determine whether a project is genuinely being managed using PRINCE2?

- A. Principles
- B. Processes
- C. Tailoring PRINCE2 to the project environment
- D. Themes

Answer: A

NEW QUESTION 45

- (Topic 2)

Identify the missing word(s) in the following sentence. Quality assurance provides assurance to the [?] that the project is being conducted appropriately whilst Project Assurance provides the same assurance to all the project's stakeholders.

- A. Project Manager
- B. Executive
- C. corporate or programme management organization
- D. Supplier groups

Answer: C

NEW QUESTION 48

- (Topic 2)

Which role is responsible for specifying the project benefits?

- A. Corporate or programmemanagement
- B. Executive
- C. Senior User(s)
- D. Project Manager

Answer: C

NEW QUESTION 53

- (Topic 2)

Which is a purpose of the Risk theme?

- A. Establish a method for the implementation of continuous improvement during the project
- B. Identify, assess and control problems that have occurred
- C. Provide the Project Board with a time-driven control to capture all project risks
- D. Establish a cost-effective procedure to identify, assess and control risks

Answer: D

NEW QUESTION 57

- (Topic 2)

Which is a valid statement about the Project Support role?

- A. Can be performed by the Project Manager
- B. Is an optional role for a PRINCE2 project
- C. Produces Checkpoint Reports for the Project Manager
- D. Can be combined with the Project Assurance role

Answer: A

NEW QUESTION 59

- (Topic 2)

In what product should the quality criteria for a specialist product be recorded?

- A. Quality Management Strategy
- B. Quality Register
- C. Product Description
- D. Project Product Description

Answer: C

NEW QUESTION 64

- (Topic 2)

What product should be used to confirm the version number of all products in a particular stage?

- A. Issue Register
- B. Product Status Account
- C. Product Description
- D. Configuration Item Record

Answer: B

NEW QUESTION 65

- (Topic 2)

What should influence the Project Board's decision whether to delegate its Project Assurance responsibilities?

- A. The preference of the Project Manager
- B. Having insufficient authority to perform the role
- C. Having insufficient time to perform the role
- D. The need to involve key stakeholders on the project management team

Answer: C

NEW QUESTION 68

- (Topic 2)

When considering how long the project stages should be, which might be a reason for one stage to be longer than others?

- A. A substantial amount of the project budget is to be spent
- B. More human resources are required than in other stages
- C. The risk is lower
- D. No changes to the project management team are envisaged

Answer: C

NEW QUESTION 69

- (Topic 2)

Which should be used to document any uncompleted work that needs to be done to a project product after the project has closed?

- A. Off-specifications
- B. Follow-on action recommendations
- C. Issue Register
- D. Risk Register

Answer: B

NEW QUESTION 73

- (Topic 2)

What product defines the reporting requirements between the Project Manager and Team Manager?

- A. Project Brief
- B. Product Description
- C. Team Plan
- D. Work Package

Answer: D

NEW QUESTION 75

- (Topic 2)

Which is NOT a PRINCE2 principle?

- A. Learn from experience
- B. Customer/supplier environment
- C. Defined roles and responsibilities
- D. Continued business justification

Answer: B

NEW QUESTION 76

- (Topic 2)

Which statement is true for ALL project stakeholders?

- A. Internal to the corporate organization
- B. May either affect or be affected by the project
- C. Review the Communication Management Strategy
- D. Support the project

Answer: B

NEW QUESTION 80

- (Topic 2)

Which is a purpose of the Directing a Project process?

- A. Provide the information required to confirm if it is worthwhile to initiate a project
- B. Enable overall control of a project to be exercised by the Project Board
- C. Establish the level of control required by the Project Board after initiation
- D. Provide sufficient information so that the current stage can be reviewed and the next Stage Plan approved

Answer: B

NEW QUESTION 81

- (Topic 2)

Identify the missing words in the following sentence.

When planning the next stage, the Project Manager needs to review and, if necessary, update the [?] with regard to external resources or suppliers.

- A. Configuration Item Records
- B. Business Case
- C. Project Brief
- D. project management team and/or role descriptions

Answer: D

NEW QUESTION 86

- (Topic 2)

Which is an objective of the Closing a Project process?

- A. Review and approve the plan for project closure
- B. Review the performance of the project against its baseline
- C. Perform any post-project reviews
- D. Create a Benefits Review Plan

Answer: B

NEW QUESTION 90

- (Topic 2)

Which product documents the information needed to demonstrate continued business justification?

- A. Business Case
- B. Communication Management Strategy
- C. Project Product Description
- D. Quality Management Strategy

Answer: A

NEW QUESTION 95

- (Topic 2)

Which of the following is NOT part of quality control?

- A. Maintaining the documentation that records the approval of products
- B. Checking that the project's direction and management are adequate for the nature of the project
- C. Obtaining acceptance of the project product from relevant stakeholders
- D. Implementing the relevant quality methods and responsibilities

Answer: B

NEW QUESTION 96

- (Topic 2)

Which describes a risk event?

- A. The area of uncertainty in terms of the threat or opportunity
- B. The derivation or sources of a potential risk to the project
- C. The achievement of a milestone on the Project Plan
- D. The sequence of events and actions that will be put in place if a risk occurs

Answer: A

NEW QUESTION 101

- (Topic 2)

Identify the missing word in the following sentence, A purpose of the [?] theme is to control any unacceptable deviations from the project's objectives.

- A. Change
- B. Plans
- C. Progress
- D. Risk

Answer: C

NEW QUESTION 102

- (Topic 2)

Which is one of the three levels of plan in PRINCE2?

- A. Benefits Review Plan
- B. Programme Plan
- C. Team Plan
- D. Project Brief

Answer: C

NEW QUESTION 104

- (Topic 2)

Which is a purpose of a Risk Register?

- A. Capture risks that may occur during the project
- B. Record how risk management activities will be undertaken on the project
- C. Record the risk tolerance for the project
- D. Capture issues which are impacting on the delivery of the project objectives

Answer: A

NEW QUESTION 109

- (Topic 2)

Which is a purpose of the Starting up a Project process?

- A. Prevent poorly conceived projects from ever being initiated
- B. Ensure the communication requirements of all stakeholders are documented
- C. Learn lessons from this project

D. Document how changes required by corporate or programme management will be reviewed

Answer: A

NEW QUESTION 114

- (Topic 2)

Which enables the project's products and all interdependencies to be clearly identified and documented?

- A. Product breakdown structure
- B. Quality Management Strategy
- C. Product-based planning technique
- D. Quality review technique

Answer: C

NEW QUESTION 117

- (Topic 2)

What is used to identify any organization or interested party who needs to be informed of project closure?

- A. Configuration Management Strategy
- B. Project management team structure
- C. Communication Management Strategy
- D. Project Brief

Answer: C

NEW QUESTION 119

Ensure there is authority to initiate a project

- A. Mastered
- B. Not Mastered

Answer: A

NEW QUESTION 122

Ensure that a project remains viable

- A. 1, 2, 3
- B. 1, 2, 4
- C. 1, 3, 4
- D. 2, 3, 4

Answer: C

NEW QUESTION 126

- (Topic 2)

Which is created during the Starting up a Project process?

- A. Project mandate
- B. Project management team role descriptions
- C. Communication Management Strategy
- D. Quality Register

Answer: B

NEW QUESTION 129

- (Topic 2)

Which does a Project Manager produce to define and control the work to be done?

- A. Configuration Item Record
- B. Stage scope tolerance
- C. Team Plan
- D. Work Package

Answer: D

NEW QUESTION 134

- (Topic 2)

Which aspect of project performance must be managed to avoid misunderstandings on what the project is to deliver?

- A. Timescale
- B. Scope
- C. Risk
- D. Costs

Answer: B

NEW QUESTION 137

- (Topic 2)

During the Initiating a Project process, which product is updated to incorporate the estimated time and costs from the Project Plan?

- A. Project Product Description
- B. Business Case
- C. Project Brief
- D. Project mandate

Answer: B

NEW QUESTION 141

- (Topic 2)

If Work Package tolerance is forecast to be exceeded, to whom should the Team Manager report?

- A. Corporate management
- B. Project Board
- C. Project Assurance
- D. Project Manager

Answer: D

NEW QUESTION 142

- (Topic 2)

Which role is part of the project management team?

- A. Change Authority
- B. Quality assurance
- C. Stakeholder
- D. Corporate or programme management

Answer: A

NEW QUESTION 145

- (Topic 2)

How is a Benefits Review Plan used in the Closing a Project process?

- A. Checked for inclusion of activities to confirm those benefits which cannot be measured until after project closure
- B. To capture the baseline measures against which to assess benefits
- C. To capture side-effects (beneficial or adverse) identified during post-project benefits reviews
- D. To gain approval for the post-project activities and transfer responsibility to corporate or programme management

Answer: A

NEW QUESTION 148

- (Topic 2)

Which may be funded from a risk budget?

- A. Capturing identified threats and opportunities in the Risk Register
- B. Specific management responses to a project's threats and opportunities
- C. Producing risk summaries for inclusion in Highlight Reports
- D. Any remaining open risks after the project has been closed

Answer: B

NEW QUESTION 153

- (Topic 2)

Which is a purpose of an Exception Plan?

- A. Show the reason for the tolerance deviation from a Stage Plan or Project Plan
- B. Reduce the number of exception assessments, by agreeing a budget to cover the costs of any requests for change
- C. Identify the actions required to recover from the effect of a tolerance deviation
- D. Define the changes which are within the scope of the change budget

Answer: C

NEW QUESTION 156

- (Topic 2)

Which is NOT included in the PRINCE2 definition of a project?

- A. A project is a temporary organization
- B. A project's purpose is to deliver one or more business products
- C. A project is part of business as usual

D. A project is based on an agreed Business Case

Answer: C

NEW QUESTION 157

- (Topic 2)

What takes place during the Closing a Project process?

- A. The post-project benefits reviews are performed
- B. Ownership of the project's products is transferred to the customer
- C. An End Stage Report is prepared for the final stage
- D. The project closure notification is reviewed and approved

Answer: B

NEW QUESTION 162

- (Topic 2)

Which is NOT undertaken during the Initiating a Project process?

- A. Review why the project is needed
- B. Identify if the project is sufficiently aligned with corporate objectives
- C. Show how the outcome is to be achieved
- D. Appoint an Executive and Project Manager

Answer: D

NEW QUESTION 167

- (Topic 3)

Which theme addresses the need to have a strategy for communicating with stakeholders?

- A. Quality
- B. Organization
- C. Plans
- D. Progress

Answer: B

NEW QUESTION 168

- (Topic 3)

What theme estimates the cost of delivering the project?

- A. Business Case
- B. Change
- C. Plans
- D. Progress

Answer: C

NEW QUESTION 173

- (Topic 3)

Identify the missing word in the following sentence.

The PRINCE2 method addresses project management with four integrated elements: principles, themes, [?] and tailoring PRINCE2 to the project environment.

- A. activities
- B. processes
- C. products
- D. quality

Answer: B

NEW QUESTION 177

Used to provide a foundation for the Initiating a Project process

- A. Mastered
- B. Not Mastered

Answer: A

NEW QUESTION 180

Verification and audit

- A. Mastered
- B. Not Mastered

Answer: A

NEW QUESTION 181

- (Topic 3)

Which project characteristic suggests that projects should have a defined start and a defined end?

- A. Change
- B. Temporary
- C. Cross-functional
- D. Risk

Answer: B

NEW QUESTION 184

- (Topic 3)

Which is a purpose of a Lessons Log?

- A. Note any lessons that are raised in Checkpoint Reports
- B. Record that corrective action is being taken
- C. Escalate lessons to the Project Board
- D. Raise improvements with Project Assurance

Answer: A

NEW QUESTION 186

- (Topic 3)

Why would the Project Manager escalate an issue to the Project Board?

- A. The Project Board is responsible for determining the priority of all issues
- B. Direction is required on the best response for preventing the issue from occurring
- C. The issue is forecast to cause a deviation beyond stage tolerance and advice is required
- D. Escalating issues is a means of providing the Project Board with a regular update on their status

Answer: C

NEW QUESTION 188

- (Topic 3)

Why does PRINCE2 recommend three different levels of plans?

- A. To cover initiation, specialist work and exception situations
- B. To provide appropriate detail to each of the different levels of management within the project
- C. As an allowance for initiation, product delivery and project closure
- D. To match the different aspects of the product-based planning technique

Answer: B

NEW QUESTION 192

- (Topic 3)

Which is an objective of the Initiating a Project process?

- A. Develop the corporate quality management system as part of the Project Initiation Documentation
- B. Prepare the plans for the subsequent stages
- C. Summarize how the organization's project management method will be tailored for the project
- D. Request authority from corporate management to deliver the project

Answer: C

NEW QUESTION 196

- (Topic 4)

Which is a purpose of an End Project Report?

- A. Identify individuals or groups that need to be told that the project is coming to an end
- B. Review how well the project performed against the Project Initiation Documentation used to authorize it
- C. Identify individuals or groups that are responsible for measuring the expected benefits after the project has closed
- D. Ensure that key project information is archived and made secure

Answer: B

NEW QUESTION 198

- (Topic 4)

Which statement about the Directing a Project process is true?

- A. Provides a mechanism for the Project Board to assure that there is continued business justification
- B. Covers the day-to-day activities of the Project Manager
- C. Ensures there are regular progress meetings
- D. Begins on completion of the Initiating a Project process

Answer:

A

NEW QUESTION 202

- (Topic 4)

Which is a task of product-based planning?

- A. Identify activities and dependencies
- B. Write the Project Product Description
- C. Prepare the Work Packages
- D. Produce Product Status Accounts

Answer: B

NEW QUESTION 207

- (Topic 4)

Which should be funded by a change budget?

- A. Increase in agreedscope
- B. Increase in agreed scope
- C. Increase in agreed scope
- D. Handover activities

Answer: A

NEW QUESTION 211

- (Topic 4)

Which is NOT a purpose of the Initiating a Project process?

- A. Enable a Project Boarddecision about the commitment of resources to a project
- B. Enable an organization to understand the work that needs to be done to deliver a project's products before a project is approved
- C. Establish solid foundations for a project
- D. Enable the Project Board to decide whether it is worthwhile to initiate a project

Answer: D

NEW QUESTION 213

- (Topic 4)

Which of the following statements about customer's quality expectations and acceptance criteria are true?

- A. Mastered
- B. Not Mastered

Answer: A

NEW QUESTION 215

Acceptance criteria are often expressed in broad terms as a means to gain common understanding of general quality requirements.

- A. Only 1 is true
- B. Only 2 is true
- C. Both 1 and 2 are true
- D. Neither 1 or 2 are true

Answer: D

NEW QUESTION 217

- (Topic 4)

Which is the base product against which the Project Board can assess progress, issues and ongoing viability questions?

- A. Project Brief
- B. Project Initiation Documentation
- C. Project mandate
- D. Benefits Review Plan

Answer: B

NEW QUESTION 218

- (Topic 4)

Identify the missing word in the following sentence. The risk response type [?] can be used to respond to a threat and an opportunity

- A. Avoid
- B. Reduce
- C. Share
- D. Transfer

Answer:

C

NEW QUESTION 223

- (Topic 4)

Who should act as the communication channel between a project and corporate or programme management?

- A. Project Board
- B. Project Assurance
- C. Project Manager
- D. Project Support

Answer: A

NEW QUESTION 228

- (Topic 4)

Identify the missing word(s) in the following sentence. The Quality theme provides a set of rules and procedures which ensure that the [?] created meet(s) the needs of the business.

- A. controls
- B. products
- C. project management team
- D. stages

Answer: B

NEW QUESTION 231

- (Topic 4)

Which is a purpose of the Risk Register?

- A. Describe the risk management techniques and standards to be applied to the project
- B. Act as a central record of information relating to the identified risks for the project
- C. Act as a repository for informal issues
- D. List the responsibilities for achieving an effective risk management procedure

Answer: B

NEW QUESTION 236

- (Topic 4)

Which plan provides the Business Case with costs during the Initiating a Project process?

- A. Initiation Stage Plan
- B. Project Plan
- C. Stage Plan
- D. Team Plan

Answer: B

NEW QUESTION 241

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