



GAQM

Exam Questions CSM-001

Certified Scrum Master (CSM)

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NEW QUESTION 1

Please select which statement is the most accurate:

- A. Agile Development is an implementation of Scrum
- B. Scrum is an implementation of Agile Development
- C. Scrum é uma implementação do Desenvolvimento Ágil
- D. Agile Development and Scrum are synonyms for the same methodology
- E. Agile Development and Scrum are contrasting methodologies

Answer: B

NEW QUESTION 2

How should items in the Product Backlog be ordered?

- A. Alphabetically first and then by list order in the Product Backlog
- B. Grouped by business features first and then chronologically by date of original business request
- C. Prioritized by business importance first
- D. The items that result in biggest ROI, must be prioritized first;
- E. Chronologically by date of original business request first and then by list order in the Product Backlog

Answer: C

NEW QUESTION 3

The individual, detailed pieces of work that are needed to convert a product backlog item into a working software component or solution are called:

- A. User Stories
- B. Use cases
- C. Line items
- D. Tasks

Answer: D

NEW QUESTION 4

You are the new Scrum Master at a company currently doing RUP in three month iterations. Your current task in switching from RUP to Scrum is to define how long the Sprint cycle should be. In what units of time should you define the sprint cycle?

- A. A fixed amount of months
- B. A fixed amount of weeks, excluding holidays
- C. A fixed amount of days
- D. A fixed amount of hours

Answer: C

NEW QUESTION 5

Which of the following statements best explains what the term Sprint means in Scrum?

- A. A sprint is a specific amount of days for a team to test and resolve any issues prior to product release or shipment
- B. A sprint is a specific amount of days for a team to work at a sustainable pace to finish select work.
- C. A sprint is an agreed upon period of time for team members to select individual items from the product backlog to work on.
- D. A sprint is a specific amount of days for a team to work as many hours as needed to finish assigned work

Answer: B

NEW QUESTION 6

_____ can change the priority of items in the _____ backlog at any time.

- A. The Team; Product
- B. The Product Owner(s); Sprint
- C. The Product Owner(s); Product
- D. The Scrum Master; Sprint

Answer: C

NEW QUESTION 7

Which of the following is not a Scrum cycle activity?

- A. Sprint retrospective
- B. Daily scrum
- C. Weekly inspection
- D. Sprint planning

Answer: C

NEW QUESTION 8

Which of the following statements best describes Product Backlog items?

- A. Undefined or poorly defined Product Backlog items should be placed on the Product Backlog with a low priority
- B. All Product Backlog items are the result of a(n) analysis, requirements and/or design phase(s).
- C. Undefined or poorly defined Product Backlog items should be kept out from the Product Backlog until sufficient detail is known.
- D. Every Product Backlog item, whether low priority or high priority, should possess sufficient detail for the Team to complete in a Sprint.

Answer: C

NEW QUESTION 9

Who determines whether the development team has been assigned enough work in a Sprint?

- A. The Development Team
- B. The Product Owner
- C. The Product Owner and the Scrum Master
- D. The Scrum Master

Answer: A

NEW QUESTION 10

Which of the following is not a Product Owner responsibility?

- A. Maintaining the Product Backlog with current information
- B. Working with stakeholders to determine and detail product features
- C. Assigning tasks to team members
- D. Prioritizing the Product Backlog

Answer: C

NEW QUESTION 10

What does the Scrum Development Team attempt to develop every Sprint?

- A. A product that is ready for customer delivery
- B. A completed Sprint Backlog
- C. A product that is ready for QA and/or QC testing
- D. A product increment that is potentially-ready for customer delivery

Answer: D

NEW QUESTION 13

Which of the following is not a Scrum Master responsibility?

- A. Establish priorities together with product owner for Product Backlog items
- B. Preventing Senior Management from shifting team priorities
- C. Empowering the team
- D. Socializing scrum throughout the organization

Answer: B

NEW QUESTION 15

How many hours per day should a person on a Scrum team work?

- A. A sustainable pace, usually from 7-8 hours per day.
- B. An "ideal day" measuring only when he or she is productive.
- C. However many hours are needed to get the work done.
- D. 14 hour

Answer: A

NEW QUESTION 17

According to Scrum, the amount of time for a team to plan Sprint activities is expressed in what unit of time?

- A. Weeks
- B. Days
- C. Hours
- D. Minutes

Answer: C

NEW QUESTION 19

You are the Scrum Master and your Development Team of 6 members has completed six Sprints with the following information:

Sprint 1: 10 pontos
Sprint 2: 11 pontos
Sprint 3: 15 pontos

Sprint 4: 14 pontos

Sprint 5: 15 pontos

Sprint 6: 10 pontos

The remaining story points for product development total 42. What is the approximate number of Sprint required to complete product development?

- A. 6
- B. 5
- C. 4
- D. 3

Answer: B

NEW QUESTION 20

Which statement best describes what it means for an activity to be time-boxed?

- A. The activity must take place on a particular date
- B. The activity must start at a particular time
- C. There is a maximum time limit for the activity
- D. There is a recommended amount of time for the activity

Answer: C

NEW QUESTION 24

You are the Scrum Master and the very first Sprint will complete in 5 days. You are creating a meeting invite for the Sprint Review to demo the items completed in the Sprint. Who should you invite as a required attendee to the Sprint Review?

- 1. Product Owner(s)
- 2. Development Team
- 3. Business Users

- A. 1, 2, and 3
- B. 1 and 2 only
- C. The entire company
- D. 1 only

Answer: B

NEW QUESTION 25

What is the maximum amount of time a sprint retrospective should take?

- A. 1 hour
- B. 1 and half hour
- C. 3 hours, for an 30 days Sprint

Answer: C

NEW QUESTION 27

What happens when all committed items (requirements) are not completed at the end of the Sprint?

- A. The Sprint duration is extended
- B. The tasks are determined to be unnecessary
- C. They return to the product backlog
- D. None of the above

Answer: C

NEW QUESTION 28

Is Scrum Master a "management" position?

- A. Yes
- B. No

Answer: A

NEW QUESTION 32

The correct sequence of events in using Scrum framework is as follows:

- A. Sprint Planning, Sprint, Sprint Retrospective, Daily Scrum, and Sprint Review
- B. Sprint Planning, Sprint, Daily Scrum, Sprint Review, and Sprint Retrospective
- C. Sprint Planning, Sprint, Sprint Retrospective, Daily Scrum, and Sprint Review
- D. Sprint Planning, Daily Scrum, Sprint, Sprint Review, and Sprint Retrospective

Answer: B

NEW QUESTION 34

Who defines the Sprint Backlog scope?

- A. Product Owner
- B. Development Team
- C. Scrum Master
- D. Stakeholders

Answer: B

NEW QUESTION 38

When many Scrum Teams are working on the same product, should all of their increments be integrated every Sprint?

- A. No, that is far too hard
- B. No, each Scrum Team stands alone
- C. Yes, but only the Scrum's Teams whose work has dependencies
- D. Yes, otherwise Product Owners may not be able to inspect what is done accurately

Answer: D

NEW QUESTION 39

Which objectives are covered as part of Sprint Planning?

- A. Understanding what functionality the Product Owner desires within the next Sprint and figuring out how to do it.
- B. Updating the scope of the release with all Sprints, end dates, and costs
- C. Reviewing current functionality that binds the software solution
- D. Recalculating empirical velocity, adjusting team capacity accordingly, and projecting end dates

Answer: A

NEW QUESTION 43

Who should know the most about the progress toward a business objective or a release, and be able to explain the alternatives most clearly?

- A. The Product Owner
- B. The Scrum Master
- C. The Project Manager
- D. The Development Team

Answer: A

NEW QUESTION 47

Upon what type of process control is Scrum based?

- A. Hybrid
- B. Defined
- C. Complex
- D. Empirical

Answer: D

NEW QUESTION 52

During the sprint review the project is assessed against the _____

- A. Sprint goal
- B. Sprint Planning
- C. Sprint review
- D. Sprint retrospective

Answer: A

NEW QUESTION 56

How many principles form the foundation of the Manifesto for Agile Software Development?

- A. 10
- B. 9
- C. 12
- D. 15

Answer: C

NEW QUESTION 58

The term Agile Development was first introduced in:

- A. An addendum called Project Management Principles
- B. The Agile Manifesto
- C. Lean Process Improvement
- D. The Scrum Framework

Answer: B

NEW QUESTION 59

True or False: Story Points are for sizing, not for time estimation?

- A. True
- B. False

Answer: A

NEW QUESTION 63

Which of the following are activities found in the Scrum framework?

- A. Scrum planning
- B. Daily standup
- C. Scrum review
- D. Daily planning

Answer: B

NEW QUESTION 66

In an Agile environment, planning happens at which two levels? (Choose two.)

- A. release planning
- B. backlog planning
- C. sprint planning
- D. product planning

Answer: AC

NEW QUESTION 70

It's come to your attention that some team members feel that Carlos is a negative influence on the team. You can certainly understand why — he believes that everything is doomed. What should you do?

- A. Remove Carlos from the team.
- B. Use Carlos as an asset, particularly during risk identification
- C. Ignore him and hope it goes away
- D. Escalate the issue with the higher authorities

Answer: B

NEW QUESTION 72

A classification for any development methodology based on iterative and incremental development, where requirements and solutions evolve through collaboration between selforganizing, cross-functional teams is called:

- A. Scrum
- B. Application Development
- C. Waterfall Development
- D. Agile Development

Answer: D

NEW QUESTION 77

A _____ chart is a graphical representation of work left to do versus time.

- A. burn down
- B. flow
- C. pie
- D. gantt

Answer: A

NEW QUESTION 82

True or False: Scrum teams may include cross-functional teams?

- A. True
- B. False

Answer: A

NEW QUESTION 85

Which system provides evolutionary framework for incremental process improvement?

- A. Kanban

- B. Agile
- C. Poke-Yoke
- D. Service Management

Answer: A

NEW QUESTION 88

Which of the following is a role in the Scrum framework?

- A. Team
- B. System Administrator
- C. Software Tester
- D. Scrum Developer

Answer: A

NEW QUESTION 93

_____ is a neologistic metaphor referring to the eventual consequences of poor or evolving software architecture and software development within a codebase.

- A. Quality Analysis
- B. Software Analysis
- C. Business Debt
- D. Technical Debt

Answer: D

NEW QUESTION 96

Which level of planning concentrates on the future of the product and its ultimate goal with the possible changes to them and their likelihood?

- A. Product Roadmap Planning
- B. Release Planning
- C. Iteration Planning
- D. Product Vision Planning

Answer: D

NEW QUESTION 99

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