Exam Questions PSM-I

Professional Scrum Master I

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NEW QUESTION 1
A Scrum Master is working with a Development Team that has members in different physical locations. The Development Team meets in a variety of meeting rooms and has much to do logistically (for example, set up conference calls) before the Daily Scrum. What action should the Scrum Master take?

A. Allow the Development Team to self-manage and determine for itself what to do.
B. Set up the meeting and tell the Development Team that is how it will be done.
C. Ask the Development Team members to alternate who is responsible for meeting setup.
D. Inform management and ask them to solve it.

Answer: A

NEW QUESTION 2
Which answer best describes the topics covered in Sprint Planning?

A. What to do and who will do it.
B. How conditions have changed and how the Product Backlog should evolve.
C. What can be done and how to do it.
D. What went wrong in the last Sprint and what to do differently this Sprint.
E. Who is on the team and what team member roles will be.

Answer: C

NEW QUESTION 3
Currently, your Development Teams are organized to address a single layer only (for example, front end, middle tier, back end, and interfaces). What are three things to consider when deciding to move away from such component teams toward feature teams? (Choose three.)

A. You cannot do Scrum without feature teams.
B. Productivity may suffer when making this kind of move.
C. Getting support from the business side first helps.
D. Feature teams have less communication overhead.
E. With feature teams, it is easier to calculate the productivity per team.

Answer: BCD

NEW QUESTION 4
Who owns the Sprint Backlog?

A. The Scrum Team.
B. The Product Owner.
C. The Scrum Master.
D. The Development Team.

Answer: D

NEW QUESTION 5
Which three of the following are time-boxed events in Scrum? (Choose the best three answers.)

A. Release Planning.
B. Release Retrospective.
C. Sprint Retrospective.
D. Sprint Planning.
E. Sprint Testing.
F. Sprint 0.
G. Daily Scrum.

Answer: CDG

NEW QUESTION 6
Which three of the following are true about Scrum? (Choose the best three answers.)

A. Scrum implements self-management by replacing Project Managers with Scrum Masters.
B. Each component of Scrum serves a specific purpose and is essential to Scrum's success and your usage of Scrum to develop complex products.
C. Scrum is a methodology where you can pick and choose which parts of Scrum you think will work for your environment.
D. Scrum is a framework for developing and sustaining complex products.
E. Scrum is based on empiricism and lean thinking.

Answer: BDE

NEW QUESTION 7
Which of the following is required by Scrum? (Choose all that apply.)

A. Sprint Retrospective.
B. Members must be stand up at the Daily Scrum.
C. Sprint Burndown Chart.
D. Release planning.

E. All of the above.

Answer: A

NEW QUESTION 8
When does the second Sprint start?

A. Once the architectural changes for the second Sprint have been approved by the senior architect.
B. After the Product Backlog for the second Sprint has been selected.
C. Immediately after the first Sprint.
D. After the customer completes acceptance testing of the first Sprint.

Answer: C

NEW QUESTION 9
Which three of the following are feedback loops in Scrum? (Choose three.)

A. Sprint Review.
B. Release Planning.
C. Sprint Retrospective.
D. Refinement Meeting.
E. Daily Scrum.

Answer: ACE

NEW QUESTION 10
Sprint burndown charts are an efficient tracking tool, because they show:

A. An estimate of the total work remaining for the Sprint.
B. How much effort has gone into a Sprint.
C. How many hours have been worked by each Development Team member.
D. How many Product Backlog items remain.

Answer: A

NEW QUESTION 10
Who creates a Product Backlog Item's estimate?

A. The Development Team after clarifying requirements with the Product Owner.
B. The Product Owner with input from the Development Team.
C. The most senior people in the organization, including architects and subject matter experts.
D. The Scrum Master.
E. The Development Team, alone.

Answer: A

NEW QUESTION 11
Which statement best describes the Sprint Backlog as outcome of the Sprint Planning?

A. It is a complete list of all work to be done in a Sprint.
B. Every item has a designated owner.
C. Each task is estimated in hours.
D. It is the Development Team's plan for the Sprint.
E. It is ordered by the Product Owner.

Answer: A

NEW QUESTION 13
The Product Owner determines how many Product Backlog items the Development Team selects for a Sprint.

A. False.
B. True, accordingly to what was committed to the stakeholders.
C. True, but only after confirmation by the resource manager that the Team has enough capacity.
D. True.
E. False, the Scrum Master does that.
F. False, capacity and commitment are the Project manager's responsibility.

Answer: A

NEW QUESTION 14
The Product Owner must release each Increment to production.

A. When it makes sense.
B. To make sure the Development Team is done every Sprint.
C. Whenever the product is free of defects.

D. Without exception.

Answer: A

NEW QUESTION 17
A Scrum Master is essentially the same thing as a traditional PM (Project Manager).

A. True
B. False

Answer: B

NEW QUESTION 21
Which of the following are true about the Product Owner role? (Choose two.)

A. The Product Owner is one person.
B. The Product Owner is accountable for ordering the Product Backlog.
C. Multiple people can share the Product Owner role on a Scrum Team.
D. The Product Owner role can be played by a committee or a team of people.

Answer: AB

NEW QUESTION 26
During a Sprint Retrospective, for what is the Scrum Master responsible?

A. Prioritizing the resulting action items.
B. Participating as a Scrum team member and facilitating as requested or needed.
C. Acting as a scribe to capture the Development Team's answers.
D. Summarizing and reporting the discussions to management.

Answer: B

NEW QUESTION 29
You have six teams using a traditional method to deliver a product. Your management has asked you to start using Scrum. In the initial project there were separate plans and teams for the layers of a software system, i.e. one for the front-end, one for the middle tier, one for the back-end, and one for the interfaces and services. This resembles what is known as component teams. But you have read that it's a good idea to have teams organized by feature.
What are the advantages of keeping component teams while starting Scrum?

A. There's less initial disruption than organizing into new team
B. As they start, they will discover what works best, and how to potentially re-organize towards this.
C. Component teams generally have the skills needed to create a working Increment of software that provides business value.
D. Because they have worked together for some time, they are likely able to start producing shippable Increments faster that new feature teams would.
E. There are fewer cross-team dependencies than working in feature teams.

Answer: A

NEW QUESTION 32
When is a Sprint over?

A. When the Product Owner says it is done.
B. When all Product Backlog items meet their definition of "Done".
C. When all the tasks are completed.
D. When the time-box expires.

Answer: D

NEW QUESTION 33
A new developer is having continuing conflicts with existing Development Team members and creating the hostile environment. If necessary, who is responsible for removing the team member?

A. The hiring manager is responsible, because he/she hired the developer.
B. The Scrum Manager is responsible, because he/she removes Impediments.
C. The Development Team is responsible, and may need help from the Scrum Master.
D. The Product Owner is responsible, because he/she controls the return on investment (ROI).

Answer: B

NEW QUESTION 34
Which output from Sprint Planning provides the Development Team with a target and overarching direction for the Sprint?

A. The Sprint Backlog.
B. The Sprint Goal
C. The release plan.
D. Sprint Review minutes.

Answer: B

NEW QUESTION 37
What is the time-box for the Sprint Planning meeting?

A. 4 Hours for a monthly Sprint.
B. 8 Hours for a monthly Sprint.
C. Monthly.
D. Whenever it is done.

Answer: B

NEW QUESTION 41
When many Scrum Teams are working on a single product, what best describes the Definition of Done? (Choose the best answer.)

A. Each Scrum Team defines and uses its ow
B. The differences are discussed and reconciled during a hardening Sprint.
C. The Scrum Masters from each Scrum Team define a common Definition of Done.
D. Each Scrum Team uses its own, but must make their definition clear to all other teams so the differences are known.
E. All Scrum Teams must have a Definition of Done that makes their combined work potentially releasable.

Answer: D

NEW QUESTION 44
What is included in the Sprint Backlog?

A. User Stories.
B. Tasks.
C. Use Cases.
D. Tests.
E. Any of the above (or others) which are a decomposition of the selected Product Backlog items.

Answer: E

NEW QUESTION 46
What are the two primary ways a Scrum Master keeps a Development Team working at its highest level of productivity? (Choose two.)

A. By ensuring the meetings start and end at the proper time.
B. By removing impediments that hinder the Development Team.
C. By facilitating Development Team decisions.
D. By keeping high value features high in the Product Backlog.

Answer: BC

NEW QUESTION 47
What are two good ways for the Development Team to make non-functional requirements visible? (Choose two.)

A. Put them on a separate list on the Scrum board, available for all to see.
B. Add them to the Product Backlog and keep the Product Owner posted on the expected effort.
C. Run the integration and regression tests before the end of the Sprint, and capture the open work for the Sprint Backlog of the next Sprint.
D. Add them to the definition of "Done" so the work is taken care of every Sprint.

Answer: BD

NEW QUESTION 51
During a Sprint, when is new work or further decomposition of work added to the Sprint Backlog?

A. When the Product Owner identifies new work.
B. As soon as possible after they are identified.
C. When the Scrum Master has time to enter them.
D. During the Daily Scrum after the Development Team approves them.

Answer: B

NEW QUESTION 52
A Development Team asks their Product Owner to re-order the Product Backlog. The team is waiting for an external supplier to deliver a specific software component. Without that component there won't be enough work in the next Sprint to occupy the full team. The Product Owner asks the Scrum Master for help. What would be good advice to give the Product Owner?

A. Remind the Product Owner that his primary concern is the flow of value reflected in the ordering of the Product Backlog.
B. Tell the Product Owner to re-order the Product Backlog so the work involving the external component can be planned in a separate sprint.
C. Tell the Product Owner that the Product Backlog should be ordered to maximize utilization of the Development Team.

Answer: A

NEW QUESTION 55
Which Scrum Values are exhibited by not building Product Backlog items that have low business value? (Choose three.)

A. Economic Value Added.
B. Respect.
C. Focus.
D. Earned Value.
E. Courage.

Answer: BCE

NEW QUESTION 59
What are two ways that architecture and infrastructure are handled in Scrum? (Choose two.)

A. They are discussed, determined, and documented before the actual feature development Sprints.
B. They are implemented along with functional development of the product.
C. They are added to the Product Backlog and addressed in early Sprints, while always requiring at least some business functionality, no matter how small.
D. They are built by a separate team through the creation of an architectural runway.

Answer: BC

NEW QUESTION 63
Which are NOT appropriate topics for discussion in a Sprint Retrospective? (Choose all that apply.)

A. Definition of "Done".
B. How the team does its work.
C. Team relations.
D. The value of work currently represented in the Product Backlog.
E. Arranging the Sprint Backlog for the next Sprint.

Answer: AE

NEW QUESTION 68
At the end of a Sprint Product Backlog item worked on during the Sprint does not meet the definition of "Done". What two things should happen with the undone Product Backlog item? (Choose two.)

A. If the stakeholders agree, the Product Owner can accept it and release it to the users.
B. Put it on the Product Backlog for the Product Owner to decide what to do with it.
C. Review the item, add the "Done" part of the estimate to the velocity and create a Story for the remaining work.
D. Do not include the item in the Increment this Sprint.

Answer: BD

NEW QUESTION 69
The Sprint Goal is a result of Sprint Planning, as is the Sprint Backlog.

A. True
B. False

Answer: A

NEW QUESTION 73
What two factors are best considered when establishing the Sprint length? (Choose two.)

A. The organization has mandated similar length sprints.
B. The level of uncertainty over the technology to be used.
C. The frequency at which team formation can be changed.
D. The risk of being disconnected from the stakeholders.

Answer: BD

NEW QUESTION 74
Which of the following is a Developer accountable for? (Choose the best two answers.)

A. Selecting the Product Owner.
B. Reporting productivity.
C. Creating a plan for the Sprint, the Sprint Backlog.
D. Organizing the work required to meet the Sprint Goal.

Answer: CD

NEW QUESTION 78
Who is accountable for clearly expressing Product Backlog items? (Choose the best answer.)

A. The business analyst who represents the Product Owner.

B. The Product Owner.
C. The Scrum Master, or the Scrum Master may have the Developers do it.
D. The Scrum Master.

Answer: B

NEW QUESTION 83
When many Scrum Teams are working on the same product, should all of their increments be integrated every Sprint?

A. Yes, but only for Scrum Teams whose work has dependencies.
B. Yes, otherwise the Product Owners (and stakeholders) may not be able to accurately inspect what is done.
C. No, each Scrum Team stands alone.
D. No, that is far too hard and must be done in a hardening Sprint.

Answer: B

NEW QUESTION 87
What activities would a Product Owner typically undertake in the phase between the end of the current Sprint and the start of the next Sprint?

A. There are no such activitie
B. The next Sprint starts immediately after the current Sprint.
C. Refine the Product Backlog.
D. Work with the Quality Assurance departments on the Increment of the current Sprint.
E. Update the project plan with stakeholders.

Answer: A

NEW QUESTION 89
Five new Scrum Teams have been created to build one product. A few of the developers on one of the Development Teams ask the Scrum Master how to coordinate their work with the order teams. What should the Scrum Master do?

A. Teach the Product Owner to work with the lead developers on ordering Product Backlog in a way to avoid too much technical and development overlap during a Sprint.
B. Teach them that it is their responsibility to work with the other teams to create an integrated Increment.
C. Collect the Sprint tasks from the teams at the end of their Sprint Planning and merge that into a consolidated plan for the entire Sprint.
D. Visit the five teams each day to inspect that their Sprint Backlogs are aligned.

Answer: C

NEW QUESTION 91
Select two ways in which technical debt impacts transparency. (Choose two.)

A. When calculated and estimated, the total amount of technical debt shows exactly how long until the Product Owner can release the Increment.
B. It leads to false assumptions about the current state of the system, specifically of an Increment being releasable at the end of a Sprint.
C. As development progresses and code is added, the system becomes more difficult to stabilize, which results in future work being slowed down in unpredictable ways.
D. It enhances transparency for the Product Owner as a Development Team is not allowed to do additional feature development in a Sprint as long as there is technical debt.

Answer: BC

NEW QUESTION 95
The length of a Sprint should be:

A. Short enough to keep the business risk acceptable to the Product Owner.
B. Short enough to be able to synchronize the development work with other business events.
C. No more than one calendar month.
D. All of these answers are correct.

Answer: D

NEW QUESTION 98
During a Sprint Retrospective, the Development Team proposes moving the Daily Scrum to only occur on Tuesdays and Thursdays. Which two are the most appropriate responses for the Scrum Master? (Choose two.)

A. Consider the request and decide on which days the Daily Scrum should occur.
B. Coach the team on why the Daily Scrum is important as an opportunity to update the plan.
C. Have the developers vote.
D. Learn why the Development Team wants this and work with them to improve the outcome of the Daily Scrum.
E. Acknowledge and support the self-organizing team's decision.

Answer: BD

NEW QUESTION 102
What is the tactic a Scrum Master should use to divide a group of 100 people into multiple Development Teams?

A. Create teams based on their skills across multiple layers (such as database, UI, etc.)
B. Ask the Product Owner to assign the people to teams.
C. Ask the developers to divide themselves into teams.

Answer: C

NEW QUESTION 105
What is the time-box for the Sprint Review?

A. As long as needed.
B. 2 hours for a monthly Sprint.
C. 4 hours for a monthly Sprint.
D. 4 hours and longer as needed.
E. 1 day

Answer: C

NEW QUESTION 107
To get started in terms of what to build, Scrum requires no more than a Product Owner with enough ideas for a first Sprint, a Development Team to implement those ideas and a Scrum Master to help guide the process.

A. True
B. False

Answer: A

NEW QUESTION 111
Which approach is best for Scrum Teams in order to produce valuable Increments? (Choose the best answer.)

A. Each Developer works on the component where they feel that they can contribute.
B. Each Scrum Team is accountable for developing functionality from beginning to end.
C. Each Scrum Team works on an independent set of components.
D. Each Scrum Member works only as an independent layer of the system.

Answer: A

NEW QUESTION 113
What it the main reason for the Scrum Master to be at the Daily Scrum?

A. To gather status and progress information to report to management.
B. To write down any changes to the Sprint Backlog, including adding new items, and tracking progress on the burn-down.
C. He or she does not have to be there; he or she only has to ensure the Development Team has a Daily Scrum.
D. To make sure every team member answers the three questions.

Answer: C

NEW QUESTION 115
Why does the Product Owner want the Development Team to adhere to its definition of "Done"?

A. To have complete transparency into what has been done at the end of each Sprint.
B. To be able to reprimand the team when they don't meet their velocity goal for the Sprint.
C. To know what the team will deliver over the next three Sprints.
D. To predict the team's productivity over time.

Answer: A

NEW QUESTION 119
Which Scrum Value is affected by a lack of trust in the Scrum Team?

A. Focus
B. Respect
C. Openness
D. Courage
E. Commitment.
F. All of the above

Answer: F

NEW QUESTION 122
Every Scrum team must have a Product Owner and Scrum Master.

A. Tru
B. Outcomes affected by their participation and availability.
C. Fals
D. A Product Owner can be replaced by a business analyst in the Development Team.

E. Fals
F. A Scrum Master is only required when asked for by the Development Team.
G. Tru
H. Each must be 100% dedicated to the Scrum Team.

Answer: A

NEW QUESTION 124
What does it mean to say that an event has a time-box?

A. The event must happen at a set time.
B. The event must happen by a given time.
C. The event must take at least a minimum amount of time.
D. The event can take no more than a maximum amount of time.

Answer: D

NEW QUESTION 129
What is the key concern when multiple Development Teams are working from the same Product Backlog?

A. Minimizing dependencies between teams.
B. Clear definition of requirements.
C. Meeting original scope projections.
D. Making sure there's enough work for everyone on every team.
E. Maximizing velocity.

Answer: B

NEW QUESTION 130
Which three of the following are time-boxed events in Scrum? (Choose three.)

A. Release Testing.
B. Release Retrospective.
C. Sprint Retrospective.
D. Sprint Planning.
E. Sprint Testing.
F. Sprint 0.
G. Daily Scrum.

Answer: CDG

NEW QUESTION 133
You are the Scrum Master for four Scrum Teams working from the same Product Backlog. Several of the developers come to you complaining that work identified for the upcoming two Sprints will require full-time commitment from a technical specialist who is external to the teams. What are two key concerns for the Scrum Master to take into account in this situation? (Choose two.)

A. The desire to maintain a stable velocity.
B. The benefit of Development Teams figuring out a solution for themselves.
C. The need to have enough work to keep all Development Team members busy.
D. The ability of the Development Teams to produce integrated Increments.

Answer: BD

NEW QUESTION 138
Who starts the Daily Scrum?

A. The person coming in las
B. This encourages people to be on time and helps to stay within the time-box.
C. Whoever the Development Team decides should start.
D. The person who has the token.
E. The Scrum Maste
F. This ensures that the Development Team has the meeting and stays within the time-box.
G. The person who last broke the build.

Answer: B

NEW QUESTION 143
Choose two responsibilities of a self-organizing Development Team. (Choose two.)

A. Reorder the Product Backlog.
B. Pull Product Backlog items for the Sprint.
C. Do the work planned in the Sprint Backlog.
D. Increase velocity.
E. Report daily progress to stakeholders.

Answer: BC

NEW QUESTION 146
A properly functioning Scrum Team will have at least one Release Sprint and may well have several.

A. True
B. False

Answer: A

NEW QUESTION 147
How much work must a Development Team do to a Product Backlog item it selects for a Sprint?

A. A proportional amount of time on analysis, design, programming, testing, and documentation.
B. As much as it can fit into the Sprin
C. Any remaining work will be transferred to a subsequent Sprint.
D. All development work and at least some testing.
E. As much as it has told the Product Owner will be done for every Product Backlog item it selects in conformance with the definition of "Done".

Answer: D

NEW QUESTION 151
A Scrum Team is a cohesive unit of professionals that consists of which of the following? (Choose all that apply.)

A. Users.
B. One Scrum Master.
C. Developers.
D. Customers.
E. One Product Owner.

Answer: BCE

NEW QUESTION 156
The Scrum Master observes the Product Owner struggling with ordering the Product Backlog. What is an appropriate action for the Scrum Master to take?

A. Suggest the Product Owner extend the Sprint, so he can have more time to order the Product Backlog.
B. Suggest that the Development Team does the ordering to be sure that it is a feasible ordering of work.
C. Offer the Product Owner help in understanding that the goal of ordering the Product Backlog is to maximize value.
D. Present the Product Owner with an ordered Product Backlog to use.
E. Encourage the Product Owner to work with the Development Team to see which items technically are fastest to implement.

Answer: B

NEW QUESTION 161
When does the next Sprint begin?

A. When the Product Owner is ready.
B. Immediately after the conclusion of the previous Sprint.
C. The Monday following the Sprint Review.
D. Immediately following the next Sprint Planning.

Answer: B

NEW QUESTION 163
What happens if the Development Team cannot complete its work by the end of the Sprint?

A. The Sprint is extended and future Sprints use this new duration.
B. The Sprint length holds and the Development Team continuously learns what is actually possible to do within a Sprint of this length.
C. The Sprint is extended temporaril
D. Lessons are taken to ensure it doesn't happen again.

Answer: B

NEW QUESTION 165
Who should know the most about the progress toward a business objective or a release?

A. The Project Manager.
B. The Scrum Master.
C. The Development Team.
D. The Product Owner.

Answer: D

NEW QUESTION 169
How do you know that a Development Team is cross-functional?

A. Development Team has all the skills to create a potentially releasable increment by the end of every Sprint.

B. A few of the Development Team members pair program and do Test Driven Development.
C. There are no conflicts within the Development Team.
D. Every member of the Development Team is able to perform every task.

Answer: A

NEW QUESTION 170
Which topics should be discussed in the Sprint Review? (Choose the best answer.)

A. The Scrum process, and how it was used during the Sprint.
B. Coding and engineering practices.
C. The product Increment.
D. All of the above.

Answer: C

NEW QUESTION 175
Who determines how work is performed during the Sprint?

A. Architects.
B. The Development Team.
C. The Scrum Master.
D. Subject matter experts.
E. Development Team managers.

Answer: B

NEW QUESTION 177
Which best describes the Product Backlog?

A. It is allowed to grow and change as more is learned about the product and its customers.
B. It provides just enough information to enable a Scrum team to start the design phase of a product.
C. It contains all foreseeable tasks and requirements from which the Scrum team can develop and maintain a complete project plan.
D. It is baselined to follow change management processes.

Answer: A

NEW QUESTION 178
Who must attend the Daily Scrum?

A. The Scrum Master and Product Owner.
B. The Development Team.
C. The Development Team and Product Owner.
D. The Scrum Team.
E. The Development Team and Scrum Master.

Answer: B

NEW QUESTION 179
A Sprint Retrospective should be held:

A. At the end of each Sprint.
B. At the beginning of each Sprint.
C. Only when the Scrum Team determines it needs one.
D. At the end of the last Sprint in a project or a release.

Answer: A

NEW QUESTION 182
Who determines when it is appropriate to update the Sprint Backlog during a Sprint?

A. The Project Manager.
B. The Development Team.
C. The Scrum Team.
D. The Product Owner.

Answer: B

NEW QUESTION 183
What are two responsibilities of testers in a Development Team? (Choose two.)

A. Verifying the work of programmers.
B. Everyone in the Development Team is responsible for quality.
C. Tracking quality metrics.
D. Finding bugs.

E. Scrum has no "tester" role.

Answer: BE

NEW QUESTION 184
What is a Development Team responsible for? (Choose two.)

A. Resolving internal team conflicts.
B. Reporting productivity.
C. Selecting the Product Owner.
D. Organizing the work required to meet the Sprint Goal.

Answer: AD

NEW QUESTION 189
As the Development Team starts work during the Sprint, it realizes it has selected too much work to finish in the Sprint. What should it do?

A. Inform the Product Owner at the Sprint Review, but prior to the demonstration.
B. Find another Scrum Team to give the excess work to.
C. As soon as possible in the Sprint, work with the Product Owner to remove some work or Product Backlog items.
D. Reduce the definition of "Done" and get all of the Product Backlog items "Done" by the new definition.

Answer: C

NEW QUESTION 192
The CEO asks the Development Team to add a "very important" item to a Sprint that is in progress. What should the Development Team do?

A. Add the item to the current Sprint and drop an item of equal size.
B. Add the item to the current Sprint without any adjustments.
C. Inform the Product Owner so he/she can work with the CEO.
D. Add the item to the next Sprint.

Answer: C

NEW QUESTION 195
Which two things should the Development Team do during the first Sprint? (Choose two.)

A. Make up a plan for the rest of the project.
B. Analyze, describe, and document the requirements for the subsequent Sprints.
C. Develop at least one piece of functionality.
D. Define the major product features and release plan architecture
E. Create an increment of potentially releasable software.

Answer: CE

NEW QUESTION 200
Which of the following services are appropriate for a Scrum Master in regard to the Daily Scrum?

A. Lead the discussions of the Development Team.
B. Make sure that all 3 questions have been answered by each member of the team.
C. Keep track of whether each team member has a chance to speak.
D. Teach the Development Team to keep the Daily Scrum within the 15 minute time-box.
E. All of the above.

Answer: D

NEW QUESTION 204
What enhances the transparency of an increment?

A. Doing all work needed to meet the definition of "Done"
B. Reporting Sprint progress to the stakeholders daily
C. Keeping track of and estimating all undone work to be completed in a separate Sprint.
D. Updating Sprint tasks properly in the electronic tracking tool.

Answer: A

NEW QUESTION 205
When a Development Team determines that it will not be able to finish the complete forecast, who has to be present when reviewing and adjusting the Sprint work selected? (Choose the best answer.)

A. The Development Team.
B. The Product Owner and all stakeholders.
C. The Product Owner and the Development Team.
D. The Scrum Master, project manager and Development Team.

Answer: A

NEW QUESTION 209
Who is responsible for clearly expressing Product Backlog items?

A. The Scrum Master, or the Scrum Master may have the Development Team do it.
B. The Scrum Master.
C. The Product Owner.
D. The business analyst who represents the Product Owner in the Development Team.

Answer: C

NEW QUESTION 214
The Daily Scrum is an event that happens every day. What would be three key concerns if the frequency were to be lowered to every two or three days? (Choose three.)

A. Opportunities to insect and adapt the Sprint Backlog are lost.
B. Impediments are raised and resolved more slowly.
C. The Product Owner cannot accurately report progress to the stakeholders.
D. Too much work is spent updating the Scrum board before the meeting.
E. The Scrum Master loses the ability to update the Gantt chart properly.
F. The Sprint plan may become inaccurate.

Answer: ABF

NEW QUESTION 217
How should Product Backlog items be chosen when multiple Scrum Teams work from the same Product Backlog?

A. The Scrum Team with the highest velocity pulls Product Backlog items first.
B. The Development Teams pull in work in agreement with the Product Owner.
C. The Product Owner should provide each team with its own Product Backlog.
D. Each Scrum Team takes an equal numbers of items.
E. The Product Owner decides.

Answer: B

NEW QUESTION 221
Which two of the following are appropriate topics for discussion during a Sprint Retrospective? (Choose two.)

A. Identifying high priority process improvements for the next Sprint.
B. The order of items in the Product Backlog.
C. How the team collaborates.
D. Documenting acceptance criteria for items in the next Sprint.

Answer: AC

NEW QUESTION 224
If burndown charts are used to visualize progress, what does a trend line through a release burndown chart indicate?

A. The evolution of the cost spent on the project.
B. When all work will be completed to the Scrum Team can be released for other work.
C. When the work remaining will likely be completed if nothing changes on the Product Backlog or the Development Team.
D. When the project will be over if the Product Owner removes work that is equal in effort to any new work that is added.

Answer: C

NEW QUESTION 226
Several Sprints into a project, the Product Owner tells the Scrum Master that a key stakeholder just started using the product. The stakeholder is unhappy with the quality of the product. What are two good options for the Scrum Master? (Choose the best two answers.)

A. Wait to bring this up until the Sprint Retrospective.
B. Encourage the Product Owner to put quality specifications on the Product Backlog and express the stakeholder's concern to the Developers.
C. Bring the concern to the testers to improve how the Product is verified.
D. Explain to the Product Owner that it is up to the Developers to decide on acceptable quality standards.
E. Coach the Product Owner on how to talk with the Developers about this concern.

Answer: BC

NEW QUESTION 229
Which are appropriate topics for discussion in a Sprint Retrospective? (Choose the best three answers.)

A. Arranging the Sprint Backlog for the next Sprint.
B. The value of work currently represented in the Product Backlog.
C. Team relations
D. Definition of Done.

E. How the Scrum Team does its work.

Answer: BCE

NEW QUESTION 232
Which of the following are true about the length of the Sprint? (Choose two.)

A. The length of the Sprint should be proportional to the work that is done in between Sprints.
B. It is best to have Sprints of consistent length throughout a development effort.
C. Sprint length is determined during Sprint Planning, and should hold the time it will take to code the planned features in the upcoming Sprint, but does not include time for any testing.
D. Sprint length is determined during Sprint Planning, and should be long enough to make sure the Development Team can deliver what is to be accomplished in the upcoming Sprint.
E. All Sprints must be 1 month or less.

Answer: BE

NEW QUESTION 235
How often should Development Team membership change?

A. As needed, while taking into account a short term reduction in productivity.
B. Never, because it reduces productivity.
C. As needed, with no special allowance for changes in productivity.
D. Every Sprint to promote shared learning.

Answer: A

NEW QUESTION 239
One of the Scrum events is the Daily Scrum. What are two intended outcomes of the Daily Scrum? (Choose two.)

A. A shared understanding of the most important work to be undertaken next to achieve the best possible progress toward the Sprint goal.
B. An update of completed tasks and of the remaining work so the Scrum Master can plan the next day.
C. A status report for the upper management indicating what each individual has done, will be doing, and what is impending him/her.
D. An updated Scrum board to make Sprint progress transparent for the stakeholders.
E. New impediments for the Scrum Master to take care of.

Answer: AE

NEW QUESTION 243
Cross-functional teams are optimized to work on one technical layer of a system only (e.g. GUI, database, middle tier, interfaces).

A. True
B. False

Answer: B

NEW QUESTION 245
The Sprint Review is mainly an inspect and adapt opportunity for which group?

A. The Development Team and stakeholders.
B. The Product Owner and Development Team.
C. The Scrum Team and stakeholders.
D. The Product Owner and management.
E. The Development Team and management.
F. The Product Owner and stakeholders.

Answer: C

NEW QUESTION 248
For the purpose of transparency, when does Scrum say a new increment of working software must be available?

A. After the acceptance testing phase.
B. Before the release Sprint.
C. Every 3 Sprints.
D. At the end of every Sprint.
E. When the Product Owner asks to create one.

Answer: D

NEW QUESTION 253
How much of the Sprint Backlog must be defined during the Sprint Planning event?

A. Just enough tasks for the Scrum Master to be confident in the Development Team's understanding of the Sprint.
B. The entire Sprint Backlog must be identified and estimated by the end of the Sprint Planning meeting.
C. Enough so the Development Team can create its best forecast of what is can do, and to start the first several days of the Sprint.

D. Just enough to understand design and architectural implications.

Answer: C

NEW QUESTION 258
What are two good ways for a Scrum Team to ensure security concerns are satisfied? (Choose two.)

A. Postpone the work until a specialist can perform a security audit and create a list of security-related Product Backlog items.
B. Add security concerns to the definition of "Done".
C. Add a Sprint to specifically resolve all security concerns.
D. Delegate the work to the concerned department.
E. Have the Scrum Team create Product Backlog items for each concern.

Answer: BE

NEW QUESTION 260
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