

# Exam Questions PRINCE2-Foundation

PRINCE2 Foundation exam

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#### NEW QUESTION 1

- (Topic 1)

Which is a purpose of a Product Description?

- A. Provide the cost tolerance available for individual products
- B. Define reporting frequency
- C. Record the quality checks completed for the End Stage Report
- D. Document the level of quality required of a product

**Answer:** D

#### NEW QUESTION 2

- (Topic 1)

Identify the missing words in the following sentence. An objective of the Directing a Project process is to [?] throughout a project's life,

- A. document how risks will be managed
- B. identify who will be responsible for quality
- C. provide management direction and control
- D. define the benefits to be realized

**Answer:** C

#### NEW QUESTION 3

- (Topic 1)

If the Project Board instructs the Project Manager to implement a request for change, which document would contain details of that change?

- A. Checkpoint Report
- B. Highlight Report
- C. Issue Report
- D. Product Status Account

**Answer:** C

#### NEW QUESTION 4

- (Topic 1)

Which is a purpose of the Managing Product Delivery process?

- A. Enable the Senior Supplier to be provided with sufficient information by the Project Manager so that they can review the success of the current Work Package
- B. Provide a controlled link between the Project Manager and the Team Manager(s)
- C. Enable the Project Board to request updates to the current Team Plan
- D. Establish solid foundations for the project

**Answer:** B

#### NEW QUESTION 5

- (Topic 1)

Which is a purpose of the Controlling a Stage process?

- A. Produce a Team Plan for the work to be assigned to a Team Manager
- B. Select and implement actions that will resolve deviations from a plan within tolerance
- C. Obtain approvals for products delivered in a Work Package
- D. Update a Project Plan to incorporate the actuals from a Stage Plan

**Answer:** B

#### NEW QUESTION 6

- (Topic 1)

In what process is the authorization to deliver the project's products given?

- A. Starting up a Project
- B. Initiating a Project
- C. Managing a Stage Boundary
- D. Directing a Project

**Answer:** D

#### NEW QUESTION 7

- (Topic 1)

Which is an objective of the Starting up a Project process?

- A. Identify who will be responsible for creating the Project Plan
- B. Agree how the project will be monitored and controlled after initiation
- C. Authorize the Project Manager to proceed with the initiation stage
- D. Agree how issues and changes will be identified, assessed and controlled

**Answer:** A

**NEW QUESTION 8**

- (Topic 1)

Which is assumed to be a supplier's responsibility in the PRINCE2 customer/supplier environment?

- A. Specify the desired result
- B. Provide the resources and skills to deliver the desired result
- C. Pay for the project
- D. Specify the benefits of the project

**Answer:** B

**NEW QUESTION 9**

- (Topic 1)

Which principle helps to define what should be included and what should be excluded from a project?

- A. Defined roles and responsibilities
- B. Focus on products
- C. Manage by stages
- D. Continued business justification

**Answer:** B

**NEW QUESTION 10**

- (Topic 1)

Which two roles are linked by the Managing Product Delivery process?

- A. Corporate or programme management and Project Board
- B. Project Board and Project Manager
- C. Project Manager and TeamManager
- D. Team Manager and external supplier

**Answer:** C

**NEW QUESTION 10**

- (Topic 1)

Identify the missing word in the following sentence. The purpose of the [?] theme is to identify, assess and control uncertainty.

- A. Change
- B. Plans
- C. Quality
- D. Risk

**Answer:** D

**NEW QUESTION 11**

- (Topic 1)

Identify the missing words in the following sentence, The six aspects of project performance to be managed are [?] costs, timescales and scope,

- A. benefits, progress, risk,
- B. benefits, quality, risk,
- C. change, quality, progress,
- D. benefits, customers, quality,

**Answer:** B

**NEW QUESTION 13**

- (Topic 1)

Which is a purpose of a Project Product Description?

- A. Form part of the Work Package for the project product
- B. Provide the initial project budget to be refined in the Business Case
- C. Document the project mandate and gain approval for the project from the Project Board
- D. Define the quality required of the project's product

**Answer:** D

**NEW QUESTION 15**

- (Topic 1)

Which is NOT a purpose of the Organization theme?

- A. Define a projectmanagement team structure
- B. Define the level of tolerance for each level of the project management team
- C. Define the Project Board's responsibility for directing the project

D. Define which role is accountable for the project's success

**Answer:** B

#### NEW QUESTION 17

- (Topic 1)

Which characteristic distinguishes a project from regular business operations?

- A. Produces benefits
- B. Introduces business change
- C. Manages stakeholders
- D. Incurs cost

**Answer:** B

#### NEW QUESTION 22

- (Topic 1)

Which statement defines a risk?

- A. A certain event occurring in the future that will have a negative impact on the project's objectives
- B. An event that has already occurred that the Project Manager must deal with immediately
- C. An uncertain event, or set of events that, should it or they occur, will have an effect on the achievement of objectives
- D. An uncertain event, or set of events that, should it or they occur, will be automatically escalated to the Project Board for a response

**Answer:** C

#### NEW QUESTION 23

- (Topic 1)

Which is a purpose of the Business Case theme?

- A. Identify which role is responsible for producing the Business Case
- B. Identify the project's outputs
- C. Establish the controls to manage changes that may impact the project benefits
- D. Establish a viable investment proposition

**Answer:** D

#### NEW QUESTION 27

- (Topic 1)

Identify the missing word in the following sentence. The [?] theme defines that the Project Board is responsible for the overall direction and management of the project,

- A. Progress
- B. Plans
- C. Organization
- D. Business Case

**Answer:** C

#### NEW QUESTION 29

- (Topic 1)

Which statement describes the Implement' step within the recommended risk management procedure?

- A. Take planned action to respond to a risk
- B. Implement the responsibilities for risks defined in the Risk Management Strategy
- C. Assess the proximity of a risk
- D. Identify the level of risks that can be tolerated by the project

**Answer:** A

#### NEW QUESTION 34

- (Topic 1)

Where should an off-specification be recorded?

- A. Risk Register
- B. Issue Register
- C. Work Package
- D. Configuration Management Strategy

**Answer:** B

#### NEW QUESTION 39

- (Topic 1)

If a project's benefit tolerance is forecast to be exceeded, to whom should this be escalated to for a decision?

- A. Senior User
- B. Executive
- C. Corporate/programme management
- D. Senior Supplier

**Answer:** C

#### NEW QUESTION 43

- (Topic 1)

Which statement about the Directing a Project process is FALSE?

- A. Supports the PRINCE2 principle of manage by exception
- B. Is triggered by a request to initiate a project
- C. Covers the day-to-day activities of the Project Manager
- D. Provides a mechanism for the Project Board to assure that there is continued business justification

**Answer:** C

#### NEW QUESTION 48

- (Topic 1)

Which should be funded by a change budget?

- A. Increase in agreed scope
- B. Initiation stage
- C. Change Authority
- D. Handover activities

**Answer:** A

#### NEW QUESTION 51

- (Topic 1)

What process is used by the Project Manager to maintain focus on delivery of a stage's products within agreed tolerances?

- A. Directing a Project
- B. Controlling a Stage
- C. Managing a Stage Boundary
- D. Managing Product Delivery

**Answer:** B

#### NEW QUESTION 54

- (Topic 1)

Identify the missing word(s) in the following sentence, PRINCE2 recommends three levels of [?] to reflect the needs of the different levels of management involved in a project,

- A. Management strategies
- B. Plan
- C. Stakeholder interests
- D. Time-driven controls

**Answer:** B

#### NEW QUESTION 56

- (Topic 1)

Why is a Project Brief produced?

- A. To act as a trigger for the Starting up a Project process
- B. To record the strategies and management controls to be used by a project
- C. To provide a full and firm foundation for the initiation of a project
- D. To be used by the Project Board as a basis for reviewing the progress of a project

**Answer:** C

#### NEW QUESTION 60

- (Topic 1)

What process aims to ensure accurate progress information is provided to the Project Manager?

- A. Starting up a Project
- B. Managing a Stage Boundary
- C. Managing Product Delivery
- D. Directing a Project

**Answer:** C

#### NEW QUESTION 61

- (Topic 1)

Which is a purpose of a Project Product Description?

- A. Records the costs and timescales for delivery of the project's final product
- B. Shows the dependencies between the project's products to aid planning
- C. Provides a list of all the products to be delivered by the project
- D. Defines what the project must deliver in order to gain acceptance

**Answer:** D

#### NEW QUESTION 66

- (Topic 2)

Which is an objective of the Controlling a Stage process?

- A. Prepare a Stage Plan for the next stage
- B. Obtain approvals for completed products
- C. Prevent 'scope creep' by monitoring products for uncontrolled change
- D. Make arrangements to address all open issues and risks, with follow-on action recommendations

**Answer:** C

#### NEW QUESTION 68

- (Topic 2)

Which PRINCE2 principle is supported by the setting of tolerances for the three levels of plan?

- A. Manage by stages
- B. Manage by exception
- C. Continued business justification
- D. Learn from experience

**Answer:** B

#### NEW QUESTION 69

- (Topic 2)

Which is a purpose of a Project Brief?

- A. Enable the assembly of the project mandate
- B. Describe the reporting requirements of the various layers of management involved with the project
- C. Describe how changes to products will be controlled
- D. Provide a solid basis for the initiation of the project

**Answer:** D

#### NEW QUESTION 71

- (Topic 2)

Which is NOT a requirement of a Stage Plan?

- A. Produced to an appropriate level of detail to enable day-to-day control
- B. Produced near to the end of the previous management stage
- C. Approved and signed-off by Project Assurance
- D. Approved at the end of a management stage

**Answer:** C

#### NEW QUESTION 73

- (Topic 2)

What product identifies the management stages and other major control points in a project?

- A. Business Case
- B. Project Plan
- C. Work Package
- D. Project Brief

**Answer:** B

#### NEW QUESTION 77

- (Topic 2)

Which is NOT a purpose of a Benefits Review Plan?

- A. Define the period over which the cost-benefit analysis will be based
- B. Describe how to measure the performance of the project's products in operational use
- C. Define the scope, timing and ownership of the benefit reviews required
- D. Describe how to measure and confirm any benefits that are to be realised after the project is closed

**Answer:** A

#### NEW QUESTION 80

- (Topic 2)

Which describes risk probability?

- A. Level of risks which the project can tolerate before escalating to the Project Board
- B. Probable effect on the project delivering its objectives
- C. Timeframe within which the risk may occur
- D. A measure of the likelihood of the risk occurring

**Answer:** D

#### NEW QUESTION 84

- (Topic 2)

Identify the missing words in the following sentence.

A problem/concern, a request for change and [ ? ] are the three types of issue.

- A. a constraint
- B. a deviation from tolerance
- C. an off-specification
- D. a threat

**Answer:** C

#### NEW QUESTION 85

- (Topic 2)

Identify the missing words in the following sentence.

When planning the next stage, the Project Manager needs to review and, if necessary, update the [ ? ] with regard to external resources or suppliers.

- A. Configuration Item Records
- B. Business Case
- C. Project Brief
- D. project management team and/or role descriptions

**Answer:** D

#### NEW QUESTION 90

- (Topic 2)

Identify the missing word in the following sentence, A purpose of the [?] theme is to control any unacceptable deviations from the project's objectives.

- A. Change
- B. Plans
- C. Progress
- D. Risk

**Answer:** C

#### NEW QUESTION 94

- (Topic 2)

Which is one of the three levels of plan in PRINCE2?

- A. Benefits Review Plan
- B. Programme Plan
- C. Team Plan
- D. Project Brief

**Answer:** C

#### NEW QUESTION 97

- (Topic 2)

Which is a purpose of a Risk Register?

- A. Capture risks that may occur during the project
- B. Record how risk management activities will be undertaken on the project
- C. Record the risk tolerance for the project
- D. Capture issues which are impacting on the delivery of the project objectives

**Answer:** A

#### NEW QUESTION 98

- (Topic 2)

Which is a true statement about management stages and technical stages?

- A. Technical stages can overlap but management stages CANNOT
- B. Management stages are the responsibility of the Project Manager, technical stages are NOT
- C. Technical stages create products, management stages do NOT
- D. Management stages require quality control, technical stages do NOT



**Answer:** A

**NEW QUESTION 101**

- (Topic 2)

Which is created during the Starting up a Project process?

- A. Project mandate
- B. Project management team role descriptions
- C. Communication Management Strategy
- D. Quality Register

**Answer:** B

**NEW QUESTION 103**

- (Topic 2)

What process provides the information required to decide whether to authorize the delivery of a project?

- A. Directing a Project
- B. Initiating a Project
- C. Managing Product Delivery
- D. Starting up a Project

**Answer:** B

**NEW QUESTION 108**

- (Topic 2)

Which does a Project Manager produce to define and control the work to be done?

- A. Configuration Item Record
- B. Stage scope tolerance
- C. Team Plan
- D. Work Package

**Answer:** D

**NEW QUESTION 110**

- (Topic 2)

Which aspect of project performance must be managed to avoid misunderstandings on what the project is to deliver?

- A. Timescale
- B. Scope
- C. Risk
- D. Costs

**Answer:** B

**NEW QUESTION 112**

- (Topic 2)

Which role does NOT set tolerances?

- A. Corporate or programme management
- B. Project Board
- C. Change Authority
- D. Project Manager

**Answer:** C

**NEW QUESTION 113**

- (Topic 2)

How is a Benefits Review Plan used in the Closing a Project process?

- A. Checked for inclusion of activities to confirm those benefits which cannot be measured until after project closure
- B. To capture the baseline measures against which to assess benefits
- C. To capture side-effects (beneficial or adverse) identified during post-project benefits reviews
- D. To gain approval for the post-project activities and transfer responsibility to corporate or programme management

**Answer:** A

**NEW QUESTION 118**

- (Topic 2)

Which is NOT included in the PRINCE2 definition of a project?

- A. A project is a temporary organization
- B. A project's purpose is to deliver one or more business products
- C. A project is part of business as usual



D. A project is based on an agreed Business Case

**Answer:** C

#### NEW QUESTION 121

- (Topic 2)

When should the Project Board refer to corporate or programme management for a decision?

- A. The stage requires resources
- B. It is forecast that project level tolerance will be exceeded
- C. The Senior Supplier or Senior User needs to be changed
- D. Any request for change needs to be approved

**Answer:** B

#### NEW QUESTION 125

- (Topic 2)

Identify the missing words in the following sentence. A Change Authority may be given a [?] to enable it to finance new requirements.

- A. change budget
- B. cost tolerance
- C. risk budget
- D. scope tolerance

**Answer:** A

#### NEW QUESTION 128

- (Topic 3)

What needs to be in place to ensure effective issue and change control?

- A. Configuration management system
- B. Manage by exception
- C. Quality planning
- D. Information needs for stakeholders

**Answer:** A

#### NEW QUESTION 129

- (Topic 3)

Which is NOT a true statement about the Managing a Stage Boundary process?

- A. It provides sufficient information for the Project Board to review the success of the current stage
- B. It is used to create an Exception Plan if requested by the Project Board
- C. It provides a fixed point at which acceptance of the project product is confirmed
- D. It is executed at, or close to, the end of each management stage, except the final one

**Answer:** C

#### NEW QUESTION 131

- (Topic 3)

Which role is part of the Project Board?

- A. Corporate or programme management
- B. Risk owner
- C. Project Manager
- D. Senior Supplier

**Answer:** D

#### NEW QUESTION 136

- (Topic 3)

Identify the missing word in the following sentence.

The PRINCE2 method addresses project management with four integrated elements: principles, themes, [ ? ] and tailoring PRINCE2 to the project environment.

- A. activities
- B. processes
- C. products
- D. quality

**Answer:** B

#### NEW QUESTION 138

- (Topic 3)

Which is a purpose of the Initiating a Project process?

- A. Decide if it is worthwhile to initiate a project
- B. Decide on the project approach
- C. Establish solid foundations for a project
- D. Identify the number of Work Packages required

**Answer:** C

#### NEW QUESTION 141

- (Topic 3)

Which project characteristic suggests that projects should have a defined start and a defined end?

- A. Change
- B. Temporary
- C. Cross-functional
- D. Risk

**Answer:** B

#### NEW QUESTION 142

- (Topic 3)

Which does the Executive need to ensure is in place before the project is initiated?

- A. All Work Packages are authorized
- B. An understanding of how the project will contribute to corporate objectives
- C. The Project Plan has been approved
- D. The Project Initiation Documentation is complete

**Answer:** B

#### NEW QUESTION 145

- (Topic 3)

What is described as an organization's unique attitude towards risk taking?

- A. Risk appetite
- B. Risk management
- C. Risk evaluation
- D. Risk tolerance

**Answer:** A

#### NEW QUESTION 146

- (Topic 3)

Why would the Project Manager escalate an issue to the Project Board?

- A. The Project Board is responsible for determining the priority of all issues
- B. Direction is required on the best response for preventing the issue from occurring
- C. The issue is forecast to cause a deviation beyond stage tolerance and advice is required
- D. Escalating issues is a means of providing the Project Board with a regular update on their status

**Answer:** C

#### NEW QUESTION 150

- (Topic 4)

Which is a true statement about PRINCE2 event-driven controls

- A. Event-driven controls take place at predefined periodic intervals
- B. Event-driven controls are produced at the frequency defined in a Work Package
- C. Event-driven controls are used for decision making
- D. Checkpoint Reports are event-driven controls

**Answer:** C

#### NEW QUESTION 152

- (Topic 4)

Which is a purpose of an End Project Report?

- A. Identify individuals or groups that need to be told that the project is coming to an end
- B. Review how well the project performed against the Project Initiation Documentation used to authorize it
- C. Identify individuals or groups that are responsible for measuring the expected benefits after the project has closed
- D. Ensure that key project information is archived and made secure

**Answer:** B

#### NEW QUESTION 155

- (Topic 4)

Which is a task of product-based planning?

- A. Identify activities and dependencies
- B. Write the Project Product Description
- C. Prepare the Work Packages
- D. Produce Product Status Accounts

**Answer:** B

#### NEW QUESTION 157

- (Topic 4)

Which process is triggered towards the end of the final stage when all the assigned work has been completed?

- A. Managing a Stage Boundary
- B. Managing Product Delivery
- C. Closing a Project
- D. Controlling a Stage

**Answer:** C

#### NEW QUESTION 161

- (Topic 4)

Which is NOT a purpose of the Initiating a Project process?

- A. Enable a Project Board decision about the commitment of resources to a project
- B. Enable an organization to understand the work that needs to be done to deliver a project's products before a project is approved
- C. Establish solid foundations for a project
- D. Enable the Project Board to decide whether it is worthwhile to initiate a project

**Answer:** D

#### NEW QUESTION 165

- (Topic 4)

Which is the base product against which the Project Board can assess progress, issues and ongoing viability questions?

- A. Project Brief
- B. Project Initiation Documentation
- C. Project mandate
- D. Benefits Review Plan

**Answer:** B

#### NEW QUESTION 168

- (Topic 4)

Identify the missing word in the following sentence. The guiding obligations and good practices which determine whether the project is genuinely being managed using PRINCE2 form the [ ? ] of the method.

- A. Principles
- B. Themes
- C. Processes
- D. Techniques

**Answer:** A

#### NEW QUESTION 173

- (Topic 4)

Which is an objective of the Closing a Project process?

- A. Prepare the plan for the next stage
- B. Assess any benefits that have already been realized
- C. Produce a Benefits Review Plan to identify what benefits are expected
- D. Check that all benefits are realized before closing a project

**Answer:** B

#### NEW QUESTION 176

- (Topic 4)

Which is a recommended quality review team role?

- A. Project Manager
- B. Assurance
- C. Project Support
- D. Administrator

**Answer:** D

#### NEW QUESTION 178

- (Topic 4)

How many management stages should a PRINCE2 project consist of?

- A. Start up stage, initiation stage and at least one other management stage to cover the remainder of the project
- B. Start up stage, at least one other management stage to cover the remainder of the project and a closing stage
- C. Initiation stage and at least one other management stage to cover the remainder of the project
- D. Start up stage, initiation stage and a closing stage

**Answer:** C

#### NEW QUESTION 179

- (Topic 4)

Which is part of quality control?

- A. Undertake quality reviews
- B. Write Product Descriptions
- C. Provide assurance that the project is being conducted properly
- D. Document the customer's quality expectations

**Answer:** A

#### NEW QUESTION 182

- (Topic 4)

Identify the missing words in the following sentence. A purpose of the Plans theme is to [ ? ] the project's plans

- A. define a coding system to provide a unique identifier for the products within
- B. summarize the results of the quality activities performed on
- C. provide a framework to design, develop and maintain
- D. define the project benefits to be achieved by each of

**Answer:** C

#### NEW QUESTION 186

- (Topic 4)

Who should act as the communication channel between a project and corporate or programme management?

- A. Project Board
- B. Project Assurance
- C. Project Manager
- D. Project Support

**Answer:** A

#### NEW QUESTION 191

- (Topic 4)

Identify the missing word(s) in the following sentence. The Quality theme provides a set of rules and procedures which ensure that the [ ? ] created meet(s) the needs of the business.

- A. controls
- B. products
- C. project management team
- D. stages

**Answer:** B

#### NEW QUESTION 192

- (Topic 4)

What plan is created, and submitted for approval, during the Managing a Stage Boundary process?

- A. Team Plan
- B. Stage Plan
- C. Benefits Review Plan
- D. Project Plan

**Answer:** B

#### NEW QUESTION 196

- (Topic 4)

Which is a purpose of the Risk Register?

- A. Describe the risk management techniques and standards to be applied to the project
- B. Act as a central record of information relating to the identified risks for the project
- C. Act as a repository for informal issues
- D. List the responsibilities for achieving an effective risk management procedure

**Answer:**

B

**NEW QUESTION 200**

- (Topic 4)

Identify the missing words in the following sentence. A project is [ ? ] organization that is created for the purpose of delivering business products.

- A. a corporate
- B. a temporary
- C. an external
- D. a technical

**Answer:** B

**NEW QUESTION 203**

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