

# Exam Questions PRINCE2-Foundation

PRINCE2 Foundation exam

<https://www.2passeasy.com/dumps/PRINCE2-Foundation/>



#### NEW QUESTION 1

- (Exam Topic 2)

Which is the first task of PRINCE2's recommended approach to 'defining and analyzing the products'?

- A. Creating a product flow diagram
- B. Writing the product description
- C. Writing a project product description
- D. Documenting the plan

**Answer:** A

#### NEW QUESTION 2

- (Exam Topic 2)

Which is a purpose of the 'initiating a project' process?

- A. To ensure the project has a sound basis before asking the project board to authorize the project
- B. To authorize the stage plan for the next management stage of the project
- C. To establish a contract between the project management team and the commissioning organization
- D. To ensure that prerequisites are in place before starting the project

**Answer:** A

#### NEW QUESTION 3

- (Exam Topic 2)

According to the 'continued business justification' principle, what must project benefits be aligned to?

- A. Regular deliveries throughout the project
- B. The business objectives
- C. The direction of the project board
- D. The technology available

**Answer:** B

#### Explanation:

Reference <https://www.whatisprince2.net/prince2-principle-continued-business-justification.php>

#### NEW QUESTION 4

- (Exam Topic 2)

Identify the missing word in the following sentence.

[ ? ] is the measurable decline resulting from a negative outcome.

- A. An exception
- B. A dis-benefit
- C. An off-specification
- D. A risk

**Answer:** B

#### NEW QUESTION 5

- (Exam Topic 2)

How does the 'managing product delivery' process achieve its purpose?

- A. By agreeing requirements for how project work should be undertaken
- B. By producing highlight reports to enable the project board to oversee the work
- C. By requiring the project manager to produce and monitor team plans
- D. By escalating issues and risks that cannot be resolved within stage tolerance

**Answer:** A

#### NEW QUESTION 6

- (Exam Topic 2)

How does applying the 'focus on products' principle help to ensure that stakeholder expectations are met?

- A. By providing a common understanding of the products required
- B. By providing the tolerances for the project manager's objectives
- C. By providing roles descriptions for the project management team
- D. By providing the justification for the project

**Answer:** A

#### NEW QUESTION 7

- (Exam Topic 2)

Which statement about applying the 'tailor to suit the project' principle is CORRECT?

- A. PRINCE2 can be tailored to be used with any type of project
- B. A technically complex project should NOT tailor PRINCE2
- C. The tailoring of PRINCE2 is MOST appropriate for agile projects
- D. A project which is part of a programme should NOT tailor PRINCE2

**Answer:** A

**Explanation:**

Reference:

<http://prince2.wiki/Tailoring>

#### NEW QUESTION 8

- (Exam Topic 2)

Which is created during the Starting up a Project process?

- A. Project mandate
- B. Project management team role descriptions
- C. Communication Management Strategy
- D. Quality Register

**Answer:** B

#### NEW QUESTION 9

- (Exam Topic 2)

Which management level should approve a course of action if project-level tolerance is exceeded?

- A. Corporate, programme management or the customer
- B. Project board
- C. Project manager
- D. Team manager

**Answer:** A

#### NEW QUESTION 10

- (Exam Topic 2)

What product defines the reporting requirements between the Project Manager and Team Manager?

- A. Project Brief
- B. Product Description
- C. Team Plan
- D. Work Package

**Answer:** D

#### NEW QUESTION 10

- (Exam Topic 2)

According to PRINCE2, why might there be more than one business case for a project?

- A. There may be more than one management stage in the project
- B. The project may be in a commercial environment with a number of suppliers
- C. There may be more than one work package being delivered in the project
- D. The project may be in a programme environment

**Answer:** B

**Explanation:**

Reference <https://www.prince2primer.com/prince2-practitioner-questions-answers-business-case/>

#### NEW QUESTION 15

- (Exam Topic 2)

What does the communication management approach define?

- \* 1. How versions of products will be described on information sent to interested parties
- \* 2. How information should be sent to interested parties
- \* 3. How often information should be sent to interested parties
- \* 4. How the PRINCE2 roles will be combined during the project

- A. 1 and 2
- B. 2 and 3
- C. 3 and 4
- D. 1 and 4

**Answer:** B

#### NEW QUESTION 17

- (Exam Topic 2)

Which is a step in the recommended approach to 'defining and analyzing the products'?

- A. Preparing estimates
- B. Designing a plan
- C. Writing a project product description
- D. Identifying activities and dependencies

**Answer:** B

**Explanation:**

Reference <http://prince2.wiki/Plans>

#### NEW QUESTION 22

- (Exam Topic 2)

Which is one of the six aspects of project performance to be managed?

- A. Efficiency
- B. Timescales
- C. Estimate
- D. Work

**Answer:** B

**Explanation:**

Reference

[http://prince2.wiki/Introduction:\\_The\\_PRINCE2\\_Foundation\\_Training\\_Manual#Six\\_variables\\_.2F\\_six\\_perform](http://prince2.wiki/Introduction:_The_PRINCE2_Foundation_Training_Manual#Six_variables_.2F_six_perform)

#### NEW QUESTION 23

- (Exam Topic 2)

Who should use the information in a Lessons Report to refine, change and improve the standards within a quality management system?

- A. Corporate group
- B. Project Board
- C. Project Assurance
- D. Executive

**Answer:** A

#### NEW QUESTION 28

- (Exam Topic 2)

Why does the project board review the PID during an end stage assessment?

- A. To confirm that project controls are adequate for the remainder of the project
- B. To notify the commissioning organization that the project has been authorized
- C. To review summarized progress to date and decide what to do next with the project
- D. To ensure that post-project reviews of operational performance are planned

**Answer:** C

#### NEW QUESTION 29

- (Exam Topic 2)

Which theme establishes the mechanisms to control against baselines by providing a forecast for the project's objectives and continued viability?

- A. Business case
- B. Plans
- C. Change
- D. Progress

**Answer:** A

#### NEW QUESTION 34

- (Exam Topic 2)

Which process provides information for the project board to review an updated project plan?

- A. Initiating a project
- B. Controlling a stage
- C. Directing a project
- D. Managing a stage boundary

**Answer:** C

#### NEW QUESTION 36

- (Exam Topic 2)

Which statement about the quality review technique is FALSE?

- A. It enables a check to be made on a product's fitness for purpose
- B. It defines the quality responsibilities of the project team
- C. It supports the management of future changes by providing a baseline for a product
- D. It is used to gain wider acceptance of a product by involving key interested parties

**Answer:** B

#### NEW QUESTION 40

- (Exam Topic 2)

Which role is responsible for appointing the senior user in a project that is independent from a program?

- A. The project manager
- B. The executive
- C. Corporate, program management or the customer
- D. Project assurance

**Answer:** C

#### Explanation:

Reference <https://www.prince2primer.com/prince2-roles-and-responsibilities/>

#### NEW QUESTION 41

- (Exam Topic 2)

Which describes risk probability?

- A. Level of risks which the project can tolerate before escalating to the Project Board
- B. Probable effect on the project delivering its objectives
- C. Timeframe within which the risk may occur
- D. A measure of the likelihood of the risk occurring

**Answer:** D

#### NEW QUESTION 45

- (Exam Topic 2)

Which of the following statements about quality assurance and Project Assurance is true?

- A. Project Assurance is the responsibility of the corporate organization; quality assurance is the responsibility of the Project Board
- B. Project Assurance is independent of the Project; quality assurance is only independent of the Project Manager
- C. Project Assurance may be delegated within a project; quality assurance must be undertaken by the Project Board
- D. Project Assurance ensures compliance to standards within the project environment; quality assurance ensures compliance across the organization

**Answer:** D

#### NEW QUESTION 46

- (Exam Topic 2)

Which is a purpose of a Project Product Description?

- A. Records the costs and timescales for delivery of the project's final product
- B. Shows the dependencies between the project's products to aid planning
- C. Provides a list of all the products to be delivered by the project
- D. Defines what the project must deliver in order to gain acceptance

**Answer:** D

#### NEW QUESTION 48

- (Exam Topic 2)

Which is a recommended quality review team role?

- A. Project Manager
- B. Assurance
- C. Chair
- D. Producer

**Answer:** C

#### NEW QUESTION 51

- (Exam Topic 2)

What is a goal of the 'implement' step within the recommended risk management procedure?

- A. To prepare specific management responses to identified risks
- B. To monitor the effectiveness of actioned risk responses
- C. To estimate the risk to the project in terms of probability and impact
- D. To communicate information related to the risks faced by the project

**Answer:** C

### NEW QUESTION 53

- (Exam Topic 2)

Which statement about stages is true?

- A. Management stages should be of the same duration
- B. The use of technical stages is mandatory
- C. The use of management stages is mandatory
- D. Management stages are driven by specialist teams

**Answer:** C

### NEW QUESTION 58

- (Exam Topic 2)

Which describes an off-specification?

- A. An interdependency between products that was previously unidentified
- B. The addition of an improvement to a product description
- C. A prototype demonstrating a possible design solution
- D. The production of more than the defined quantity of a specialist product

**Answer:** A

### Explanation:

Reference <https://www.prince2primer.com/prince2-change-control/>

### NEW QUESTION 62

- (Exam Topic 2)

What product would enable the Project Manager to review how a Work Package is performing against its cost tolerance?

- A. Configuration Item Record
- B. Quality Register
- C. Highlight Report
- D. Checkpoint Report

**Answer:** D

### NEW QUESTION 67

- (Exam Topic 2)

Identify the missing word in the following sentence.

A project's [ ? ] are the measurable improvements resulting from the outcomes achieved through the use of the project's outputs.

- A. benefits
- B. dis-benefits
- C. issues
- D. risks

**Answer:** A

### Explanation:

A Benefit is the measurable improvement resulting from an outcome that is perceived as an advantage by one or more stakeholders.

Reference

<http://p2.tech-academy.co.uk>

### NEW QUESTION 68

- (Exam Topic 2)

Which describes a project benefit?

- A. A specialist product of the project
- B. The result of a change derived from using the project's products
- C. An uncertain result caused by project actions
- D. A measurable improvement resulting from an outcome

**Answer:** D

### NEW QUESTION 69

- (Exam Topic 2)

How should the Team Manager report that tolerances are forecast to be exceeded?

- A. Create an Exception Report
- B. Create a Highlight Report
- C. Raise an issue
- D. Grant a concession

**Answer:** C

### NEW QUESTION 71

- (Exam Topic 2)

As a minimum requirement for applying the risk theme, what must specifically be assessed?

- A. Whether a risk may cause the project to exceed its cost tolerance
- B. Whether a risk may affect the project-level quality tolerances
- C. Whether a risk may impact the underlying technical assumptions
- D. Whether a risk may alter the project's business justification

**Answer:** D

#### NEW QUESTION 72

- (Exam Topic 2)

What is an advantage of dividing the project into stages?

- A. Detailed plans can be prepared closer to the time events will take place
- B. the project board can delegate management of the project to team managers
- C. The project can be authorized by the project manager on a stage by stage basis
- D. The project brief can be updated towards the end of each stage

**Answer:** A

#### NEW QUESTION 74

- (Exam Topic 2)

Which risk response type is appropriate to respond to an opportunity?

- A. Accept
- B. Fallback
- C. Exploit
- D. Transfer

**Answer:** C

#### NEW QUESTION 78

- (Exam Topic 2)

Identify the missing words in the following sentence.

The six aspects of project performance to be managed are [ ? ] costs, timescales and scope.

- A. benefits, change, risk,
- B. benefits, quality, risk,
- C. change, quality, risk,
- D. benefits, change, quality,

**Answer:** B

#### Explanation:

Reference:

[http://prince2.wiki/Introduction:\\_The\\_PRINCE2\\_Foundation\\_Training\\_Manual](http://prince2.wiki/Introduction:_The_PRINCE2_Foundation_Training_Manual)

#### NEW QUESTION 80

- (Exam Topic 2)

Which is a purpose of the plans theme?

- A. To identify, assess and control any potential changes to the baseline
- B. To establish the project's structure of accountability
- C. To assess and control uncertainty
- D. To understand whether the targets are achievable

**Answer:** D

#### Explanation:

Reference <http://prince2.wiki/Plans>

#### NEW QUESTION 85

- (Exam Topic 2)

Which is a purpose of a quality register?

- A. To record cross-references to issues relating to the quality of the products
- B. To record the date a completed work package was received
- C. To provide the status of quality activities carried out for completed products
- D. To capture quality concerns about completed products

**Answer:** B

#### NEW QUESTION 87

- (Exam Topic 2)

Which are purposes of the 'directing a project' process?

- \* 1. To enable the project board to be accountable for a project's success by making key decisions
- \* 2. To enable the project board to authorize work packages
- \* 3. To enable the project board to prepare the communication management approach
- \* 4. To enable the project board to exercise overall control of a project

- A. 1 and 2
- B. 2 and 3
- C. 3 and 4
- D. 1 and 4

**Answer:** D

#### NEW QUESTION 92

- (Exam Topic 2)

How does the use of product descriptions support the 'focus on products' principle?

- A. By documenting the scope tolerance for the project
- B. By documenting the quality expected by the customer
- C. By documenting the costs for the product
- D. By documenting the delivery date for the product

**Answer:** B

#### Explanation:

Reference

[http://prince2.wiki/Focus\\_on\\_products](http://prince2.wiki/Focus_on_products)

#### NEW QUESTION 93

- (Exam Topic 2)

Which describes a risk effect?

- A. The uncertainty expressed as a negative or favourable occurrence
- B. The issue which is affecting the project and has resulted in a risk
- C. The impact(s) on the project objectives should the threat or opportunity occur
- D. The change in the status of a risk in response to actions taken to control it

**Answer:** C

#### NEW QUESTION 95

- (Exam Topic 2)

Identify the missing word(s) in the following sentence. PRINCE2 recommends three levels of [ ? ] to reflect the needs of the different levels of management involved in a project.

- A. Management strategies
- B. Plan
- C. Stakeholder interests
- D. Time-driven controls

**Answer:** B

#### NEW QUESTION 99

- (Exam Topic 2)

Which process provides information for the project board to review a completed stage and confirm continued business justification?

- A. Controlling a stage
- B. Closing a project
- C. Directing a project
- D. Managing a stage boundary

**Answer:** D

#### Explanation:

Reference <https://www.prince2.com/uk/prince2-processes>

#### NEW QUESTION 101

- (Exam Topic 2)

Which activity is part of the recommended risk management procedure?

- A. Allocating a budget to investigate issues
- B. Reviewing risk management practices to ensure that they are performing effectively
- C. Sending information to stakeholders about risks to the projects
- D. Resolving conflicts between the project and the programme board

**Answer:** B

#### NEW QUESTION 102

- (Exam Topic 2)

Which is an objective of the 'starting up a project' process?

- A. To approve the initiation stage
- B. To select the project mandate
- C. To define the project quality management approach
- D. To appoint the project management team

**Answer:** A

**Explanation:**

Reference

[http://prince2.wiki/Starting\\_Up\\_a\\_Project#Purpose](http://prince2.wiki/Starting_Up_a_Project#Purpose)

#### NEW QUESTION 104

- (Exam Topic 2)

Which process ensures focus on the delivery of a stage's products and avoids uncontrolled change?

- A. Directing a project
- B. Managing a stage boundary
- C. Controlling a stage
- D. Starting up a project

**Answer:** C

**Explanation:**

Reference

<https://www.greycampus.com/opencampus/prince-2-foundation/introduction-on-controlling-a-stage-process-in-p>

#### NEW QUESTION 109

- (Exam Topic 2)

Identify the missing words in the following sentence.

The project manager [ ? ] for day-to-day management of the project.

- A. and the project board are responsible
- B. and the team manager(s) are accountable
- C. has responsibility
- D. decides who is responsible

**Answer:** C

**Explanation:**

Reference

[http://prince2.wiki/Directing\\_a\\_Project](http://prince2.wiki/Directing_a_Project)

#### NEW QUESTION 110

- (Exam Topic 2)

Where can people who join a project after initiation quickly and easily find information about how the project is being managed?

- A. Project brief
- B. Project initiation documentation
- C. Project mandate
- D. Project product description

**Answer:** B

#### NEW QUESTION 113

- (Exam Topic 2)

Which statement applies to Stage Plans?

- A. Always have the same duration as the Project Plan
- B. Are produced at the same time as the Project Initiation Documentation
- C. Assist the Project Manager in the day-to-day running and control of the project
- D. Provide a baseline against which the Project Board monitor overall progress

**Answer:** C

#### NEW QUESTION 118

- (Exam Topic 2)

Identify the missing word(s) in the following sentence. The Quality theme provides a set of rules and procedures which ensure that the [ ? ] created meet(s) the needs of the business.

- A. controls
- B. products
- C. project management team
- D. stages

**Answer:**

B

**NEW QUESTION 119**

- (Exam Topic 2)

Which is a benefit of using PRINCE2?

- A. It promotes consistency of project work and the ability to reuse project assets.
- B. It includes techniques for critical path analysis and earned value analysis
- C. It enables a project manager to be accountable for the success of a project
- D. It prevents any changes once the scope of a project has been agreed

**Answer:** A

**NEW QUESTION 122**

- (Exam Topic 2)

Which statement about time-driven controls is CORRECT?

- A. Time-driven controls are used for monitoring the progress of work packages and management stages
- B. Time-driven controls take place when specific events happen
- C. Time-driven controls are produced at the end of a stage
- D. An exception report is a time-driven control

**Answer:** A

**Explanation:**

Reference

[http://prince2.wiki/Progress#Event-Driven\\_and\\_Time-Driven\\_Controls](http://prince2.wiki/Progress#Event-Driven_and_Time-Driven_Controls)

**NEW QUESTION 126**

- (Exam Topic 2)

What is the first task of product-based planning?

- A. Produce the Initiation Stage Plan
- B. Write the Project Product Description
- C. Identify dependencies
- D. Create the product breakdown structure

**Answer:** B

**NEW QUESTION 130**

- (Exam Topic 2)

Which role is responsible for ensuring the project is justified in terms of cost?

- A. Project manager
- B. Executive
- C. Senior user
- D. Senior supplier

**Answer:** B

**NEW QUESTION 133**

- (Exam Topic 2)

According to PRINCE2, which characteristic is necessary for an effective project board?

- A. An ability to delegate
- B. An attention to detail
- C. A calm management style
- D. A 'problem-solving' approach

**Answer:** A

**Explanation:**

Reference <https://www.prince2primer.com/project-board/>

**NEW QUESTION 134**

- (Exam Topic 2)

Which control must be used as a minimum requirement for applying the 'progress' theme?

- A. A project plan
- B. Tolerances
- C. An Issue register
- D. Highlight reports

**Answer:** B

#### NEW QUESTION 139

- (Exam Topic 2)

Which of the following is the Business Case used for during the Managing a Stage Boundary process?

- A. Enable the Project Board to decide whether or not to authorize the project
- B. Justify the continuing viability of the project
- C. Enable the Project Board to decide whether or not to authorize project closure
- D. Justify the initiation of a project

**Answer:** B

#### NEW QUESTION 144

- (Exam Topic 2)

What is performed as part of the recommended risk management procedure?

- A. A budget to investigate issues is allocated
- B. Risk management practices are reviewed to ensure that they are performed effectively
- C. Information about risks to the projects is sent to project stakeholders
- D. Conflicts between the project and the programme board are resolved

**Answer:** A

#### Explanation:

Reference

<https://www.greycampus.com/opencampus/prince-2-foundation/prince2-risk-management-procedure>

#### NEW QUESTION 145

- (Exam Topic 2)

Why is the 'learn from experience' principle applied to a project?

- A. To enable the project team to repeat successes from previous projects
- B. To enable the project team to develop a business case for the project
- C. To allow the project to be divided into management stages
- D. To enable the project team to use tolerances to delegate authority

**Answer:** A

#### Explanation:

Reference [https://link.springer.com/chapter/10.1007/978-3-319-23000-9\\_4](https://link.springer.com/chapter/10.1007/978-3-319-23000-9_4)

#### NEW QUESTION 150

- (Exam Topic 2)

What plan is created, and submitted for approval, during the Managing a Stage Boundary process?

- A. Team Plan
- B. Stage Plan
- C. Benefits Review Plan
- D. Project Plan

**Answer:** B

#### NEW QUESTION 155

- (Exam Topic 2)

What is a supplier of a PRINCE2 project responsible for?

- A. Providing the project mandate
- B. Providing resources to deliver the project outputs
- C. Establishing the project's governance
- D. Realizing the benefits from the project

**Answer:** B

#### Explanation:

Reference

<http://prince2.wikidot.com/senior-supplier>

#### NEW QUESTION 156

- (Exam Topic 2)

Identify the missing words in the following sentence.

The 'managing product delivery' process provides a controlled link between [ ? ] and a project manager.

- A. project assurance
- B. the project board
- C. the corporate, programme management or the customer
- D. a team manager

**Answer:** D

**NEW QUESTION 160**

- (Exam Topic 2)

During the Managing a Stage Boundary process what product is updated with estimated costs and time for the stage that is about to begin?

- A. End Stage Report
- B. Team Plan
- C. Work Package
- D. Project Plan

**Answer:** D

**NEW QUESTION 161**

- (Exam Topic 2)

Who is responsible for documenting any tailoring of the business case theme?

- A. Executive
- B. Business project assurance
- C. Project manager
- D. Corporate management

**Answer:** C

**NEW QUESTION 166**

- (Exam Topic 2)

Which is a minimum requirement for applying the business case theme?

- A. To provide statements of actual benefits at benefits reviews
- B. To report on project performance at project closure
- C. To define the actions required to confirm the project's benefits are realized
- D. To monitor changes to the project plan to identify exceptions

**Answer:** D

**Explanation:**

Reference <https://www.whatisprince2.net/prince2-theme-business-case.php>

**NEW QUESTION 169**

- (Exam Topic 2)

Which role is responsible for creating Checkpoint Reports?

- A. Senior Supplier
- B. Team Manager
- C. Change Authority
- D. Project Support

**Answer:** B

**NEW QUESTION 170**

- (Exam Topic 2)

What is a benefits management approach used to assess?

- A. How the project's products have performed when in operational use
- B. The effectiveness of the project strategies
- C. How the project has progressed against its plans
- D. The suitability of the project management team structure

**Answer:** A

**Explanation:**

Reference <https://mplaza.pm/prince2-benefits-management-approach-template/>

**NEW QUESTION 173**

- (Exam Topic 2)

Which is a minimum requirement when applying the business case theme?

- A. To specify the solution to be used to deliver the business option selected
- B. To ensure the corporate business plan is updated with the project costs and benefits
- C. To define the management actions required to ensure the project's outcomes are achieved
- D. To integrate the benefits management approach with the project and stage plans

**Answer:** A

**NEW QUESTION 175**

- (Exam Topic 2)

How are team managers involved in tailoring PRINCE2 suit the project?

- A. Team managers are accountable for the tailoring of the work packages
- B. Team managers may advice on tailoring to improve the management of work packages
- C. Team managers should not be involved in tailoring PRINCE2
- D. Team managers should document the tailoring of the work packages

**Answer:** B

#### NEW QUESTION 177

- (Exam Topic 2)

Which level of management sets the project level tolerances?

- A. Project board
- B. Team manager
- C. Corporate, programme management or the customer
- D. Project manager

**Answer:** D

#### Explanation:

Reference

[http://prince2.wiki/Manage\\_by\\_exception](http://prince2.wiki/Manage_by_exception)

#### NEW QUESTION 182

- (Exam Topic 2)

Which of the following statements about lines of authority and reporting are true?

- \* 1. The Project Manager has day-to-day control for a management stage within the limits laid down by the Project Board.
- \* 2. If a Team Manager forecasts a deviation beyond Work Package tolerances, this should be referred to the Project Manager.

- A. Only 1 is true
- B. Only 2 is true
- C. Both 1 and 2 are true
- D. Neither 1 or 2 are true

**Answer:** C

#### NEW QUESTION 187

- (Exam Topic 2)

Which process is used by the project board to respond to on exception report?

- A. Controlling a stage
- B. Managing a stage boundary
- C. Managing product delivery
- D. Directing a project

**Answer:** D

#### NEW QUESTION 190

- (Exam Topic 2)

Which is shown in a product breakdown structure?

- A. Management stages, major products and control points
- B. In which order the products should be created
- C. The major products that are to be developed in a plan
- D. What resources are required to develop the products

**Answer:** C

#### NEW QUESTION 191

- (Exam Topic 2)

Which is a minimum requirement for applying the quality theme?

- A. To define the project's approach to quality assurance
- B. To appoint external reviewers for quality reviews
- C. To define quality criteria in product descriptions
- D. To provide administrative support for quality controls

**Answer:** A

#### NEW QUESTION 195

- (Exam Topic 2)

What problem may occur if projects are not aligned with corporate business strategy?

- A. The control of projects may be poor
- B. The outputs may be of poor quality
- C. The objectives of different projects may overlap
- D. The project management approaches used may differ

Answer: D

**NEW QUESTION 200**

- (Exam Topic 2)

According to the 'defined roles and responsibilities' principle, how many categories of stakeholder interest need to be represented in the project management team?

- A. One
- B. Two
- C. Three
- D. Six

Answer: C

**Explanation:**

Reference: <https://p2.tech-academy.co.uk/organisation/>

**NEW QUESTION 202**

- (Exam Topic 2)

Identify the missing words in the following sentence. A purpose of the Plans theme is to [ ? ] the project's plans.

- A. define a coding system to provide a unique identifier for the products within
- B. summarize the results of the quality activities performed on
- C. provide a framework to design, develop and maintain
- D. define the project benefits to be achieved by each of

Answer: C

**NEW QUESTION 207**

- (Exam Topic 2)

Which is a minimum requirement for applying the quality theme?

- A. To use lessons to inform quality planning
- B. To use the prescribed approach to quality management
- C. To use external quality standards for quality control
- D. To use user stories to inform the project product description

Answer: B

**Explanation:**

Reference  
<http://prince2.wiki/Quality>

**NEW QUESTION 208**

- (Exam Topic 2)

If a project is part of a programme, which 'starting up a project' process activities are MOST likely to be reduced or eliminated?

- A. Appointing the project board and producing the project brief
- B. Planning the initiation stage and appointing the project manager
- C. Producing the additional role descriptions and validating the project product description
- D. Verifying the project approach and capturing previous lessons

Answer: A

**Explanation:**

Reference  
[http://prince2.wiki/Starting\\_Up\\_a\\_Project#Activities](http://prince2.wiki/Starting_Up_a_Project#Activities)

**NEW QUESTION 211**

- (Exam Topic 2)

Which are purposes of the quality theme?

- \* 1. To implement continuous improvement during the project
- \* 2. To establish how the project will ensure that products created will be acceptable to key stakeholders
- \* 3. To ensure that the project is desirable and achievable
- \* 4. To identify, assess and control uncertainty

- A. 1 and 2
- B. 2 and 3
- C. 3 and 4
- D. 1 and 4

Answer: B

**Explanation:**

Reference <https://www.whatisprince2.net/prince2-theme-quality.php>

**NEW QUESTION 212**

- (Exam Topic 2)

Which is a benefit of applying the 'tailor to suit the project' principle?

- A. Project management becomes less bureaucratic
- B. The capability of leadership is strengthened
- C. The project environment complexity is reduced
- D. The number of outputs is reduced

**Answer: C**

**NEW QUESTION 217**

- (Exam Topic 2)

When should the level of tailoring be defined?

- A. During the initiation stage
- B. When reviewing what has been learned to date
- C. As a response to issues and risks experienced
- D. Before the project is triggered by the project mandate

**Answer: C**

**Explanation:**

Reference <https://www.prince2primer.com/tailoring-prince2-methodology/>

**NEW QUESTION 219**

- (Exam Topic 2)

Identify the missing word in the following sentence relating to one of the principles: A PRINCE2 project should have [?] defined for each project objective.

- A. themes
- B. principles
- C. processes
- D. tolerances

**Answer: D**

**NEW QUESTION 223**

- (Exam Topic 2)

According to the 'continued business justification' principle, when is a justifiable reason for a project FIRST needed?

- A. After the executive has been appointed
- B. When authorized by the corporate, programme management or the customer
- C. Before work to start the project commences
- D. When an organization produces its business plans

**Answer: C**

**Explanation:**

Reference:

[http://prince2.wiki/Continued\\_business\\_justification](http://prince2.wiki/Continued_business_justification)

**NEW QUESTION 227**

- (Exam Topic 2)

Why is a project brief produced?

- A. To act as a trigger for the 'starting up a project' process
- B. To record the how the project will communicate with its stakeholders
- C. To provide a full and firm foundation for the initiation of a project
- D. To be used by the project board as a basis for reviewing the progress of a project

**Answer: C**

**NEW QUESTION 229**

- (Exam Topic 2)

Identify the missing words in the following sentence. A risk budget is a sum of money included in the [ ? ] and set aside to fund specific management responses to a project's threats and opportunities.

- A. change budget
- B. project budget
- C. project's cost tolerance
- D. project's risk tolerance

Answer: B

**NEW QUESTION 234**

- (Exam Topic 2)

Where should a team manager look for information about the quality required for a product?

- A. Project initiation documentation
- B. Product description
- C. Team plan
- D. Quality management approach

Answer: B

**Explanation:**

Reference

[http://prince2.wiki/Quality#The\\_Quality\\_Knowledge\\_provided\\_by\\_PRINCE2](http://prince2.wiki/Quality#The_Quality_Knowledge_provided_by_PRINCE2)

**NEW QUESTION 237**

- (Exam Topic 2)

Which document should record the agreed amount of risk budget for a project?

- A. Project Brief
- B. Project Plan
- C. Risk Management Strategy
- D. Risk Register

Answer: B

**NEW QUESTION 238**

- (Exam Topic 2)

What is an advantage of applying the 'learn from experience' principle?

- A. It allows the project board to delegate cost tolerances to the project manager
- B. It allows the project team to fully understand their roles and responsibilities
- C. It allows the project manager to delegate time tolerances to the team managers
- D. It allows the project team to identify improvements to be made during the project

Answer: D

**NEW QUESTION 242**

- (Exam Topic 2)

Which is a difference between management and technical stages?

- A. Management stages require planning and technical stages do not
- B. Technical stages can overlap and management stages cannot
- C. Management stages deliver products and technical stages do not
- D. Technical stages require resources and management stages do not

Answer: B

**NEW QUESTION 243**

- (Exam Topic 2)

What is the project manager role responsible for?

- A. Approving the completion of each management stage
- B. Ensuring that the project produces the required products
- C. Defining the project-level tolerances
- D. Verifying that the project gives value for money

Answer: B

**Explanation:**

Reference

[http://prince2.wiki/Project\\_Manager](http://prince2.wiki/Project_Manager)

**NEW QUESTION 248**

- (Exam Topic 2)

Which is an assumption about the PRINCE2 customer/supplier environment?

- A. The supplier will pay for the project
- B. The customer will provide the resources to deliver the products
- C. The customer will specify the desired result
- D. The supplier will tailor the project's application of PRINCE2

**Answer:** C

**NEW QUESTION 252**

- (Exam Topic 2)

Which is a purpose of a quality register?

- A. To record the quality management approach for a product
- B. To issue a unique reference number for each product
- C. To detail the number and type of quality activities to be conducted
- D. To identify corrective actions that are required after an audit by quality assurance

**Answer:** C

**Explanation:**

Reference

[http://prince2.wiki/Quality#The\\_Quality\\_Register](http://prince2.wiki/Quality#The_Quality_Register)

**NEW QUESTION 255**

- (Exam Topic 2)

Which describes a time-driven control?

- A. The dates for the project's end stage assessment included in the project plan
- B. The expected frequency of progress reports specified in a work package
- C. The expected dates for planned checks of specialist products included in a stage plan
- D. The planned exception assessment meeting to authorize a requested exception plan

**Answer:** B

**NEW QUESTION 256**

- (Exam Topic 2)

Which is a purpose of the business case theme?

- A. To identify which role is responsible for producing the business case
- B. To identify the project's outputs
- C. To establish the controls to manage changes that may impact the project benefits
- D. To establish a viable investment proposition

**Answer:** B

**Explanation:**

Reference

[http://prince2.wiki/Business\\_Case](http://prince2.wiki/Business_Case)

**NEW QUESTION 260**

- (Exam Topic 2)

Which is a purpose of the 'controlling a stage' process?

- A. To produce a team plan for the work to be assigned to a team manager
- B. To select and implement actions that will resolve deviations from a plan within tolerance
- C. To obtain approvals for products delivered in a work package
- D. To update a project plan to incorporate the actuals from a stage plan

**Answer:** B

**Explanation:**

Reference

[http://prince2.wiki/Controlling\\_a\\_Stage#Purpose](http://prince2.wiki/Controlling_a_Stage#Purpose)

**NEW QUESTION 263**

- (Exam Topic 2)

Which is a purpose of a Project Brief?

- A. Enable the assembly of the project mandate
- B. Describe the reporting requirements of the various layers of management involved with the project
- C. Describe how changes to products will be controlled
- D. Provide a solid basis for the initiation of the project

**Answer:** D

**NEW QUESTION 264**

- (Exam Topic 2)

Which is a minimum requirement for applying the 'change' theme?

- A. Specify in the change control approach the means by which project products will be protected
- B. Document the format and contents of the issue register
- C. Produce issue reports to document the impact assessment for requests for change
- D. Delegate the change authority to the senior supplier(s) for supplier off-specifications

**Answer:** C

**NEW QUESTION 269**

- (Exam Topic 2)

What theme provides all management levels within the project management team with mechanisms for monitoring and control?

- A. Progress
- B. Change
- C. Organization
- D. Quality

**Answer:** A

**NEW QUESTION 273**

- (Exam Topic 2)

Which is a minimum requirement for applying the plans theme?

- A. The project must have at least two management stages
- B. The team managers in the project must prepare team plans
- C. Scope tolerance must be prioritized using MoSCoW
- D. The project plan must be presented as a Gantt chart

**Answer:** B

**Explanation:**

Reference

[http://prince2.wiki/Themes#Plans\\_Theme](http://prince2.wiki/Themes#Plans_Theme)

**NEW QUESTION 277**

- (Exam Topic 2)

Which is a purpose of the 'directing a project' process?

- A. To exercise overall control over the project
- B. To take corrective action to control risks and issues
- C. To do the minimum in order to decide whether the project is feasible
- D. To update the project plan before the next stage

**Answer:** A

**Explanation:**

Reference

[http://prince2.wiki/Directing\\_a\\_Project#Purpose](http://prince2.wiki/Directing_a_Project#Purpose)

**NEW QUESTION 281**

- (Exam Topic 2)

Which is a FALSE statement about technical stages?

- A. Can overlap with other technical stages
- B. Typified by the use a particular set of specialist skills
- C. Include the Managing a Stage Boundary process activities
- D. Can span more than one management stage

**Answer:** C

**NEW QUESTION 282**

- (Exam Topic 2)

Which should be provided by corporate or programme management before the Starting up a Project process commences?

- A. A Project Brief
- B. Sufficient information to identify the prospective Executive
- C. The Project Initiation Documentation
- D. Authority to initiate a project

**Answer:** B

**NEW QUESTION 287**

- (Exam Topic 2)

What should be recorded in a quality register?

- \* 1. Activities to ensure the products are fit for purpose

- \* 2. Identified threats and opportunities
- \* 3. Problems and concerns to be managed informally
- \* 4. Roles responsible for reviewing the project's products

- A. 1 and 2
- B. 2 and 3
- C. 3 and 4
- D. 1 and 4

**Answer:** D

#### NEW QUESTION 290

- (Exam Topic 2)

Identify the missing words in the following sentence.

PRINCE2 requires that the business case is formally verified by [?] at stage boundaries.

- A. corporate, programme management or the customer
- B. the project board
- C. the project manager
- D. the change authority

**Answer:** B

#### NEW QUESTION 292

- (Exam Topic 2)

To meet the minimum requirements for applying the progress theme, when must the business justification be reviewed?

- A. At the start of the project
- B. Throughout each stage
- C. When a change is raised
- D. In exception situations

**Answer:** B

#### Explanation:

Reference <https://www.prince2.com/blog/the-7-principles-themes-and-processes-of-prince2/>

#### NEW QUESTION 293

- (Exam Topic 2)

Which principle helps to ensure that all changes to the outputs are agreed?

- A. Defined roles and responsibilities
- B. Focus on products
- C. Learn from experience
- D. Manage by exception

**Answer:** A

#### NEW QUESTION 296

- (Exam Topic 2)

Identify the missing word(s) in the following sentence.

The 'controlling a stage' process is used to manage and control each [ ? ] of a project.

- A. delivery step
- B. benefit
- C. delivery stage
- D. team plan

**Answer:** C

#### NEW QUESTION 298

- (Exam Topic 2)

What should be implemented using a risk budget?

- \* 1. A request for change
- \* 2. A contingent plan
- \* 3. Actions to avoid a risk from occurring
- \* 4. Responses to dis-benefits

- A. 1 and 2
- B. 2 and 3
- C. 3 and 4
- D. 1 and 4

**Answer:** A

#### NEW QUESTION 299

- (Exam Topic 2)

Which is a purpose of the Risk Register?

- A. Describe the risk management techniques and standards to be applied to the project
- B. Act as a central record of information relating to the identified risks for the project
- C. Act as a repository for informal issues
- D. List the responsibilities for achieving an effective risk management procedure

**Answer: B**

**NEW QUESTION 304**

- (Exam Topic 1)

Which process is triggered towards the end of the final stage when all the assigned work has been completed?

- A. Managing a Stage Boundary
- B. Managing Product Delivery
- C. Closing a Project
- D. Controlling a Stage

**Answer: C**

**NEW QUESTION 307**

- (Exam Topic 1)

Which is a purpose of the Closing a Project process?

- A. Authorize the final stage of the project
- B. Confirm that all benefits defined in the Business Case have been achieved
- C. Recognize whether objectives set out in the original Project Initiation Documentation have been achieved
- D. Delegate day-to-day management of the end of the project to the Project Manager

**Answer: C**

**NEW QUESTION 311**

- (Exam Topic 1)

Which is NOT a purpose of a Benefits Review Plan?

- A. Define the period over which the cost-benefit analysis will be based
- B. Describe how to measure the performance of the project's products in operational use
- C. Define the scope, timing and ownership of the benefit reviews required
- D. Describe how to measure and confirm any benefits that are to be realised after the project is closed

**Answer: A**

**NEW QUESTION 315**

- (Exam Topic 1)

Which is an objective of the Closing a Project process?

- A. Prepare the plan for the next stage
- B. Assess any benefits that have already been realized
- C. Produce a Benefits Review Plan to identify what benefits are expected
- D. Check that all benefits are realized before closing a project

**Answer: B**

**NEW QUESTION 316**

- (Exam Topic 1)

What needs to be in place to ensure effective issue and change control?

- A. Configuration management system
- B. Manage by exception
- C. Quality planning
- D. Information needs for stakeholders

**Answer: A**

**NEW QUESTION 320**

- (Exam Topic 1)

Which product documents the information needed to demonstrate continued business justification?

- A. Business Case
- B. Communication Management Strategy
- C. Project Product Description
- D. Quality Management Strategy

**Answer: A**

**NEW QUESTION 323**

- (Exam Topic 1)

Which is an objective of the Managing Product Delivery process?

- A. Sign-off completed Work Packages
- B. Ensure the Business Case is kept under review
- C. Report progress to the Project Board
- D. Ensure that work on products is authorized and agreed with the team

**Answer: D**

#### NEW QUESTION 325

- (Exam Topic 1)

Which does the Executive need to ensure is in place before the project is initiated?

- A. All Work Packages are authorized
- B. An understanding of how the project will contribute to corporate objectives
- C. The Project Plan has been approved
- D. The Project Initiation Documentation is complete

**Answer: B**

#### NEW QUESTION 327

- (Exam Topic 1)

If the Project Board instructs the Project Manager to implement a request for change, which document would contain details of that change?

- A. Checkpoint Report
- B. Highlight Report
- C. Issue Report
- D. Product Status Account

**Answer: C**

#### NEW QUESTION 332

- (Exam Topic 1)

Identify the missing words in the following sentence. A project is [ ? ] organization that is created for the purpose of delivering business products.

- A. a corporate
- B. a temporary
- C. an external
- D. a technical

**Answer: B**

#### NEW QUESTION 335

- (Exam Topic 1)

Which of the following statements about the Closing a Project process are true?

- \* 1. The Closing a Project process provides a fixed point for the receipt of completed Work Packages for the work performed in the final stage.
- \* 2. The Closing a Project process provides a fixed point to review if the objectives set out in the original Project Initiation Documentation have been achieved.

- A. Only 1 is true
- B. Only 2 is true
- C. Both 1 and 2 are true
- D. Neither 1 or 2 are true

**Answer: B**

#### NEW QUESTION 338

- (Exam Topic 1)

Which is a purpose of the Initiating a Project process?

- A. Decide if it is worthwhile to initiate a project
- B. Decide on the project approach
- C. Establish solid foundations for a project
- D. Identify the number of Work Packages required

**Answer: C**

#### NEW QUESTION 342

- (Exam Topic 1)

Which is a benefit of using PRINCE2?

- A. Is a method specifically designed for technical projects
- B. Provides for the efficient and economic use of management time
- C. Includes many of the proven planning techniques, such as critical path analysis
- D. Can be used to manage both projects and programmes

**Answer: B**

**NEW QUESTION 345**

- (Exam Topic 1)

Which is a purpose of the Controlling a Stage process?

- A. Assign work to be done and take corrective action to ensure that the stage remains within tolerance
- B. Provide a fixed reference point at which acceptance for the project product is confirmed
- C. Enable the Project Board to be provided with sufficient information to authorize the next stage
- D. Enable the organization to understand the work that needs to be done to deliver the project's products

**Answer: A**

**NEW QUESTION 346**

- (Exam Topic 1)

Which product records any project outcomes perceived as negative by stakeholders?

- A. Business Case
- B. Project Plan
- C. Communication Management Strategy
- D. Project Product Description

**Answer: A**

**NEW QUESTION 348**

- (Exam Topic 1)

When should the Project Board refer to corporate or programme management for a decision?

- A. The stage requires resources
- B. It is forecast that project level tolerance will be exceeded
- C. The Senior Supplier or Senior User needs to be changed
- D. Any request for change needs to be approved

**Answer: B**

**NEW QUESTION 350**

- (Exam Topic 1)

Which is one of the six aspects of project performance that needs to be managed?

- A. Progress
- B. Change
- C. Risk
- D. Security

**Answer: C**

**NEW QUESTION 355**

- (Exam Topic 1)

What is the collective name for individuals or groups who may be affected by a project?

- A. Customers
- B. Project Support
- C. Stakeholders
- D. Team members

**Answer: C**

**NEW QUESTION 358**

- (Exam Topic 1)

Identify the missing words in the following sentence. At the end of a stage, the [ ? ] should be used to check whether there is a requirement to send copies of the End Stage Report to external interested parties.

- A. Stage Plan
- B. Communication Management Strategy
- C. Follow-on action recommendations
- D. Quality Management Strategy

**Answer: B**

**NEW QUESTION 363**

- (Exam Topic 1)

Which is the Issue Register NOT used for?

- A. Capture external events that are impacting a stage
- B. Record information about a deviation in stage tolerance
- C. Capture any threats or opportunities that might have an impact on a stage
- D. Record any problems identified when authorizing a Work Package

Answer: C

**NEW QUESTION 364**

- (Exam Topic 1)

Which is a typical core activity within configuration management?

- A. Issue management
- B. Quality inspection
- C. Identification
- D. Preparation

Answer: C

**NEW QUESTION 368**

- (Exam Topic 1)

Which aspect of project performance must be managed to ensure the project's products are fit for purpose?

- A. Benefits
- B. Quality
- C. Risk
- D. Scope

Answer: B

**NEW QUESTION 372**

- (Exam Topic 1)

Which is NOT a purpose of the Organization theme?

- A. Define a project management team structure
- B. Define the level of tolerance for each level of the project management team
- C. Define the Project Board's responsibility for directing the project
- D. Define which role is accountable for the project's success

Answer: B

**NEW QUESTION 375**

- (Exam Topic 1)

Identify the missing word in the following sentence. A member of the Project Board is responsible for [ ? ] assurance.

- A. quality
- B. supplier
- C. risk
- D. product

Answer: B

**NEW QUESTION 376**

- (Exam Topic 1)

What process is used by the Project Manager to maintain focus on delivery of a stage's products within agreed tolerances?

- A. Directing a Project
- B. Controlling a Stage
- C. Managing a Stage Boundary
- D. Managing Product Delivery

Answer: B

**NEW QUESTION 380**

- (Exam Topic 1)

Which is a purpose of the Directing a Project process?

- A. Create and authorize the project mandate
- B. Ensure that work on products allocated to the team is authorized and agreed
- C. Control the day-to-day running of the project
- D. Delegate day-to-day management of the project to the Project Manager

Answer: D

**NEW QUESTION 381**

- (Exam Topic 1)

Which two roles are linked by the Managing Product Delivery process?

- A. Corporate or programme management and Project Board
- B. Project Board and Project Manager
- C. Project Manager and Team Manager

D. Team Manager and external supplier

**Answer: C**

**NEW QUESTION 386**

- (Exam Topic 1)

What product is used to maintain a record of those who have an interest in the project and their information requirements?

- A. Project Plan
- B. Communication Management Strategy
- C. Project Brief
- D. Project Product Description

**Answer: B**

**NEW QUESTION 390**

- (Exam Topic 1)

Which of the following can be done to control the size of the Project Board on a project that involves multiple users and suppliers?

- A. Create a separate Project Board to manage the supplier elements of the project
- B. Create multiple smaller Project Boards during the process of Starting up a Project, one for each of the project's stages.
- C. Create user and supplier groups
- D. Appoint corporate quality assurance to perform the Project Assurance role for all members of the Project Board

**Answer: C**

**NEW QUESTION 394**

- (Exam Topic 1)

Which is the purpose of the Change theme?

- A. Prevent change to baselined products
- B. Identify, assess and control any potential and approved changes to baselined products
- C. Establish mechanisms to monitor and compare actual achievements against those planned
- D. Assess and control uncertainty

**Answer: B**

**NEW QUESTION 399**

- (Exam Topic 1)

Which is assumed to be a supplier's responsibility in the PRINCE2 customer/supplier environment?

- A. Specify the desired result
- B. Provide the resources and skills to deliver the desired result
- C. Pay for the project
- D. Specify the benefits of the project

**Answer: B**

**NEW QUESTION 401**

- (Exam Topic 1)

Which is the base product against which the Project Board can assess progress, issues and ongoing viability questions?

- A. Project Brief
- B. Project Initiation Documentation
- C. Project mandate
- D. Benefits Review Plan

**Answer: B**

**NEW QUESTION 404**

- (Exam Topic 1)

Which characteristic of a project reflects that there are different perspectives and motivations for customers and suppliers?

- A. Change
- B. Cross-functional
- C. Unique
- D. Risk

**Answer: B**

**NEW QUESTION 409**

- (Exam Topic 1)

Which is NOT one of the PRINCE2 integrated elements?

- A. Tailoring PRINCE2 to the project environment

- B. The processes
- C. The products
- D. The themes

**Answer: C**

**NEW QUESTION 412**

- (Exam Topic 1)

In what process is the authorization to deliver the project's products given?

- A. Starting up a Project
- B. Initiating a Project
- C. Managing a Stage Boundary
- D. Directing a Project

**Answer: D**

**NEW QUESTION 415**

- (Exam Topic 1)

Which is an objective of the Closing a Project process?

- A. Review and approve the plan for project closure
- B. Review the performance of the project against its baseline
- C. Perform any post-project reviews
- D. Create a Benefits Review Plan

**Answer: B**

**NEW QUESTION 418**

- (Exam Topic 1)

A product can NOT be supplied to meet all of the requirements in its baselined Product Description. What first action should be taken?

- A. Raise a request for change
- B. Raise an off-specification
- C. Write an Exception Report
- D. Amend the Work Package

**Answer: B**

**NEW QUESTION 421**

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